

Strategic questions

- 1. What are the biggest forces and pressures shaping universities like ours?
- 2. What must remain true about us and what must change?
- 3. What is most worth our collective investment?
- 4. What will define meaningful **success** for us in 5–10 years?



Timeline for our next strategic plan

Phase 1:

Discover & connect

- Listen and learn from our community
- Analyse data, trends, and performance
- Map strengths, challenges, and opportunities
- Build shared understanding and connection

Phase 2:

Co-create & shape

- Co-design themes and priorities
- Test scenarios and trade-offs
- Align ideas across research, education, and partnerships
- Build consensus around what success looks like

Phase 3:

Deliver & commit

- Endorse strategic framework
- Translate priorities into action plans
- Mobilise leadership and teams
- Embed accountability and learning mechanisms

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Launch of our next strategic plan on our 80th anniversary



Opening of University House by H.R.H. the Duke of Edinburgh February 16th, 1954



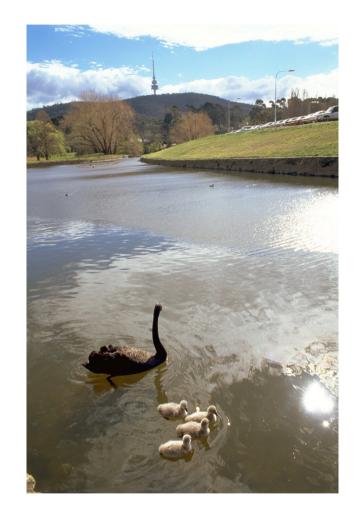




A question for each of us

What would it take for our community members to see themselves in our strategy?

I know the part I play in the future of ANU.





Thank you



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