



Australian
National
University

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ANNUAL REPORT 2012

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Friday 22 March 2013

Professor the Hon Gareth Evans AC QC
Chancellor

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The Hon. Chris Bowen, MP
Minister for Tertiary Education, Skills, Science and Research
Parliament House
CANBERRA ACT 2600

Dear Minister,

Report of the Council for the period 1 January 2012 to 31 December 2012

We have the honour to transmit the report of the Council of The Australian National University for the period 1 January 2012 to 31 December 2012 furnished in compliance with Section 9 of the *Commonwealth Authorities and Companies Act 1997*.

Yours sincerely,

A large, stylized handwritten signature of Gareth Evans AC QC.

GARETH EVANS AC QC
Chancellor

A handwritten signature of Ian Young AO, with the name "I.R. Young" written above it.

IAN YOUNG AO
Vice-Chancellor



ANU IN 2012

AN INTRODUCTION FROM THE VICE-CHANCELLOR



Our international research standing was again demonstrated in 2012 with the University topping the nation in the Commonwealth's Excellence in Research for Australia ratings.

Vice-Chancellor Professor Ian Young AO

The Australian National University (ANU) is a celebrated place of intensive research, education and policy engagement.

Our research has always been central to everything we do, shaping an holistic learning experience that goes beyond the classroom, giving students access to researchers who are among the best in their fields, and to opportunities for development around Australia and the world.

The University's ability to offer unique educational experiences was bolstered in 2012 with the launch of first-of-their-kind 'vertical' degrees, combining undergraduate and graduate study, across a range of disciplines. The new degrees allow students to complete a bachelor and master degree in reduced time.

With the highest percentage of students living in on-campus accommodation of any Australian university, we are able to provide a residential experience like no other. In support of this experience, a new ANU Equity Accommodation Scholarship was launched in 2012 which provided 41 commencing undergraduates with financial assistance.

Great universities are built by great people. In 2012 our staff were recognised for the strength of their teaching and research with a plethora of awards and achievements. Some of these achievements included the:

- > election of Professors Brian Schmidt (Astronomy and Astrophysics) and Hugh O'Neill (Earth Sciences) as Fellows of the Royal Society of London (the world's oldest academy of science);
- > awarding of Australia's largest literary prize - the \$100,000 Victorian Prize for Literature - to Professor Bill Gammage, for his book *The Biggest Estate on Earth: How Aborigines Made Australia*. This book also won the \$80,000 Prime Minister's Literary Prize for Australian History and the 2012 ACT Book of the Year Award; and
- > 2012 Australian Award for University Teaching for Programs that Enhance Learning recognising the School of Language Studies' Spanish Program.

Our role as Australia's national university and our partnership in public policy with the Commonwealth continued in 2012, with the renamed and expanded Crawford School of Public Policy becoming the 'ANU gateway' to public policy. This partnership also saw the first five Sir Roland Wilson PhD Scholarship recipients from the Australian Public Service begin their PhD studies.

With many building activities of recent years completed, the University's campus continued to transform throughout the year. We saw the opening of the Jaeger 8 Building, which is designed to encourage collaboration between students and teachers; the launch of the National Computational Infrastructure, whose Fujitsu super-computer is ranked number one in Australia and 24 in the world for speed; and the completion of the new Government-funded Sir Geoffery Yeend Wing of the Crawford Building, which will house the National Security College and the Australia and New Zealand School of Government at ANU.

Our international research standing was again demonstrated in 2012 with the University topping the nation in the Commonwealth's Excellence in Research for Australia ratings. The University's research strength was also demonstrated through outstanding performance in competitive grants awarded by the Australian Research Council, with the award of nearly \$37 million to fund 110 projects spanning a variety of disciplines. Importantly, our success rate for Discovery Grants led the nation (30 per cent) on par with the University of Western Australia; this is compared with a sector average of 21 per cent. It was particularly pleasing to see that two of the ten Discovery Indigenous Grants, worth \$850,000, went to ANU researchers. This result reflects our ability to attract and retain researchers of the highest calibre.

This Report highlights more of the activities that made 2012 a successful year for the University. I am extremely proud of all that was achieved by our staff and students.

Professor Ian Young AO
Vice-Chancellor and President

2012 SNAPSHOT

ANU ranked 37 in the world in the 2012 <i>Times Higher Education's</i> World University Rankings	37	ANU ranked top Australian university in the 2012 QS World University Rankings	top	32% of Higher Degree Research students at ANU came from overseas
32	48% of ANU students enrolled at graduate level	48	37% of undergraduate PhD students continued on to undertake Higher Degree research studies	37
37% of domestic undergraduate students at ANU came from outside the ACT and its region	37	5 ANU staff admitted to the Learned Academies	5	83% of ANU academic staff held a PhD degree
83	ANU staff won \$115 million in research grants and consultancies	won	236 ANU staff members of Learned Academies	236
Around 80% of ANU core operating income expended on research	research	34 international delegations, 15 Heads of Diplomatic Missions, 18 Federal politicians and 4 VIP events	VIP	4,814 students living in student residences

TABLE 1: ANU COLLEGE/AREA ACTIVITY FOR 2012

ANU COLLEGE/AREA	FTE ¹						EFTSL ²		
	TOTAL STAFF	ACADEMIC STAFF	GENERAL STAFF	TOTAL STUDENT	HIGHER DEGREE RESEARCH	HIGHER DEGREE COURSEWORK	OTHER GRADUATE	UNDERGRADUATE	NON-AWARD & ENABLING
ANU College of Arts and Social Sciences	453	294	159	3,263	490	193	56	2,515	9
ANU College of Asia and the Pacific	396	207	189	1,786	321	659	237	492	77
ANU College of Business and Economics	239	174	65	3,034	111	915	30	1,929	48
ANU College of Engineering and Computer Science	168	87	82	1,097	199	119	0	772	7
ANU College of Law	126	72	55	1,844	38	256	695	842	12
ANU College of Medicine, Biology and Environment	743	367	375	2,080	497	90	17	1,471	5
ANU College of Physical and Mathematical Sciences	678	377	301	1,153	404	53	1	693	2
ANU Joint Colleges of Science	42	1	41	42	0	1	0	42	0
Non-college areas	1,088	37	1,051	83	17	14	11	39	0
TOTAL	3,933	1,616	2,318	14,383	2,079	2,300	1,048	8,795	161

¹ Staff data based on DEEWR 31 March 2012 submissions

² The 2012 student data are provisional

Note:

All numbers have been rounded. Total numbers may vary due to rounding.

Schools track earthquakes around the globe

The Australian Government's Education Investment Fund made it possible for high school students in Canberra and across the nation to learn about earthquakes first hand.

Dr Natalie Balfour, a researcher in the Research School of Earth Sciences, is program coordinator of the Australian Seismometers in Schools program, which is installing seismometers – machines that detect and record earthquakes – in schools across the country.

The laboratory-grade seismometers allow students to 'watch' earthquakes around the globe as they happen, and can record earthquakes as far away as Chile and Italy.

Dr Balfour is working with high school teachers, providing resources and ideas for classroom activities that use the seismometers. Students at two schools in Canberra have already experienced the excitement of watching earthquake signals, engaging students in a project that has real research implications.

The data captured by the seismometer network will also be publicly available to research scientists, industry and seismology enthusiasts.



Dr Natalie Balfour. Photo by Tegan Dolstra.

ANNUAL RESULTS AND SOURCES OF INCOME

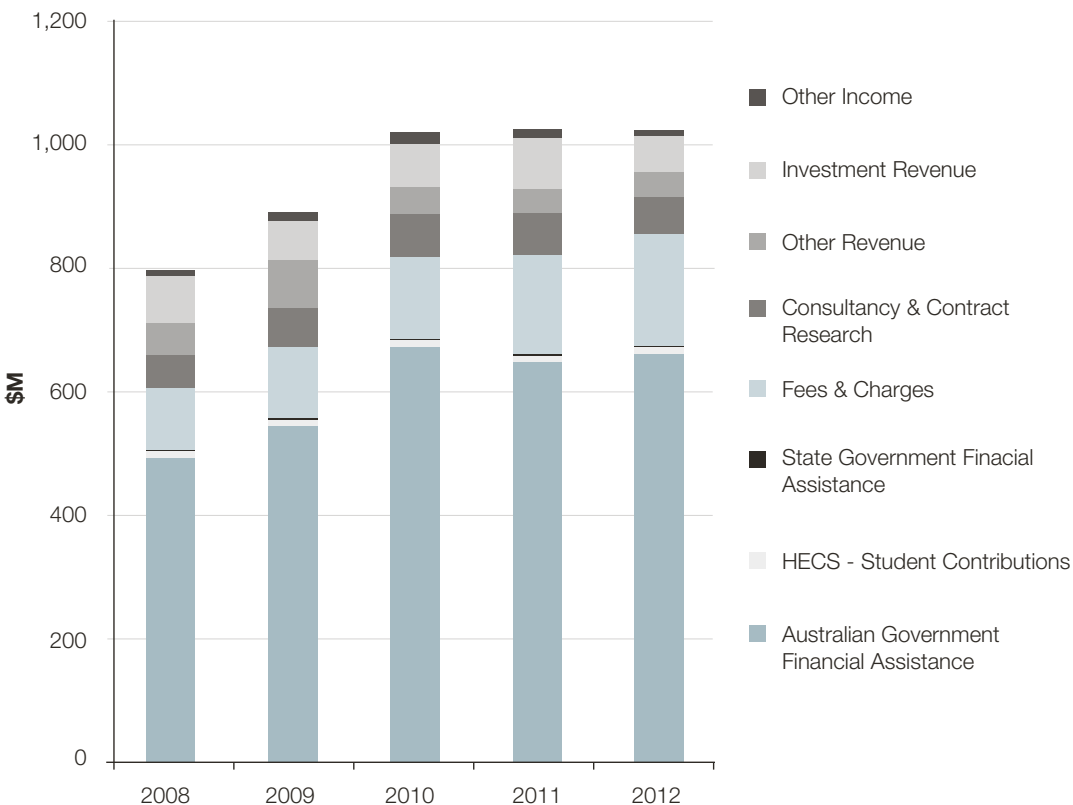
The University's Operating Result, on a consolidated basis, as disclosed in the Annual Financial Statements, is a surplus of \$57 million in 2012. This compares with the reported surplus of \$82 million in 2011.

The University's Underlying Operating Result in 2012, on a consolidated basis, is a surplus of \$20 million after adding back financial asset impairments of \$24 million, and deducting investment income from the sale of financial assets of \$7 million, capital grants received of \$47 million and growth in restricted specific purpose funds of \$7 million.

The University's consolidated Net Assets stand at a substantial \$1.901 billion with Financial Assets totalling \$1.115 billion.

The University's Total Income, on a consolidated basis, has decreased to \$1.022 billion from \$1.025 billion in 2011. Figure 1 shows the distribution of, and changes to, sources of the University's income.

FIGURE 1: THE AUSTRALIAN NATIONAL UNIVERSITY – ANALYSIS OF INCOME (CONSOLIDATED))





EDUCATION

As the national university, ANU seeks to educate future leaders by providing an educational experience of the highest quality. This educational experience extends beyond the classroom to encompass a rich range of extra-curricular activities.

Consistent with this national leadership role, ANU continues to attract high-quality students from around Australia and the world to its undergraduate, postgraduate coursework and higher degree research programs.

During 2012, the University focused on articulating the distinctive qualities of ANU education and refining its educational aspirations in areas critical to this national role.

Application for renewal of registration as a higher education provider

As part of its response to the 2008 Bradley Review of Higher Education, the Commonwealth Government established a new national agency to regulate and assure the quality of the tertiary education sector, the Tertiary Education Quality and Standards Agency (TEQSA). TEQSA commenced operations in 2011 and as part of the new regulatory arrangements, in 2012 ANU was one of the first group of universities required to submit an application for renewal of its registration as a higher education provider. This application documented the University's quality assurance and risk management processes as well as provided evidence of how the University met the threshold quality standards set by TEQSA.

Vertical double degrees

In 2012, the University approved a suite of 'vertical' double degrees which will enable students to enrol in a combined bachelor and masters degree program. Students undertaking 'vertical' double degrees will be able to complete masters courses as part of their bachelor degree and complete the two degrees in a lesser period of time than would have been the case had the degrees been undertaken consecutively.

Three 'vertical' doubles were approved in 2012 with the first students to enrol in 2013: Bachelor of Arts / Master of International Affairs; Bachelor of Asia Pacific Studies / Master of Globalisation; and Bachelor of Politics, Philosophy and Economics / Juris Doctor.

Diploma of Languages

ANU has a high standard of teaching and research in the field of language and linguistics as recognised by its performance in the 2012 QS World University Rankings, where ANU is ranked number one in Australia and 18 in the world for modern languages.

The newly established Diploma of Languages will be offered in 2013. Students will be able to undertake the Diploma alongside a current undergraduate degree or as a stand-alone program if they already have a degree. Students will be able to choose from Ancient Greek, Arabic, Chinese, French, German, Hindi, Indonesian, Italian, Japanese, Korean, Latin, Persian, Sanskrit, Spanish, Thai, Urdu and Vietnamese as part of this Diploma.

Educational governance

The committee structure governing education at the University was revised in 2012. The University Education Committee and the Coursework Awards and Admissions Committee (formerly the Admissions Standards Committee) were given new terms of reference. The Educational Standards and Quality Committee and the Student Experience Committee were established as sub-committees of the University Education Committee.

The Academic Board was re-established in 2012. The University Education Committee provides advice to the Academic Board on matters including: accrediting and reaccrediting programs and changes to existing programs; ensuring the maintenance of the highest standards in teaching, scholarships and research within the University; and approving degrees and other awards.

A new policy framework for the University was agreed in 2012. All University education policies, procedures and guidelines have or are being reviewed, with new Credit, Assessment Course Outline and Academic Programs and Courses accreditation policies, among others, completed in 2012.

As part of the Commonwealth's new quality assurance requirements for higher education, all university awards must comply with the Australian Qualifications Framework by 2015. The University has put an implementation plan in place to ensure this requirement is met.

The Coursework Admissions and Award Committee progressed a substantial review schedule to ensure consistency and transparency in all its non-standard admissions pathways. Changes were made to the bonus point arrangements for students seeking to enter the University on the basis of their Australian Tertiary Admission Rank (ATAR). These changes will provide both students and staff with greater clarity about the application of bonus points, and will demonstrate the University's recognition of particular senior secondary subject achievements and difficult life experiences.

Student load

The University is seeking to increase both undergraduate and postgraduate student numbers at rates that are sustainable and will not compromise educational quality.

Domestic undergraduate load has increased by approximately 7 per cent from 2007 to 2011. The University plans to increase domestic undergraduate load by approximately 3 per cent per annum. Approximately one-third of domestic undergraduate students are sourced from outside the ACT and its immediate surrounds.

ANU has a relatively high proportion of postgraduate students. In 2012, 48 per cent of the student load was postgraduate. The University intends to grow this proportion by the end of the decade.

In recent years ANU has increased the range of pathways for entry into the University. These new pathways include associate degrees, UniTest and principal's recommendations. In 2012, significant changes were introduced to facilitate entry into the University for Aboriginal and Torres Strait Islander students, with an agreement to pilot an enabling program.

Teaching quality

Course Experience Questionnaire (CEQ)

The CEQ is a national measure of the satisfaction of graduating students with their academic experience. The three key areas measured are good teaching, generic skills and overall satisfaction. ANU students who graduated in 2011 rated ANU slightly ahead of the Group of Eight universities average on both good teaching and overall satisfaction measures, but slightly below the Group of Eight average on the generic skills measure.

Student Evaluation of Learning and Teaching (SELT)

SELT comprises two student survey instruments: the Student Experience of Learning Support (course evaluation); and the Student Experience of Teaching (teaching evaluation). Both survey instruments include a question about overall satisfaction with learning or teaching. The University's goal is to have 65 per cent of courses achieving an 80 per cent overall satisfaction rating by 2015. In 2012, 60.7 per cent of courses received an overall rating of 80 per cent or more.

The University Education Committee has focused on reviewing course evaluation results each semester and shared best-practice across Colleges to improve performance in teaching areas such as the assessment of group work and shared teaching arrangements.

Teaching awards

The Spanish Program received an award for Programs that Enhance Learning as part of the Australian Awards for University Teaching. Dr Mark Ellison (Research School of Chemistry) and Dr Krisztina Valter (John Curtin School of Medical Research) received Citations for Outstanding Contributions to Student Learning.

ANU online

During 2012, the ANU online project was established to focus on developing strategic direction for online education at the University, consistent with the objectives of *ANU by 2020*. An analysis of the University's eLearning requirements, both technical and educational, was undertaken in 2012 and a three-tiered governance structure to oversee the project was put in place.

As a part of this project, development is underway for several languages to be taught online. Building on the success of the online Sanskrit program, online approaches to Vietnamese, Thai and Tetum are planned for 2013. ANU has given a commitment to increase use of digital innovations in other languages, and developments are also underway to put Arabic and Persian online.

ANU Extension

ANU Extension, a new development program for senior secondary students, was announced in 2012. Building on the success of ANU Secondary College, the current extension program, students in ANU Extension will enrol in a Diploma program and be eligible to receive an early offer of admission to an undergraduate program with full credit for the subjects completed. The Commonwealth and ACT governments have both been supportive of the initiative and the University will work closely with government, independent and Catholic schools in 2013 to finalise the details of the program, including the subjects to be offered.

Student experience – virtual halls

Following the success of Griffin Hall, the virtual student college which enables students living off campus to enjoy some of the benefits previously limited to students living in University accommodation, it was decided in 2012 to introduce a second virtual hall from 2013. This new virtual hall will be attached to Fenner Hall.

Highest teaching honour for ANU lecturers

Two ANU lecturers were honoured at the Australian Awards for University Teaching in 2012.

Dr Krisztina Valter, from the ANU Medical School and the Australian Research Council (ARC) Centre of Excellence in Vision Science, and first-year chemistry coordinator Dr Mark Ellison, from the ANU College of Physical and Mathematical Sciences, were each awarded Citations for Outstanding Contributions to Student Learning.

Dr Ellison said he felt honoured to receive the award, which he says wouldn't have eventuated without the support of the University community.

"It is not possible to provide the high level of support for the students as an individual. This award certainly reflects many years of working with an excellent team of educators, including peer mentors, postgraduate teaching fellows and laboratory demonstrators, to enhance the first-year chemistry experience," he said.

The citations are recognition of the exceptional standard of educators and courses at ANU.



Dr Mark Ellison. Photo by Stuart Hay.

Education Facts and Figures

TABLE 2: MEDIAN ENTRY ATAR SCORES FOR 2007 TO 2012

	2007	2008	2009	2010	2011	2012
Median entry ATAR ¹ score	91.58	91.95	93.30	93.20	93.70	93.00

¹ UAls prior to 2010 have been converted to ATARs for comparison

TABLE 4: EFTSL BY PROGRAM CAREER FOR 2007 TO 2012¹

PROGRAM CAREER	DOMESTIC/ INTERNATIONAL	2007	2008	2009	2010	2011	2012
Higher Degree Research	Domestic	1,181	1,204	1,231	1,292	1,347	1,345
	International	470	504	564	604	685	734
Higher Degree Research Total		1,651	1,709	1,796	1,897	2,032	2,079
Coursework ²	Domestic	7,384	7,864	8,051	8,201	8,247	8,699
	International	2,277	2,542	2,974	3,426	3,694	3,604
Coursework Total		9,661	10,406	11,026	11,627	11,941	12,304
TOTAL		11,312	12,115	12,821	13,524	13,973	14,383

¹ Data for 2012 are provisional

² Coursework data include: graduate coursework, undergraduate and non-award

Note: All numbers have been rounded and total numbers may vary due to rounding.

TABLE 3: STUDENT NUMBERS FOR 2012

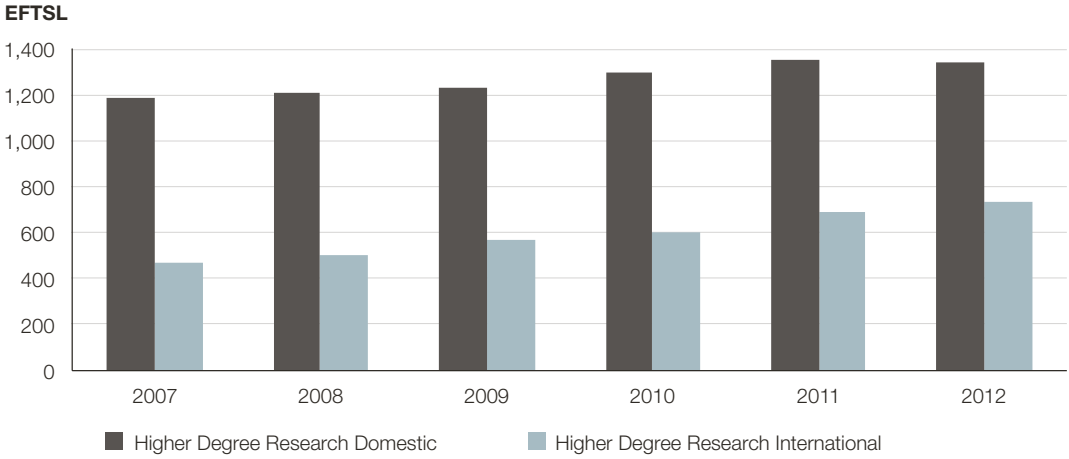
DOMESTIC/ INTERNATIONAL	HOME LOCATION	GRADUATE	UNDER- GRADUATE	TOTAL
Domestic	ACT and Queanbeyan	3,494	5,220	8,714
	New South Wales	1,123	1,812	2,935
	Victoria	576	557	1,133
	Queensland	378	176	554
	Western Australia	355	65	420
	South Australia	201	100	301
	Tasmania	43	86	129
	Northern Territory	73	33	106
	Overseas	247	204	451
	Unknown	32	6	38
Domestic Total		6,522	8,259	14,781
International	North-East Asia	1,733	1,206	2,939
	South-East Asia	606	740	1,346
	Southern and Central Asia	334	106	440
	Americas	188	64	252
	North-West Europe	104	29	133
	North Africa and The Middle East	77	17	94
	Oceania and Antarctica	58	17	75
	Sub-Saharan Africa	59	8	67
	Southern and Eastern Europe	35	13	48
	Unknown	1	1	2
International Total		3,195	2,201	5,396
TOTAL		9,717	10,460	20,177

Notes:

Based on provisional enrolment data as at 12 November 2012.

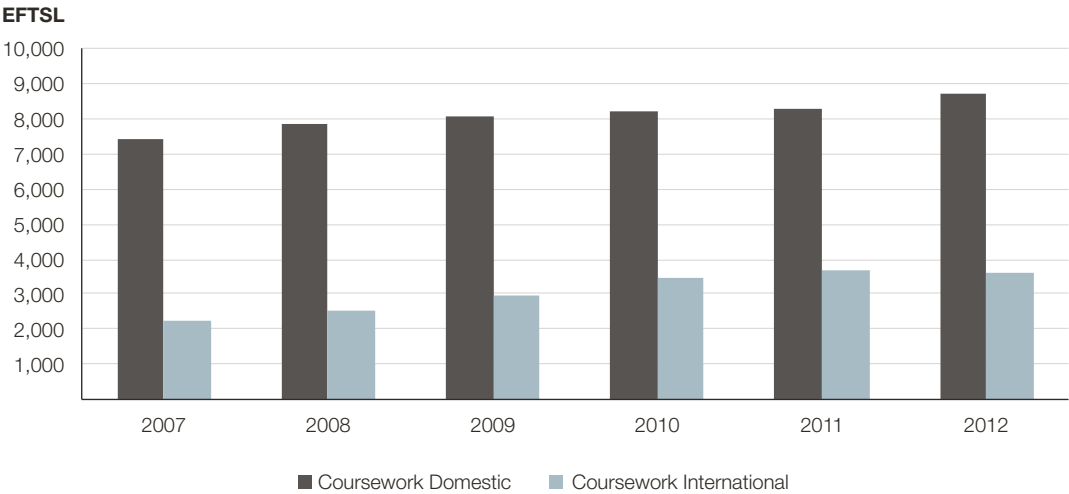
Students who are New Zealand citizens are classified as domestic students.

FIGURE 2: HIGHER DEGREE RESEARCH DOMESTIC/INTERNATIONAL EFTSL FOR 2007 TO 2012¹



¹ Data for 2012 are provisional

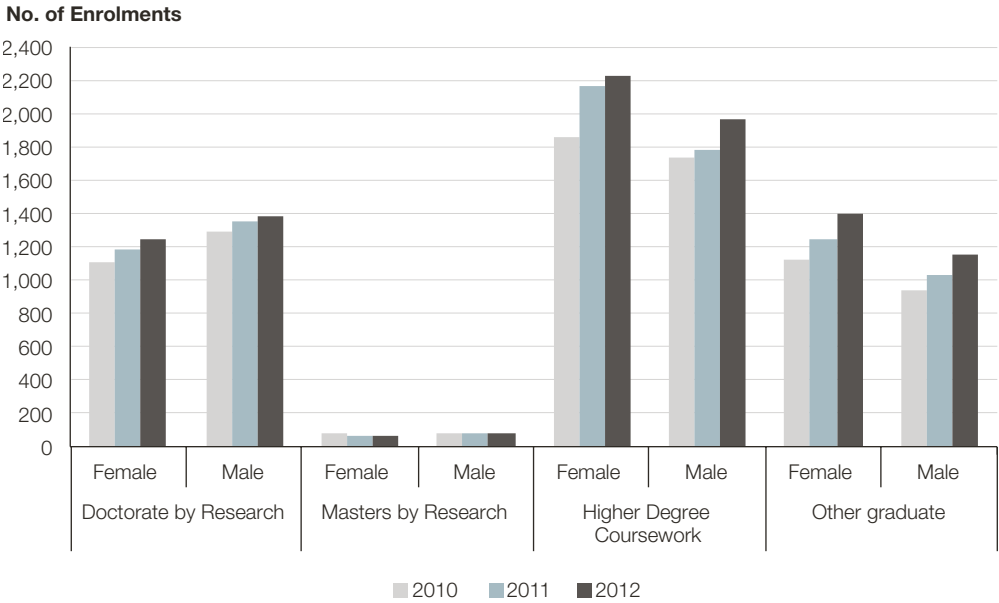
FIGURE 3: COURSEWORK¹ DOMESTIC/INTERNATIONAL EFTSL FOR 2007 TO 2012²



¹ Coursework data include: graduate coursework, undergraduate and non-award

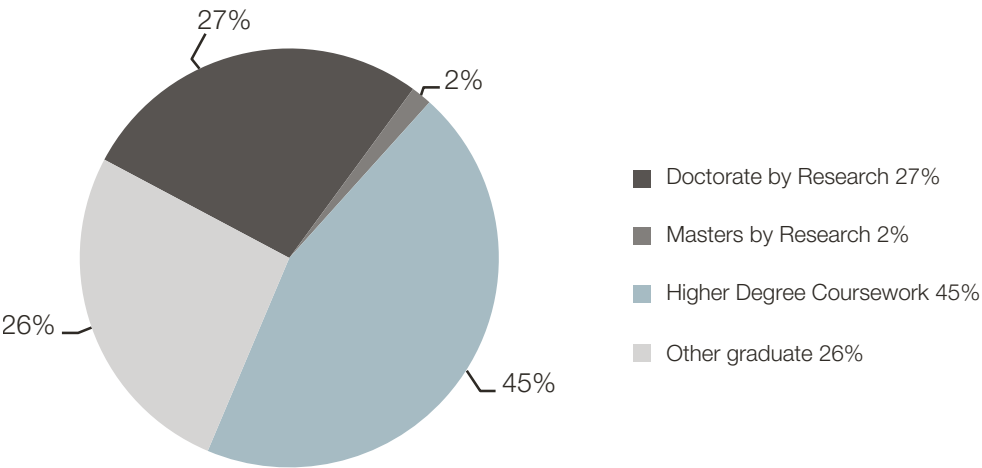
² Data for 2012 are provisional

FIGURE 4: HIGHER DEGREE AND GRADUATE STUDENT ENROLMENTS FOR 2010 TO 2012¹



¹ The 2012 data are provisional as at 12 November 2012

FIGURE 5: HIGHER DEGREE AND GRADUATE STUDENT ENROLMENTS FOR 2012¹

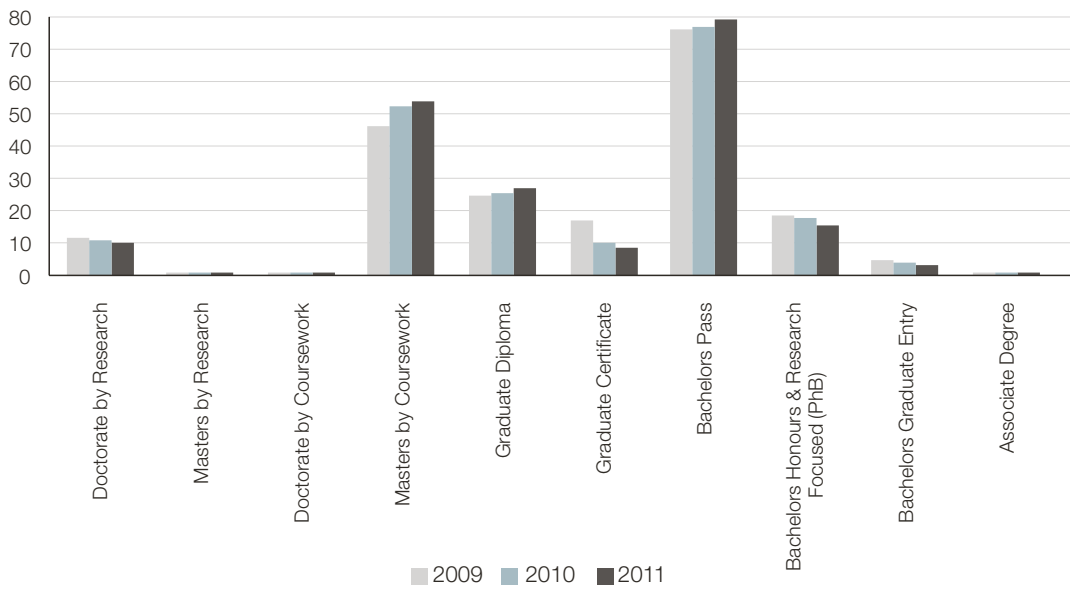


¹ The 2012 data are provisional as at 12 November 2012

TABLE 5: COMPLETIONS BY PROGRAM TYPE FOR 2009 TO 2011

PROGRAM TYPE	2009	2010	2011
GRADUATE	PERCENTAGE OF TOTAL GRADUATE COMPLETIONS		
Higher Degree Research			
Doctorate by research	11.4	11.1	9.8
Masters by research	1.2	1.0	0.7
Graduate Coursework			
Doctorate by coursework	0.1	0.1	0.1
Masters by coursework	45.9	52.4	53.9
Graduate Diploma	24.6	25.2	27.1
Graduate Certificate	16.8	10.3	8.3
UNDERGRADUATE	PERCENTAGE OF TOTAL UNDERGRADUATE COMPLETIONS		
Bachelors Degrees			
Bachelors Pass	76.0	76.9	79.4
Bachelors Honours and Research Focused (PhB)	18.2	17.8	15.8
Bachelors Graduate Entry	4.4	4.2	3.1
Other Undergraduate			
Associate Degree	0.5	0.3	0.6
Diploma	0.9	0.8	1.1

FIGURE 6: COMPLETIONS BY PROGRAM TYPE FOR 2009 TO 2011



From CIT to ANU – Lee’s story

Now a second-year undergraduate student, Lee Hartwig is studying finance and accounting at ANU. After leaving college, he enjoyed a gap year travelling in Europe and doing some casual work, and on his return to Australia, Lee started a two-year full time Advanced Diploma of Accounting at the Canberra Institute of Technology (CIT).

Lee completed his diploma but wanted to pursue further studies. Because he has aspirations to work overseas, Lee chose ANU as it is well recognised and respected internationally. He was glad to be able to study at one of the world’s best universities without leaving his home in Canberra.

At the time Lee applied to ANU, he consulted a course adviser and subsequently applied via the Universities Admissions Centre, gaining a place at the ANU College of Business and Economics studying finance and accounting. Lee was able to transfer credit units from his CIT diploma to get a good start on his undergraduate degree. Lee thinks he has the best of both worlds: the practical subjects and approach of the CIT diploma, now combined with the more theoretical qualification afforded by his ANU degree.

This CIT to ANU pathway has recently been made even easier with the signing of a Memorandum of Understanding (MoU) by ANU Vice-Chancellor Professor Ian Young and CIT Chief Executive Adrian Marron.

Under the new agreement, the two institutions will maintain current pathways and look towards opening new pathways from existing courses and co-develop new educational programs, enabling more students to continue their studies and professional development without the need to leave the ACT.

Adrian Marron said the MoU signing was a significant event for education in the ACT.

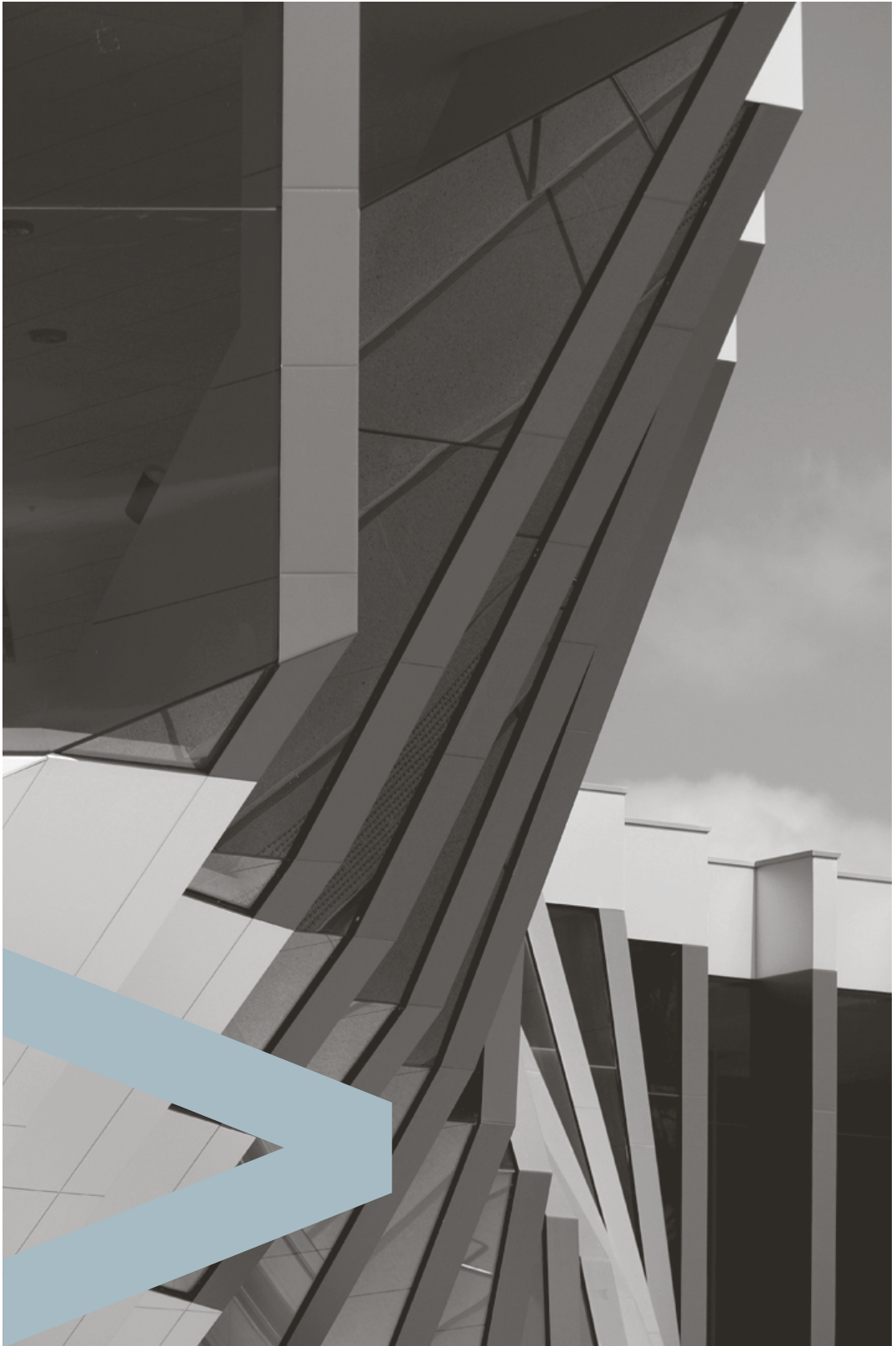
“To be associated with Australia’s leading university is an excellent position for CIT,” he said.

Professor Ian Young said the agreement will allow students from a greater diversity of backgrounds to access university education in the ACT.

“We are very pleased to be able to build on our long and successful relationship with CIT. CIT has a well-deserved reputation for educational excellence and our co-delivered Associate Degree has opened up university study to students who might have thought that university was beyond their reach,” he said.



Undergraduate student Lee Hartwig. Photo by Penny Calvert.



RESEARCH

ANU staff produce research and deliver teaching of the highest quality, ensuring this great institution has a competitive edge within our region and around the world. The commitment to world-class standards was evident in the results of all three major international university ranking systems in 2012: The Academic World Ranking of Universities (AWRU), Times Higher Education (THE) and QS Ranking. ANU increased its position in all rankings including being ranked in the top 25 in the world in the QS World University Rankings.

ANU researchers are a resource for Australia, investigating the most important questions facing society today. ANU research covers the full spectrum from fundamental basic research to applied and consultancy-based research. The high calibre of our research staff and students is central to our research success in winning competitive grants, and awards and prizes, and in undertaking research that is of benefit to society and the community.

Leading the nation in research excellence

A key goal in *ANU by 2020* is to be Australia's *finest* university. Recent results from the 2012 Excellence in Research Australia (ERA) exercise provided independent validation of this claim. ANU research assessed in the ERA was ranked as well above world standard in twelve broad fields of research across all disciplines, including physical, biological and environmental sciences, economics, law, studies in human society, philosophy, and information and computing sciences. Of specific fields of research assessed in the ERA, ANU had the highest proportion of any Australian institution of research above world standard (84 per cent). The University submitted 314 books, 2,905 book chapters, 2,495 conference papers, 12,798 journal articles and 102 non-traditional outputs for the 2012 assessment, representing an increase in research outputs from the 2010 ERA. We improved and strengthened our results compared with 2010, reinforcing strategies in place to concentrate and focus our resources in disciplines that conduct world-class research.

World-class researchers

In 2012, ANU continued an enviable success rate in the prestigious Australian Research Council (ARC) schemes, attracting and retaining current and future international research leaders across all fields of research. ANU received four of the 17 Australian Laureate Fellowships awarded in 2012 – the most awarded to any Australian university. Paleoclimatologist Professor Eelco Rohling has been attracted from the United Kingdom to take up his Laureate Fellowship. Professor David Lindenmayer will continue vital conservation and biodiversity work in Australia. Professor Tessa Morris-Suzuki will grow research capacity in understanding grassroots political activity in Northeast Asia. Archaeologist Professor Susan O'Connor has been awarded the Kathleen Fitzpatrick Australian Laureate Fellowship, which places emphasis on an ambassadorial role to promote women in humanities, arts and social sciences research.

The calibre of ANU staff has been recognised with ANU researchers being the recipients of major research prizes in 2012. Professor Ken Freeman from the Research School of Astronomy and Astrophysics was awarded the Prime Minister's Science Prize. Professor Bill Gammage from the Humanities Research Centre was awarded the Prime Minister's History Prize and the Victorian Premier's Non-Fiction Prize and overall Victorian Prize for Literature. Professor Howard Morphy from the Research

School of Humanities and the Arts was awarded the Huxley Medal, the highest honour awarded by the British Royal Anthropological Institute. Professor Chris Goodnow was awarded the prestigious GlaxoSmithKline Award for Research Excellence for his pioneering work on autoimmune diseases. Professor Kurt Lambeck was awarded the prestigious International Balzan Prize, rewarding a lifetime of work across discipline boundaries seeking to understand how the Earth works. Emeritus Professor Ross Taylor won the Shoemaker Distinguished Lunar Scientist Award, presented by the National Aeronautics and Space Administration (NASA), for significant contribution to the field of lunar science throughout the course of his career.

ANU researchers performed equally outstandingly at all career stages – in addition to the Australian Laureate Fellowships, the University was successful in attracting 24 Discovery Early Career Researcher Awards – with the highest success rate of the Group of Eight universities; sixteen Future Fellowships aimed at mid-career researchers; three Discovery Outstanding Researcher Awards; and five fellowships in the most recent National Health and Medical Research Council (NHMRC) funding round.

Australia's best supercomputer boosts climate research

The new supercomputer of the National Computational Infrastructure (NCI) installed at ANU promises to deliver advanced research and discovery for Australian researchers. The supercomputer, provided by partner Fujitsu, has more than 50,000 cores (CPUs) and has been immediately recognised as the most powerful supercomputer in Australia by ranking organisation Top500. In November, Vice-Chancellor Professor Ian Young travelled to Japan to sign an MoU with Fujitsu that will strengthen collaboration between the two organisations in solving challenging problems of long-term value and global impact.

Researchers in climate change, earth system science and water management will be crucial users of the new technology, funded by the Australian Government Super Science initiative. NCI is a formal collaboration with partners ANU, the Commonwealth Scientific and Industrial Research Organisation (CSIRO), the Australian Bureau of Meteorology and Geoscience Australia, along with other research-intensive universities, and the ARC.

Diabetes research breakthrough leads to new venture

Beta Therapeutics Pty Ltd was founded in 2012 by ANU to drive the commercial development of pioneering therapeutics for diabetes, based on the discoveries of Professor Chris Parish, Dr Charmaine Simeonovic and their research teams at the John Curtin School of Medical Research (JCSMR). Diabetes is one of the fastest growing diseases internationally; it is caused by the loss of insulin-producing 'beta' cells within the pancreas. The ANU research team discovered that beta cells are uniquely protected by a matrix molecule, heparan sulphate proteoglycan, which when broken down results in the loss of insulin production, and diabetes. Insulin treatment can alleviate the symptoms of diabetes, but there are currently no drugs that address the underlying disease mechanisms.

Beta Therapeutics is pursuing the development of first-in-class drugs that have the potential to prevent the onset of diabetes and to prolong insulin production in diabetes patients. Beta Therapeutics has been awarded significant seed funding from the ANU Connect Ventures Discovery Translation Fund, which aims to assist the commercialisation of new innovations and technologies from the Canberra region. The creation of Beta Therapeutics represents the next stage in the translation of scientific discovery towards clinical testing and, ultimately, commercial production of a therapeutic that can potentially treat and prevent diabetes. Such a therapeutic would be an important advance in international healthcare.

Future research leaders

ANU has continued to attract high quality, Higher Degree Research (HDR) students from across the nation and from the best universities in the world. The University signed an educational agreement with the Taiwanese Ministry of Education (MOE) to launch the Taiwan Australian National University Scholarship which will provide funding for up to 25 Taiwanese students to undertake PhD studies at ANU over the next five years. ANU is the only Australian university to have partnered with the Taiwanese MOE.

ANU HDR students continue to excel through publication, grant successes and awards, and in outreach or communication activities. Raymond Lovett received the Congress Lowitja 2012 Aboriginal and Torres Strait Islander student award for work on the epidemiology of alcohol and tobacco use in urban Indigenous populations. Three ANU postgraduate students were selected from over 20,000 applicants to attend the 62nd Nobel Laureate Meeting in Germany. Sarah Beavan of the Research School of Physics and Engineering, Melissa Ness of the Research School of Astronomy and Astrophysics and Adele Morrison of the Research School of Earth Sciences were selected by the Australian Academy of Science to attend the gathering in Lindau.

Astronomer awarded the Prime Minister's Prize for Science

Professor Ken Freeman was awarded the Prime Minister's Prize for Science, the nation's most prestigious award for excellence in science and teaching.

The award includes \$300,000 to go towards Professor Freeman's research.

Professor Freeman, based at the Research School of Astronomy and Astrophysics at Mount Stromlo Observatory, has been dubbed 'Mr Galaxy' by Nobel Laureate and fellow ANU astronomer Professor Brian Schmidt in recognition of his discovery of dark matter in 1970.

While the exact nature of the elusive substance is still a mystery, the discovery of dark matter and its abundance in individual galaxies had an enormous impact on how astronomers believed the Universe formed after the Big Bang.

Fifty years later, Professor Freeman has no plans to retire in the near future. He is currently analysing the chemistry of one million star 'fossils' to trace the assembly history of our galaxy over its ten-billion-year existence.



Professor Ken Freeman. Photo by Belinda Pratten.

Research Facts and Figures

TABLE 6: RESEARCH GRANTS AND PUBLICATIONS FOR 2005 TO 2011¹

	2005	2006	2007	2008	2009	2010	2011
RESEARCH GRANTS (\$'000)							
Australian competitive grants	76,347	78,729	77,226	76,115	76,524	77,536	93,124
Other public sector research funding	16,007	22,976	38,289	46,134	27,037	119,663	87,677
Industry and other funding for research	17,880	18,416	18,453	22,795	23,691	26,810	25,974
CRC funding	3,327	2,572	1,852	1,164	658	287	493
TOTAL RESEARCH GRANTS	113,560	122,693	135,820	146,208	127,910	224,296	207,268
RESEARCH PUBLICATIONS (rounded)							
Books	68	59	74	81	73	84	75
Book chapters	560	462	511	556	503	457	401
Journal articles	1,632	1,617	1,721	1,780	1,788	1,883	1,885
Conference papers	371	392	291	306	400	373	415
UNWEIGHTED TOTAL	2,631	2,530	2,598	2,723	2,763	2,797	2,777
WEIGHTED TOTAL²	2,904	2,766	2,896	3,046	3,055	3,133	3,078

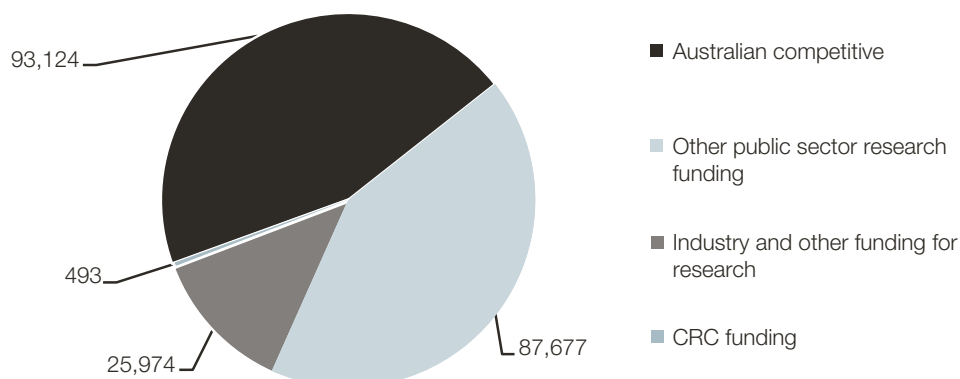
¹ 2012 data not available until 30 June 2013

² Books are weighted as five and other categories as one

Note: All numbers have been rounded and total numbers may vary due to rounding.

Source: ANU returns to DIISRTE Higher Education Research Data Collections

FIGURE 7: RESEARCH GRANTS (\$'000) FOR 2011¹



¹ 2012 data not available until 30 June 2013

Source: ANU returns to DIISRTE Higher Education Research Data Collections

TABLE 7: SUMMARY OF RESEARCH ACTIVITY FOR 2008 TO 2012¹

RESEARCH GRANTS	2008 (\$)	2009 (\$)	2010 (\$)	2011 (\$)	2012 (\$)
LIEF/SII/MNRF/NCRIS	16,075,016	20,444,764	24,035,213	12,677,410	8,488,078
ARC	52,550,724	56,034,575	56,563,958	65,669,726	74,462,995
NHMRC	16,095,402	15,508,162	13,099,485	15,979,402	13,898,130
Other (including ANU Enterprise)	77,561,891	56,367,203	154,632,443	113,875,001	108,607,552
TOTAL	162,283,033	148,354,704	248,331,099	208,201,539	205,456,755

LIEF - Linkage Infrastructure, Equipment and Facilities (ARC Funding); SII - Systemic Infrastructure Initiative (DEEWR Research Grant); MNRF - Major National Research Facilities; NCRIS - National Collaborative Research Infrastructure Strategy; ARC - Australian Research Council; NHMRC - National Health and Medical Research Council.

STAFF	2008	2009	2010	2011	2012
ARC grants & fellowships	511	529	548	548	592
NHMRC grants & fellowships	117	114	110	109	104
Total academic staff (FTE) ²	1,477	1,477	1,507	1,558	1,616
Staff: FTE, level C+ ²	793	800	823	853	862
ARC & MHMRC grants/staff (FTE, Level C+)	0.79	0.80	0.80	0.77	0.81
Publications index - value (previous year)	2,896	3,045	3,055	3,133	3,078

¹ 2012 data based on 2012 projections as at 30 November 2012

² Based on DIISRT 31 March submissions

TABLE 8: RESEARCH GRANTS BY ANU COLLEGE/AREA FOR 2012¹

ANU COLLEGE/AREA	ARC (\$)	NHMRC (\$)	Other (\$)	TOTAL (\$)
ANU College of Arts and Social Sciences	9,346,959	211,589	3,781,166	13,339,714
ANU College of Asia and the Pacific	7,606,500	0	7,848,711	15,455,211
ANU College of Business and Economics	1,569,227	0	250,469	1,819,696
ANU College of Engineering and Computer Science	3,810,486	86,266	6,487,539	10,384,291
ANU College of Law	564,306	0	397,000	961,306
ANU College of Medicine, Biology and Environment	17,215,255	13,481,413	17,062,726	47,759,394
ANU College of Physical and Mathematical Sciences	34,350,262	118,862	7,106,124	41,575,248
Non-college areas	0	0	65,673,817	65,673,817
TOTAL	74,462,995	13,898,130	108,607,552	196,968,677

¹ Based on 2012 projections as at 30 November 2012. Final 2012 data not available until 30 June 2013. Excludes LIEF, SII, MNRF and NCRIS.

World's rivers running on empty

Four of the world's great rivers, including the Murray Darling, are all suffering from drastically reduced flows as a direct result of water extraction, according to Crawford School of Public Policy research.

The multi-author study – led by Crawford School researchers Professor Quentin Grafton, Dr Jamie Pittock, Professor Tom Kompas and Dr Daniel Connell – examined the threats from water extractions and climate change on four of the world's iconic river systems; the US Colorado River, the South African Orange River, the Chinese Yellow River and the Murray.

The researchers found that in all four basins, over a long period of time, outflows have greatly reduced as a direct result of increased water extractions, and that urgent changes in governance of water are needed to ensure the systems remain healthy and viable into the future.

"While climate change will aggravate changes in flows in river systems, currently high levels of water extractions remain the principal contributor to reduced flows and degradation of these rivers," said Dr Pittock.

"Changes in governance, including sharing the variability between the environment and consumptive users, are urgently required if the health of these rivers is to be maintained," added Dr Connell.

The researchers said that the key to securing the future of the world's rivers lies in plans to share water use between users and the environmental, and water markets to manage allocations. They added that, although the management of the Murray Darling Basin (MDB) was favourable when compared to other places in the world, there was much more that could be done to ensure a healthy future for the system.

"Many sound frameworks are being established in water management throughout the world, but in many cases their implementation needs to be greatly improved," said Professor Kompas.

"Stronger action is needed to ensure that in dry times, the rivers get a fair share of the available water," said Dr Pittock.

The work was conducted with researchers from other Australian universities and international collaborators from universities in the USA, China, and South Africa.



Drought image by suburbanbloke on flickr

PUBLIC POLICY

ANU by 2020, the University's strategic plan, states the University's distinctive character will be manifest in its focus on national policy issues:

"ANU will be recognised as a leading contributor to public policy formulation and debate, addressing the major issues confronted by government, business and society. In this role, ANU will be the hub for debate and discussion on such issues and the source of unbiased, high-quality advice and comment."

ANU continues to consolidate its position as a leading contributor to public policy debate through continued strong engagement with government, industry and community sectors.

In April 2012, Vice-Chancellor Professor Ian Young announced a renamed and expanded Crawford School of Public Policy. In a major step towards the strategic goals of the University, the HC Coombs Policy Forum and the Australian National Institute of Public Policy were integrated into the Crawford School, providing a clear, identifiable 'front door' to the across-University expertise.

Former Commonwealth Treasury Secretary Dr Ken Henry AC was appointed as Executive Chair of the Crawford School's Institute of Public Policy, bringing together a number of new and existing programs designed not only to advance the University's traditional research, teaching and outreach roles, but to significantly enhance the professional development of the Australian Public Service and public sector more generally.

A key initiative in enhancing ANU public policy engagement with the Australian Government was the establishment of the ANU Public Policy Fellows program. The program features 50 world-class academics from across the University, and senior policy leaders from the Australian Public Service. This Public Policy Fellows program is an important initiative, facilitating engaged discussion and debate on current research and policy issues between researchers, the public service, and the broader community. At the inaugural planning session in late 2012, chaired by Dr Henry and Crawford School Director, Professor Tom Kompas, the Fellows agreed on a range of activities for 2013 including flagship public events to engage in policy dialogue and policy-making; private brainstorming sessions; secondment and joint appointments; targeted engagement with Asia; and collaboration on conferences, papers and thought-pieces.

The HC Coombs Policy Forum continued to make a leading contribution in facilitating cross-campus cooperation and communication in public policy, operating as a partnership between the Australian Government and ANU. It carried out experimental and exploratory work on public policy matters at the interface between government and academia. The Forum significantly strengthens the University's capability to deliver partnership-based research and capacity-building activities linking ANU and government.

During 2012, the Crawford School of Public Policy hosted some 250 free public events - workshops, seminars, public lectures and forums. Of these, 25 per cent were delivered by the HC Coombs Policy Forum in its work to build public policy capacity within the Australian Public Service. More than 18,000 people participated in these events. Significant speakers included Nobel Laureate Professor Sir James Mirrlees, Professor Jagdish Bhagwati of Columbia University and Climate Commissioner Mr Gerry Hueston. The majority of these events were video-recorded and made available through the University's YouTube channel and Crawford School's website, bringing public policy expertise to a worldwide audience.

Vice-Chancellor Professor Ian Young appointed two new Chairs in Public Policy in 2012. The appointments are held by economist Professor Warwick McKibbin and ecological economist Professor Robert Costanza. These two high-profile academics in the field of public policy demonstrate the University's commitment to attracting, developing and retaining the most outstanding staff from around the world.

In addition, three Honorary Professorial Fellows were appointed to the Crawford School of Public Policy, adding significant public policy experience to the School's considerable academic expertise. These appointments were:

- > The Honourable Dr John Hewson AM: A former leader of the Liberal Party between 1990 and 1994, Dr Hewson also ran his own investment banking business and served on the boards of several businesses and charities including General Security Australia Insurance Brokers, Osteoporosis Australia and the Arthritis Research Taskforce.
- > Mr Michael Delaney: A former Senior Advisor to Prime Minister Gough Whitlam, Mr Delaney has held many senior positions in the Australian Public Service and ministerial offices. He was also the Foundation Executive Director of the Motor Trades Association of Australia (MTAA) and Chief Executive Officer of the MTAA Super Fund from 1988 until 2010 and 2011, respectively. He served on the ANU Council for 14 years.
- > Mr Talal Yassine OAM: An experienced lawyer, banker and non-executive director. After 10 years at Price Waterhouse Coopers as a Director and strategist, Mr Yassine joined investment firm Babcock & Brown Ltd in the Corporate Finance Group and later in the Technical Real Estate Division. Mr Yassine also held leadership positions in Better Place Australia, and is the founder and Managing Director of Crescent Wealth.

The Crawford School's own policy-relevant research capacity expanded in 2012 with the establishment of two new research centres:

- > Children's Policy Centre, led by Dr Sharon Bessell, which undertakes innovative, inter-disciplinary research on a range of issues relating to children's policy.
- > Government Managing Risk, led by Professor Bruce Chapman, which provides evidence-based advice on managing risk across a range of public policy contexts.

The University, the Department of Industry, Innovation, Science, Research and Tertiary Education (DIISRTE) and the Commonwealth Scientific and Industrial Research Organisation (CSIRO) have been collaborating to review the links between research and policy, and the design of potential national and institutional impact measurement systems. These areas were highlighted as priorities for action in the 2012 *National Research Investment Plan*.

The Government-funded wing of the JG Crawford Building to house the National Security College (NSC) and the Australia and New Zealand School of Government was completed in late 2012.

Learning the parliamentary ropes in Papua New Guinea

Taking your seat as a newly-elected member of parliament (MP) can be a daunting experience, but a program run by the Crawford School's Centre for Democratic Institutions (CDI) is helping Papua New Guinea's (PNG) new parliamentarians find their feet.

The induction program was run in Port Moresby to coincide with the official opening of PNG's 9th Parliament in August, and saw more than 60 MPs get a chance to find out more about being an elected representative. The program was designed and run by CDI's Deputy Director Grant Harrison, Program Manager Bronwen Harvey and PNG-based Research and Project Officer, John Varey.

"Our role in the induction was multi-faceted. Initially we worked with the office of the Deputy Clerk and other Parliamentary staff to help them think about the scope and structure of the induction program," said Mr Harrison.

"As a result, the final program design shifted from a focus on MP's entitlements and the roles of Parliamentary staff to a focus on the duties of an MP and the services provided by Parliament to help them perform these duties."

CDI worked with PNG's Parliamentary staff to design and rehearse their various presentations and supported the Parliament to engage and brief a number of external speakers, including representatives from the Ombudsman Commission, Office of Rural Development, Department of Justice and the Attorney General, Integrity of Political Parties and Candidates Commission, National Research Institute, Law Reform Commission, PNG Media Council and Transparency International - PNG.

With the support of the Australian and New Zealand International Election Monitors Institute (ANZIEMI), CDI also brought two former New Zealand Parliamentarians to the induction program - the Hon Rick Barker and the Hon Steve Chadwick - to share their experiences of the role of an MP.

Mr Harrison said the CDI team was delighted to be able to meet so many members of the ninth PNG Parliament and to talk to them about their interests and concerns.

"We were very impressed with the leadership demonstrated by Speaker Zurenuoc who gave an inspiring speech on the first day.

"We look forward to watching the Parliament prosper and serve the people of PNG," he said



PNG Parliamentary Speaker The Hon Theo Zurenuoc MP

INTERNATIONAL ENGAGEMENT

In 2012, the University established a new International and Outreach portfolio and appointed Dr Erik Lithander as Pro-Vice Chancellor (International and Outreach).

The portfolio is responsible for leading international engagement to build the University's relationships with prestigious international peer organisations, reinforce links with international research funding and philanthropic agencies, facilitate support for international students at ANU, and encourage Australian ANU students to have an international study experience.

As part of its international engagement strategy, the University concentrated its efforts on regional activity, continued to build strong connections with the diplomatic community in Canberra, and participated in a range of high profile international events.

ASIA AND THE PACIFIC

Asia and the Pacific remains a strong focus for ANU. Academic activities are led through the ANU College of Asia and the Pacific with further collaborative links at individual levels, within Schools, Colleges and at the University level. The University also hosted a number of students from the region.

Peking University

The University has strong ties to Peking University (PKU), and continued to build on those linkages in 2012. This relationship is evidenced through discussions between President Zhu Shanlu, Chairman of the University Council of PKU and Vice-Chancellor Professor Ian Young on developing joint academic programs between the two universities.

The Vice-Chancellor visited PKU in August and met with Professor Zhu Shanlu with a view to strengthen research collaboration and increase student exchange. In return, ANU hosted 'PKU Day at ANU' in November where a senior delegation from PKU including President Professor Zhou Qifeng met with members of the ANU Executive and senior colleagues from ANU Colleges. Following the visit, a Statement of Intent was signed between ANU and PKU to facilitate the exchange of administrative staff between the two institutions.



ANU Vice-Chancellor Professor Ian Young AO and PKU President Professor Zhou Qifeng with members of the ANU Executive and PKU delegation. PKU Day at ANU, 28 November 2012

Taiwan

In August, an MoU was signed with the Ministry of Education, Taiwan (MOE) for the establishment of 'The Taiwan Australian National University Scholarships'. These scholarships will run for five years and provide up to five Taiwanese doctoral students per year with free tuition and a stipend to cover living expenses. ANU and MOE will contribute equally to both the stipend and the cost of tuition. The first scholarship recipients are due to commence at ANU in 2013.

Joint ANU / Beijing Institute of Technology undergraduate program

The joint ANU / Beijing Institute of Technology (BIT) undergraduate program has seen some outstanding students study at ANU, with three ANU College of Engineering and Computer Science students graduating in 2012 with Bachelors of Engineering with First Class Honours and prestigious University Medals.

During the latter half of 2012, ANU welcomed a visiting delegation from BIT along with two academic staff members as part of an exchange program. In August, the Vice-Chancellor met with President Hu Haiyan and Vice-President Zhao Changlu at BIT to discuss opportunities for ANU-BIT articulation programs, faculty exchange and joint research.

Articulation agreements were signed with Dalian Neusoft University of China, Shandong University, China, Taylors University, Malaysia, and Vellore Institute of Technology, India.

There were a number of visits from other international delegations to discuss possible opportunities for collaboration between institutions that included Nanjing University of Science and Technology and Peking University.

ANU Vietnam Field School

Every second year, Professor Richard Baker and Dr Ashley Carruthers from the joint ANU Colleges of Science, run an environmental science course in Vietnam. The course introduces students to contemporary Southeast Asia by focusing on case studies from central Vietnam. The emphasis is on integrating formal learning with first-hand experience. The in-country work includes fieldtrips, village stays, language training, as well as formal classes given by staff from ANU and staff from the University of Da Nang. The course focuses on understanding the complex relationships between development and the environment; the impact of contemporary change on the environment, culture and family structure; and on specific groups such as villagers, migrants, farmers and women.

NORTH AMERICA

The ANU North American Liaison Office (NALO) in Washington DC supports University-wide engagement in North America, with a particular focus on research collaborations and opportunities, growing the suite of opportunities for ANU students in North America, and alumni engagement and advancement.

In 2012, the Office held more than 30 ANU events across North America, including a San Francisco Innovation Showcase, a Washington-based lecture series, and numerous alumni get-togethers. Highlights of the year included San Francisco and New York alumni dinners with the Vice-Chancellor and Professor Brian Schmidt that attracted alumni from across the United States and Canada. The Office added value to the visits of more than 30 ANU academic leaders. The Office managed ANU

engagement with G'Day USA, supported the ANU-Indiana University Pan Asia Institute (which has joint teaching and research programs), supported the inaugural National Capital Exchange program and played an active role supporting the Giant Magellan Telescope development program.

Regular engagement with alumni in North America was a priority, and the fledgling North America Alumni Association continued to grow rapidly. The Association includes a board and regional coordinators across the country, and supports networking, engagement, student and academic opportunities. The growth of the Association contributed to the establishment of the ANU US Foundation, which held its first meeting in December 2012, and will provide a pathway for US-based alumni and friends to support the work of the University.

The Office also focused on fostering the development of opportunities for student exchange, study abroad and internship placements for ANU students. Two new internships - one with the World Bank for ANU law students and one with Genetech - were established. The Office also secured sponsorship for the National Parliamentary-Congressional Internship program which offers graduate students three-month placements in the offices of members of the US Senate Foreign Relations Committee, from the American Australian Association.

With the support of the Vice-Chancellor, the Office launched the ANU North America Development and Mentoring Program, which seeks to harness the capacity of NALO to identify and engage with potential funders, and the technical and training expertise of the Research Services Division to remove barriers for ANU researchers with US funding potential. Six high-potential early-mid career researchers are participating in the pilot program.

LATIN AMERICA

In November, the Vice-Chancellor led a delegation of senior ANU executive staff on an intensive trip to Latin America, visiting Colombia, Ecuador, Peru, Chile and Brazil. Meetings were held with major representatives in the region to discuss graduate scholarship opportunities. It was also an opportunity to promote the University as a potential provider of PhD training for the up-skilling of academic staff from Latin American universities. Further visits will be planned to follow up on prospects generated in 2012.

DIPLOMATIC RELATIONS

During 2012, ANU held meetings with 15 ambassadors in Canberra and hosted a number of special events where senior members of the diplomatic community played a significant role.

The ANU Centre for European Studies (*ANUCES*) marked the 50th anniversary of diplomatic relations between Australia and the European Union. Every month in 2012, up to three ambassadors and/or high commissioners from EU Member States, together with Australian ambassadors to Europe, gathered at *ANUCES* to talk about their country and why it joined the EU, their current position and how their country interacts with Australia. These events reflect the deep commitment to the study of and engagement with Europe by the University.

RIO +20

An ANU delegation took part in the United Nations Conference on Sustainable Development in Rio de Janeiro in June 2012. The conference focused on jobs, energy, food security, water, sustainable agriculture and disaster readiness.

The ANU group, made up of students, researchers and professional staff, gathered alongside heads of state, government negotiators, Nobel Laureates and representatives of non-governmental organisations to attend plenary sessions and present a workshop on the ANU sustainability initiatives surrounding waste recovery and recycling. The ANU delegation, the largest from any Australian university, reported on the conference via a live blog. Once back in Canberra, public symposiums and seminars on the conference topics were held, with guest speakers from Australian Government agencies.

The ANU delegation also participated in a 20-minute roundtable discussion with Prime Minister Julia Gillard, where they expressed their support for large-scale funding for solar energy across Australia.

STUDENT MOBILITY

The ANU College of Arts and Social Sciences engaged in a wide variety of international activities in 2012. Approximately 160 College students participated in a foreign study exchange opportunity with partner institutions, with similar numbers of international students received via exchange programs to the College.

GRANTS AND AWARDS

The research and outreach work of the University continued to have a strong international focus, with a number of staff securing grants to underpin this work:

- > Through an AusAID grant, Professor John Taylor (Centre for Aboriginal Economic Policy Research) led a Latin American delegation of governmental representatives to Broome to explore how traditional land ownership is ascertained for Indigenous peoples.
- > Dr John Minns (Australian National Centre for Latin American Studies) was awarded an AusAID grant to develop a cost-benefit analysis for the exploration of oil in the Ecuadorian Yasuni-ITT National Park.
- > Dr Victoria Mason (School of Politics and International Relations) received a grant from the Department of Foreign Affairs (DFAT) to facilitate dialogue promoting women and emerging democracies in the Middle East and northern Africa.
- > Dr Maria Rublee (School of Politics and International Relations) received a grant from the Norwegian Government to investigate changing attitudes in developing nations to nuclear weapons.
- > Professor Matthew Spriggs (School of Archaeology and Anthropology) was appointed to the position of Honorary Curator of Archaeology at the Vanuatu Cultural Centre by the National Cultural Council of Vanuatu.

Development Policy Centre boosted by \$2.5M gift

The Harold Mitchell Foundation donated \$2.5 million to the Development Policy Centre in the Crawford School of Public Policy.

Established in 2010, the Centre is Australia's first independent think tank to promote research and discussion on key issues such as aid effectiveness and economic development in the Pacific and Papua New Guinea.

Launched in 2000, the Harold Mitchell Foundation funds programs in health, education and the arts that make a positive and sustainable difference in Australia and the Asia-Pacific.

Development Policy Centre Director Professor Stephen Howes said the funding will support the Centre's core functions of research and encouraging public discussion on development policy. The funding will also support the establishment of a new annual public lecture series.



From left: Professor Tom Kompas, ANU Vice-Chancellor Ian Young, Minister of Finance of Timor-Leste Emilia Pires, Mr Harold Mitchell and Professor Stephen Howes. Photo by Stuart Hay.

INFRASTRUCTURE DEVELOPMENT

Capital growth and consolidation of infrastructure at ANU continued throughout 2012 with the progression of many large-scale building and refurbishment projects across the campus.

Capital work projects completed

In 2012, a number of major projects were completed including: Student Accommodation 4 (Lena Karmel Lodge); National Security College/the Australia and New Zealand School of Government; the Eccles Institute - Stage 3 of John Curtin School of Medical Research facility (JCSMR); the National Computational Infrastructure (High Performance Computing) facility; and the upgrade and consolidation of glasshouses for the Research School of Biology. In addition, all Teaching and Learning Capital Fund (T&LCF) projects and the majority of the Better Universities Renewal Fund (BURF) projects were completed.

Capital work projects continuing or commenced

Throughout the year, construction of the new Chemistry facility (part of the ANU Colleges of Science Project) continued, and work commenced on the construction of the Australian Centre on China in the World facility.

Building for the nation's intellectual future

As a national institution, ANU benefits from strong links with the Australian Government. Many of the capital works projects which the University commenced or completed throughout 2012 and previously, were made possible through partial or full funding from the Federal Government via a number of initiatives. These included the Education Investment Fund (EIF), BURF, the T&LCF, the Health and Hospital Fund (HHF), and the Higher Education Special Purpose Grant (HESPG).

During 2012, ANU also completed the Campus Planning and Development Guidelines which support the *Campus Master Plan 2030* completed in 2011. Considerable progress was also made during 2012 in establishing Asset Management Plans for the ANU Colleges and Services Divisions. An update on the University's schedule of works (including capital expenditure) is provided in the following table.

TABLE 9: SCHEDULE OF WORKS

FUND	NAME	CURRENT STATUS	EXPENDITURE TO DATE (\$ MILLION)	PLANNED COMPLETION DATE
HHF	JCSMR Stage 3	Project completed – currently in defects liability period (DLP)	49.5	February 2012
EIF (Round 2)	ANU Colleges of Science > Stage 2 Chemical Sciences Hub > Chemistry Buildings C1 and C2	Building structure completed – fit out underway	56.0	June 2013
ANU	ANU Colleges of Science > Chemistry Buildings C4 and C5	Site works commenced	8.3	June 2013
ANU	ANU Colleges of Science > Ground Infrastructure	Site works commenced	6.6	June 2013
EIF	Climate High Performance Computing	Main building completed – currently in DLP. Minor additional works required - complete by May 2013	22.0	October 2012
DIIS RTE	National Security College & The Australia-New Zealand School of Government (ANZSOG)	Complete – currently in DLP	17.5	September 2012
DIIS RTE	Australian Centre on China in the World	Site works commenced	4.6	December 2013
ANU	JCSMR Wings A & B Refurbishment	In planning stage		
ANU	Hancock Library Refurbishment Stage 2	In planning stage		
ANU/ BURF	Pauline Griffin Building Refurbishment	In planning stage		

New building one of a kind

One of the most innovative and unique buildings at ANU was opened by The Honourable Sharon Bird MP in December 2012.

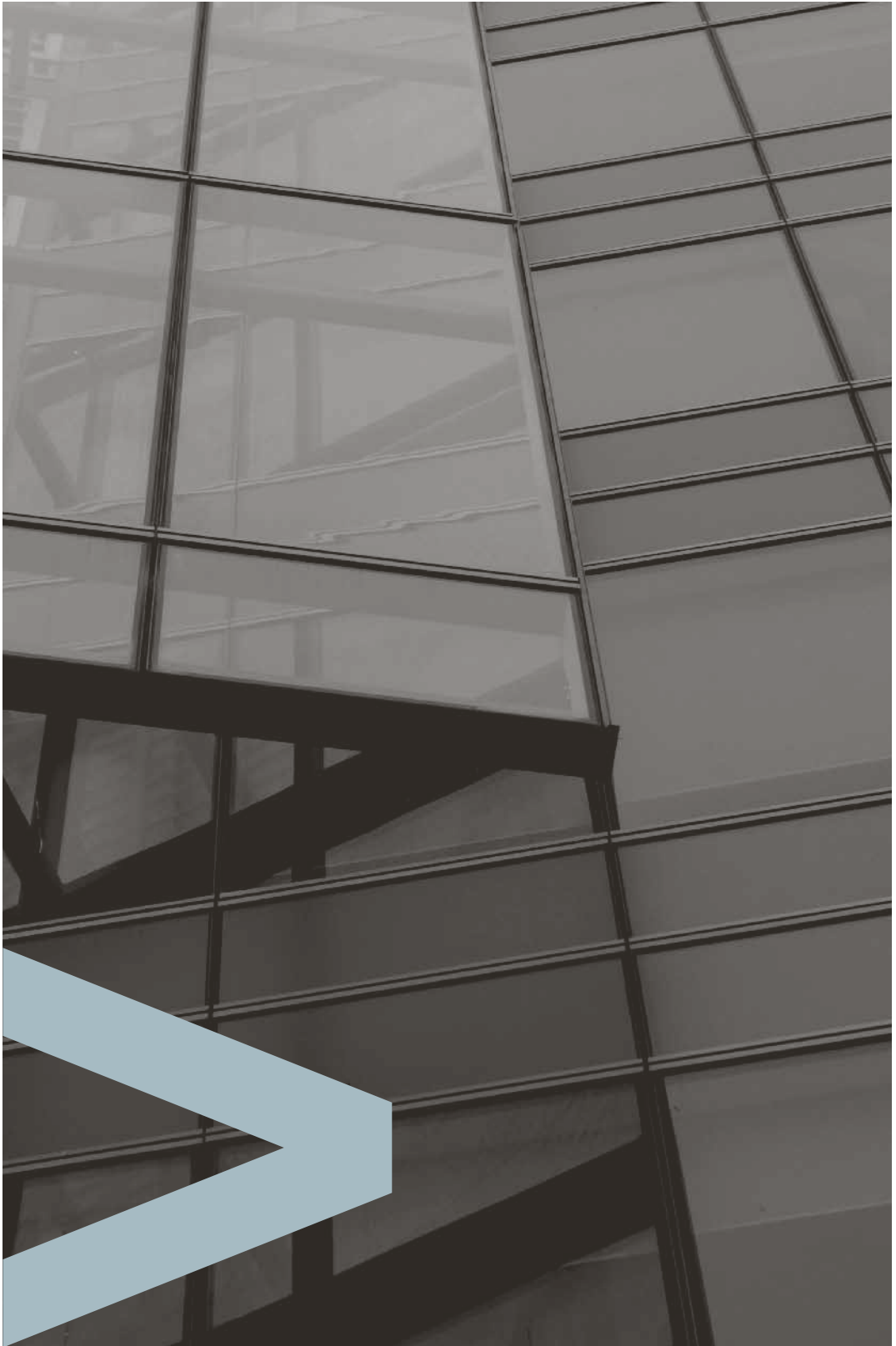
The Jaeger 8 Research School of Earth Sciences building, a recent recipient of a Master Builders Association National Public Buildings Award, is a remarkable example of an ecologically sustainable building.

The energy-efficient building features high levels of insulation, double-glazed windows and external sunscreens, along with rainwater collection for irrigation, toilet flushing and air cooling. The foyer houses a display featuring varieties of travertine, granite, marble and volcanic stones to be used as a teaching tool for students studying earth sciences.

The building has been designed to encourage collaboration between students and teachers, and will allow for future changes in technology, accommodation type and teaching methodologies.



The new Jaeger 8 building. Photo by Ben Wrigley, Photohub.



REVIEW OF OPERATIONS

STAFF

During 2012, a number of new strategic academic appointments of world leaders were made through the Vice-Chancellor's strategic appointments initiative. These, and further planned appointments in 2013, seek to complement existing research strengths and create greater critical mass and strong leadership in key discipline areas. In addition, the progressive review of our recruitment processes has commenced to ensure that we only appoint outstanding world-class staff.

The University appointed a significant number of Public Policy Fellows within the Crawford School of Public Policy as part of our efforts to take a leading role in public policy research and public debate at regional and international levels.

A wide range of actions were taken during 2012 to respond to improvements identified through the first staff survey, which was completed in late 2011. This survey revealed that 84 per cent of staff reported high levels of job satisfaction, and 82 per cent demonstrated a high level of organisational commitment.

The University is making steady progress in terms of female participation rates in the ranks of senior academic staff at Level D and Level E with the percentage moving up from 21.3 per cent in March 2011 to 22.2 per cent in March 2012. The percentage of Level E female academic staff has now exceeded the Group of Eight university average, thus achieving an initial improvement target. The number of senior female appointments has also improved with the appointment in 2012 of females in the executive positions of Deputy Vice-Chancellor (Research), Deputy Vice-Chancellor (Education), and Pro Vice-Chancellor (Research and Research Training).

Actions to increase Indigenous staff numbers under the ANU *Reconciliation Action Plan* resulted in an increase in Indigenous staff from 26 to 35. Progress has been slow, but good engagement across the University community has been achieved to advance our ambitious employment targets.

During 2012, the University adopted the term 'professional staff' in lieu of 'general staff' when referring to the staff of the University who provide a wide range of administrative, professional and technical services to support the University mission. This decision reflects the great job done by staff in a wide range of areas that support the academic efforts of the University, and the high regard in which such staff are held. Indeed, in the University Strategic Plan *ANU by 2020* we acknowledge this when we say that: *The contributions of highly skilled and dedicated general staff are critical to the future of the University and are essential elements in the success of ANU in meeting the standards of excellence to which we are committed.*

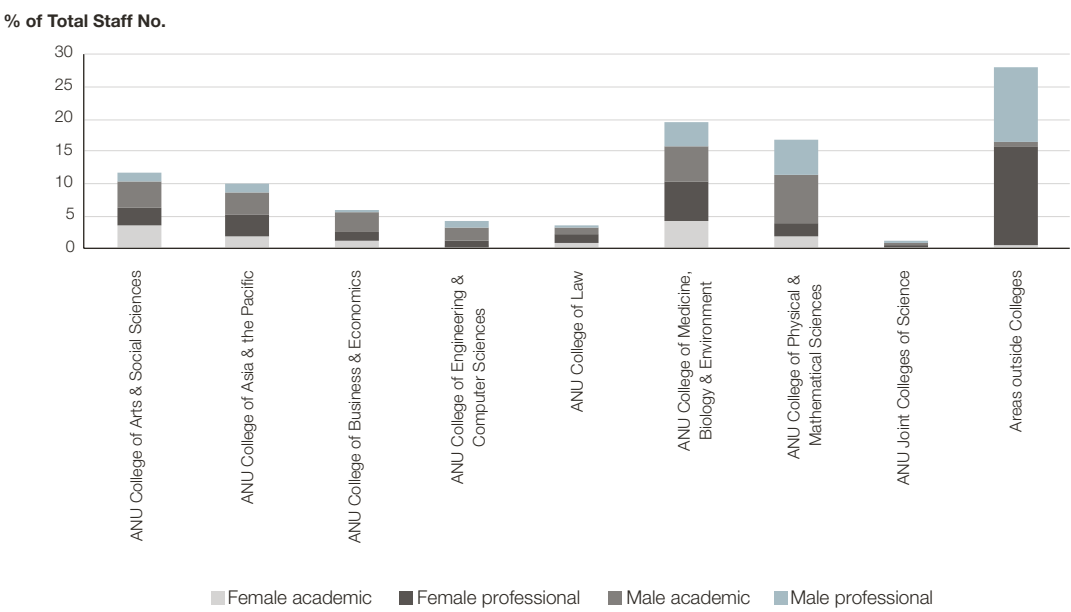
Leadership and excellence continued to be a major priority resulting in the successful completion of the Vice-Chancellor's senior leadership programs, leader network events and a focus on mentoring/coaching and performance management. The University's online mentoring system has been redeveloped to support engagements that incorporate both career and interpersonal development, emphasising mutual learning needs through formal and informal relationships with supervisors and peers alike.

TABLE 10: STAFF PROFILE BY ANU COLLEGE/AREA AND GENDER FOR 2012¹

ANU COLLEGE/AREA	ACADEMIC		PROFESSIONAL		TOTAL
	FEMALE	MALE	FEMALE	MALE	
COLLEGE					
ANU College of Arts and Social Sciences	151	176	115	61	503
ANU College of Asia and the Pacific	84	138	140	65	427
ANU College of Business and Economics	55	125	51	18	249
ANU College of Engineering and Computer Science	13	76	41	44	174
ANU College of Law	41	42	49	10	142
ANU College of Medicine, Biology and Environment	185	230	251	158	824
ANU College of Physical and Mathematical Sciences	74	317	95	222	708
ANU Joint Colleges of Science		1	27	15	43
TOTAL COLLEGE	603	1,105	769	593	3,070
NON-COLLEGE					
Administration	4	5	308	143	460
Central Libraries			137	64	201
Student Services	5	3	72	45	125
Buildings, Plant & Grounds			26	95	121
Central Computing			19	87	106
Other Academic Support			3	2	5
Other Areas	12	12	88	54	166
TOTAL NON-COLLEGE	21	20	653	490	1,184
TOTAL	624	1,125	1,422	1,083	4,254

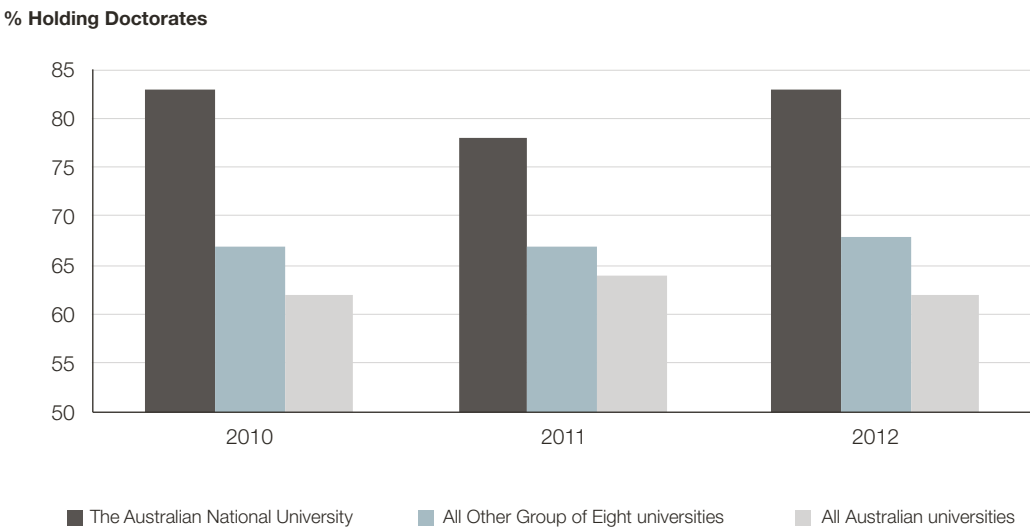
¹ Data based on headcount

FIGURE 8: STAFF PROFILE BY ANU COLLEGE/AREA AND GENDER FOR 2012¹



¹ Data based on headcount

FIGURE 9: ACADEMIC STAFF HOLDING DOCTORATES FOR 2010 TO 2012¹



¹ Based on DEEWR submission data for 31 March

GOVERNANCE

This statement has been prepared to comply with the Requirements for Annual Reports 28 June 2012 and the Information Publication Scheme (see Part II of the Freedom of Information Act 1982).

Organisation and functions of the University's decision-making Council and Boards

Council

In accordance with the *Australian National University Act 1991 (Cth)*, the Council is the governing body of the University. The Act provides that the Council has the control and management of the University and is to act in all matters concerning the University in such manner as it thinks will best promote the interests of the University. The Council may enact delegated legislation, subject to the scrutiny of the Australian Parliament, known as Statutes, Rules and Orders.

The Council is chaired by the Chancellor and comprises fifteen members: the Chancellor, the Vice-Chancellor, seven members appointed by the Minister on the recommendation of the Nominations Committee of Council; one person who is either a Dean or the Head of a Research School and is elected, in either case, by the Deans and the Heads of the Research Schools voting together; one member of the academic staff of the Institute of Advanced Studies elected by members of that staff; one member of the academic staff of The Faculties elected by members of that staff; one member of the general staff of the University elected by members of that staff; one postgraduate student of the University elected by the postgraduate students of the University; and one undergraduate student of the University elected by the undergraduate students of the University.

Committees

Council is assisted in its functions by a number of committees:

- > The Academic Board is tasked with ensuring that the University maintains the highest standards in teaching, scholarship and research.
- > The Audit and Risk Management Committee advises the Council regarding the quality of the audits conducted and the adequacy of the University's administrative, operating and accounting controls and compliance with relevant legislation and policies; the Committee also oversees risk management planning and implementation within the University. A report from the Committee is a standard item on the agenda for each meeting of Council and Agenda and Minutes of Committee meetings are provided to Council members for information.
- > The Finance Committee makes recommendations and decisions concerning financial and accounting matters of the University; a report from the Finance Committee is a standard item on the agenda for each meeting of Council. Agenda and Minutes of Committee meetings are provided to Council members for information.

- > The Honorary Degrees Committee invites persons, within the terms of the Honorary Degrees Rules, to accept nomination for honorary degrees and recommends the names of those who accept nomination to the Council for admission.
- > The Nominations Committee of Council makes recommendations to the relevant Minister on persons to be appointed to Council.
- > The Committee on Conditions of Appointment of the Vice-Chancellor determines the conditions of appointment (including salary) of the Vice-Chancellor.
- > The Emergency Appointment (Vice-Chancellor) Committee exercises in an emergency, the power of the Council to make acting appointments under sub-section 37 of the *Australian National University Act 1991* in relation to the office of Vice-Chancellor until the next meeting of the Council.

Voluntary Code of Best Practice for the Governance of Australian Universities

On 23 September 2011, Council adopted the Voluntary Code of Best Practice for the Governance of Australian Universities. Conformance with the Code is reviewed annually. On 7 December 2012, Council approved procedures for the removal of a Chancellor or Pro-Chancellor from office and subsequently confirmed the University's conformance with the Voluntary Code.

Induction and professional development of Council members

Council members are provided with an induction program appropriate to their experience, a handbook for Council Members and a program of professional development which may include corporate governance training and attendance at relevant conferences. Following each Council meeting, a site visit is made to an organisational area of the University and presentations are given about the operations of that area.

Council agenda are structured to include discussions and presentations on strategic issues for the University. During 2012, these discussions were focused on the core functions of alumni and development, research, learning and teaching, marketing and campus planning.

Independent legal advice and access to information

Council members are entitled to any information they need or require from the University to exercise their functions and to fulfil their duties as directors and, subject to the prior approval of the Chancellor (which is not to be unreasonably withheld), may seek independent legal advice at the University's expense on any issue submitted to Council.

Performance review of Council and its members

The University's enabling legislation specifies the duties of the members of the University Council¹ and the sanctions for the breach of those duties². Council has the power to remove, by at least a two-third majority, a member who has breached his or her duties.

The Chancellor is responsible for discussing performance issues with individual Council members and aims to have an informal discussion with each Council member once a year with a view to giving and receiving feedback.

The performance of Council as a whole is reviewed on a regular basis.

Performance review of Council committees

Evaluations of the performance of the Finance Committee and the Audit and Risk Management Committee normally are conducted biennially.

Disclosure of directorships and other interests

Council members are required to declare relevant directorships and other interests annually and to update this information as circumstances change.

A member of Council who has a material personal interest in a matter that is being considered, or is about to be considered, by Council must disclose the nature of the interest at a meeting of Council. The disclosure must be made as soon as possible after the relevant facts have come to the member's knowledge and must be recorded in the minutes of the meeting. Unless Council otherwise determines, the member must not be present during any deliberation by Council on the matter and must not take part in any decision of Council on the matter. Further, for the purpose of making this determination, any member who has a material personal interest in the matter to which the disclosure relates must not be present during any deliberation by Council on whether to make the determination and must not take part in making the determination.

Identifying and managing business risk

The University's response is set out in the Risk Management section of this Annual Report on page 68.

Establishment and maintenance of appropriate ethical standards

The University's Code of Conduct applies to all staff and to members of the University Council. It can be seen at policies.anu.edu.au/policies/code_of_conduct/policy. The University also has a number of Codes of Practice in place for Teaching and Learning, Higher Degree Research Supervision and Student Academic Integrity that apply to staff and students.

¹ See sections 18A, B, C, D, E, F of the ANU Act 1991 (Cth) and sections 22, 23, 24, 25, 26, 27A, 27D, 27F of *Commonwealth Authorities and Companies Act 1997 (Cth)*.

² See sub-section 15(1)(k) of the ANU Act 1991 (Cth) and sections 22, 23, 24, 25, 26, 27A, 27B, 27C, 27D, 27F of *Commonwealth Authorities and Companies Act 1997 (Cth)*.

Information Publication Scheme

As an agency subject to the *Freedom of Information Act 1982* (FOI Act), The Australian National University is required to publish information to the public as part of the Information Publication Scheme (IPS). This requirement is in Part II of the FOI Act and has replaced the former requirement to publish a section 8 statement in our Annual Report to Parliament.

In accordance with IPS requirements, the University displays on our website (at foi.anu.edu.au/) a high volume of operational information. The IPS section of this site contains links to information that is available and commonly requested.

Functions of the University's Statutory Officers

Chancellor

The Chancellor presides at all meetings of Council and ensures that Council operates effectively and supports the University's strategic intent. The Chancellor assists the Vice-Chancellor with the representation of the ANU to government, the private sector and benefactors and reviews the performance of the Vice-Chancellor as the Chief Executive Officer of the University. The Chancellor and the Vice-Chancellor sign the Annual Report of the University to Parliament. The Chancellor presides on all ceremonial occasions when available to do so.

Pro-Chancellor

In the absence of the Chancellor, the Pro-Chancellor presides at meetings of the Council and on ceremonial occasions.

Vice-Chancellor

The Vice-Chancellor is the Chief Executive Officer of the University. Under the *Vice-Chancellorship Statute 2002*, the Vice-Chancellor is charged with the responsibility to control and manage the affairs and concerns of the University; and the real and personal property at any time vested in or acquired by the University including the disposal of that property. The Vice-Chancellor has, and may exercise, such powers as are necessary or desirable to discharge those duties. The Vice-Chancellor also represents and acts for the University in its relations with the Commonwealth Government and other bodies.

Powers of the University

The University's powers are based on the *Australian National University Act 1991*. Subject to the Act, the University has power to do all things that are necessary or convenient to be done for, or in connection with, the performance of its functions outlined in section 5 of the Act. The University has made Statutes, Rules and Orders which can be viewed at info.anu.edu.au/ovc/Policy_and_Planning/legislation.

The only delegated legislation that affects members of the public who are not members of the University community are Statutes made concerning the management of traffic and parking on campus, which can also be found at info.anu.edu.au/ovc/Policy_and_Planning/legislation.

Council and University Officers

THE COUNCIL

Chancellor

Professor the Hon Gareth Evans AC, QC, BA LLB(Hons) *Melb*, MA *Oxf*, Hon LLD *Melb*, *Syd*, *Carleton*, *Queen's Ont* FASSA

Relevant experience: politics, law, higher education, international relations

Vice-Chancellor

Professor Ian Young AO, BE(Hons) MEngSc PhD *JCU*, Hon FIEAust, FTSE

Relevant experience: higher education; engineering

Seven members appointed by the Minister on the recommendation of the Nominations Committee of Council

Ms Ilana R Atlas, BJuris LLB(Hons) *WAust*, LLM *Syd*

Relevant experience: executive and non-executive experience in compliance; human resources; legal; banking and finance; mergers and acquisitions governance

Mr Michael Delaney, BA *LaT* (to 20.6.12)

Relevant experience: Executive Director MTAA Ltd; Chief Executive Officer MTAA Super; Senior Executive in public administration and public policy; chief of Ministerial staffs; higher education and community service

Dr Vincent W J FitzGerald, BEc(Hons) *Qld*, PhD *Harv*, FIPAA, FAICD

Relevant experience: Director, Allen Consulting Group Pty Ltd, a firm consulting in economics, public policy and regulation; director, Australian Institute of Company Directors; public administration; higher education; directorships in the finance, media and not-for-profit sectors (current) and property and arts sectors (former)

Ms Robin Hughes AO, BA MA *Syd*

Relevant experience: independent producer; director and writer; media sector management; chairmanships and directorships in the arts and educational sector

Ms Martine D Letts, BA(Hons) *ANU*

Relevant experience: Deputy Director, Lowy Institute for International Policy; international relations

Dr Douglas McTaggart, BEc(Hons) *ANU*, MA PhD *Chicago*, FAICD, FAIM (from 21.6.12)

Relevant experience: company director; finance; investment services; public service

Mr David Miles AM, LLB *Melb*, Hon LLD *Qld*

Relevant experience: lawyer; Chair, Innovation Australia; company director

Mr Graeme Samuel AC, LLB *Melb*, LLM *Monash*

Relevant experience: managing director of investment bank; company director; public service; legal

One person who is either a Dean or the Head of a Research School and is elected, in either case, by the Deans and the Heads of the Research Schools voting together

Professor Kiaran Kirk, BSc(Hons) PhD Syd, MA DPhil Oxon (to 29.9.12)

Relevant experience: Director, Research School of Biology

Professor Andrew MacIntyre, BA(Hons) MA PhD ANU (from 30.9.12)

Relevant experience: College Dean, ANU College of Asia and the Pacific

One member of the academic staff of the Institute of Advanced Studies elected by the members of that staff

Professor Ann McGrath OAM, BA(Hons) Qld, PhD LaT, FASSA (to 29.9.12)

Relevant experience: Head of History Program, Research School of Social Sciences and Director of the Australian Centre for Indigenous History

Professor Timothy Senden, BSc (Hons) PhD ANU (from 30.9.12)

Relevant experience: Head, Department of Applied Mathematics, Research School of Physics and Engineering

One member of the academic staff of The Faculties elected by the members of that staff

Dr Royston Gustavson, BA(Hons) Qld, MBA PhD Melb, AFAIM, FAICD (to 29.9.12)

Relevant experience: Associate Dean (Education), ANU College of Arts and Social Sciences

Professor John Close, BSc(Hons) ANU, MA PhD UC Berkeley (from 30.9.12)

Relevant experience: Deputy Director (Education), Department of Quantum Science

One member of the general staff of the University elected by members of that staff

Mr Matthew King

Relevant experience: tertiary education as a staff member

One postgraduate student of the University elected by the postgraduate students of the University

Mr Areti Metuamate, BA(Hons) VUW, MStud ANU (to 24.5.12)

Relevant experience: tertiary education as a postgraduate student

Ms Julie Melrose, BIntStud USyd (from 25.5.12)

Relevant experience: tertiary education as a research student

One undergraduate student of the University elected by the undergraduate students of the University

Ms Fleur Hawes (to 13.3.12)

Relevant experience: tertiary education as an undergraduate student

Mr Dallas Proctor (from 14.3.12 to 30.11.12)

Relevant experience: tertiary education as an undergraduate student

Ms Aleks Sladojevic (from 1.12.12)

Relevant experience: tertiary education as an undergraduate student

University Officers

Chancellor

Professor the Hon Gareth Evans AC, QC, BA LLB(Hons) *Melb*, MA *Oxf*, Hon LLD *Melb*, *Syd*, *Carleton*, *Queen's Ont*, FASSA

Pro-Chancellor

Ms Ilana Atlas, BJuris LLB(Hons) *WAust*, LLM *Syd*

Vice-Chancellor and President

Professor Ian Young AO, BE(Hons) MEngSc PhD *JCU*, Hon FIEAust, FTSE

Deputy Vice-Chancellor (Academic)

Professor Marnie Hughes-Warrington, BEd(Hons) *Tas*, DPhil *Oxon* (from 8.2.12)

Deputy Vice-Chancellor (Research)

Professor Lawrence Cram, BSc(Hons) BE(Hons) PhD *Syd* FRAS FRIEAust (to 31.5.12)

Professor Margaret Harding, BSc PhD DSc *Syd*, CChem, FRACI (from 1.6.12)

Pro Vice-Chancellor (E-Strategies)

Professor Robin Stanton, BE PhD *NSW*, FTSE

Pro Vice-Chancellor (Innovation and Advancement)

Professor Michael Cardew-Hall, BSc(Hons) *Nott*, PhD *Imperial College*, CEng, FIMechE

Pro Vice-Chancellor (Research and Research Training)

Professor Mandy Thomas, BA(Hons) PhD *ANU* (to 30.11.12)

Professor Jennifer Corbett, BA(Hons) *ANU*, MA PhD (*Michigan*), MA (*Oxon*) (Acting from 17.9.12)

Pro Vice-Chancellor (Learning, Teaching and Students)

Professor Elizabeth Deane, BSc(Hons) PhD *Syd* (to 31.8.12)

Pro Vice-Chancellor (Student Experience)

Associate Professor Paul Compston, BSc(Hons) *Bradford* ME PhD *ANU* (Acting from 1.10.12)

Executive Director (Administration and Planning)

Dr Brok Glenn, BSc(Hons) PhD *Lond*

College Dean, ANU College of Arts and Social Sciences

Professor Toni Makkai, BA CIAE, MSPD PhD *Qld*

Dean of Arts and Social Sciences, ANU College of Arts and Social Sciences

Professor Joan Beaumont, BA(Hons) *Adel*, PhD *Lond*, FASSA (to 31.1.12)

College Dean, ANU College of Asia and the Pacific

Professor Andrew MacIntyre, BA(Hons) MA PhD *ANU*

College Dean, ANU College of Business and Economics

Professor Jayne M Godfrey, PhD *Qld*, MEc *Syd*, BCom(Hons) *Melb*, DipEd MSVC, FAICD, FCA, FCPA

College Dean, ANU College of Engineering and Computer Science

Professor John Hosking, BSc PhD *Auck*, MIEEE, FRSNZ

College Dean, ANU College of Law

Professor Michael Coper, BA LLB(Hons) *Syd*, PhD *NSW*, Barrister *NSW*, Barrister & Solicitor *ACT*

College Dean, ANU College of Medicine, Biology and Environment

Professor Andrew Cockburn, BSc PhD *Monash*, FAA

Dean of Medicine and Health Sciences, ANU College of Medicine, Biology and Environment

Professor Nicholas Glasgow, MBChB, MD *Auck*, FRNZGP, FRACGP, FACHPM

College Dean, ANU College of Physical and Mathematical Sciences

Professor Aidan Byrne, BSc MSc *Auck*, PhD *ANU* (to 20.7.12)

Professor Andrew Roberts, BSc(Hons) PhD DSc *Victoria* (from 20.8.12)

Dean of Science, ANU College of Medicine, Biology and Environment and ANU College of Physical and Mathematical Sciences

Professor Aidan Byrne, BSc MSc *Auck*, PhD *ANU* (to 20.7.12)

Professor Richard Baker, BA(Hons) *ANU*, PhD *Adel* (from 28.8.12)

Director, Faculty of Law

Professor Michael Coper, BA LLB(Hons) *Syd*, PhD *NSW*, Barrister *NSW*, Barrister & Solicitor *ACT*

Dean, ANU Medical School

Professor Nicholas Glasgow, MBChB, MD *Auck*, FRNZGP, FRACGP, FACHPM

Director, The John Curtin School of Medical Research

Professor Julio Licinio, MD *Bahia*, FAPA

Director, Research School of Astronomy and Astrophysics

Professor *Harvey* Butcher, BSc(Hons) *CalTech*, PhD *ANU*, FASA

Director, Research School of Biology

Professor Kiaran Kirk, BSc(Hons) PhD *Syd*, MA DPhil *Oxon*

Director, Research School of Accounting and Business Information Systems

Associate Professor Greg Shailer, MCom *Ncle*, PhD *Adel* FCPA

Director, Research School of Chemistry

Professor Martin Banwell, BSc(Hons) PhD *Well*, FAA, FRACI, FRSC, Hon FRSNZ

Director, Research School of Computer Science

Associate Professor Henry Gardner, BSc(Hons) GradDipComputeStud *Melb*, PhD *ANU*

Director, Research School of Earth Sciences

Professor Andrew Roberts, BSc *Massey*, BSc(Hons) PhD DSc *Victoria* (to 19.8.12)

Professor Ian Jackson, BSc(Hons) *Qld*, PhD *ANU* (from 16.10.12)

Director, Research School of Economics

Professor Warwick McKibbin AM, BComm(Hons) *NSW*, PhD *Harv*, FASSA (to 16.8.12)
Professor Kieron Meagher, BA MA *Waikato*, PhD *ANU* (from 17.8.12)

Director, Research School of Engineering

Associate Professor Thushara Abhayapala, BE(Hons) PhD *ANU*, IEEE

Director, Research School of Finance, Actuarial Studies and Applied Statistics

Professor Terence O'Neill, BSc(Hons) *Adel*, MS PhD *Stanford*, AStatSSA

Director, Research School of Humanities and the Arts

Professor Howard Morphy, BSc MPhil *Lond*, PhD *ANU*, FASSA, FAAH, CIHA

Director, Research School of Management

Professor Pam Morrison, BEcon *Qld*, MComm *UNSW*, PhD *UNSW*

Director, Research School of Physics and Engineering

Professor Jim Williams AM, BSc PhD *UNSW*, FAA, FAIP, FIEAust, FTSE, FAPS, FMRS (to 31.3.12)
Professor Stephen Buckman, BSc PhD *Flinders*, FAPS, FAIP, FlnstP (from 5.7.12)

Director, Research School of Population Health

Professor Gabriele Bammer, BSc BA *Flinders*, PhD *Syd*

Director, Research School of Psychology

Professor Donald Byrne, BA PhD *Adel*, FASSA, FAPS

Director, Research School of Social Sciences

Professor Adam Graycar, BA PhD DLitt *UNSW*, FASSA

Director, Australian Centre on China in the World

Professor Geremie Barmé, BA PhD *ANU*, FAHA

Director, Australian Demographic and Social Research Institute

Professor Peter McDonald AM, BComm *NSW*, PhD *ANU*, FASSA

Director, Australian National Centre for the Public Awareness of Science

Associate Professor Sue Stockmayer AM, BSc *Lond*, MSc

Dean, Australian National Institute for Public Policy

Professor Tom Kompas, MSc BSc *Iowa State*, PhD *Tor*

Director, Crawford School of Economics and Government

Professor Tom Kompas, MSc BSc *Iowa State*, PhD *Tor*

Director, The Fenner School of Environment and Society

Professor Stephen Robert Dovers, BAppSc *Canberra*, LittB PhD *ANU*

Director, Mathematical Sciences Institute

Professor Pier Bouwknegt, MSc *Utrecht*, PhD *Amsterdam* FAustMS FAIP (to 14.8.12)
Professor Thierry Coulhon, PhD *Paris* (from 15.8.12)

Director, National Centre for Indigenous Studies

Professor Michael Dodson AM, LLB BJuris *Monash*, Hon DLit *Technol Syd*, Hon LLD *NSW*

Director, National Security College

Professor Michael L'Estrange AO, BA(Hons) *Syd*, MA *Oxon*

Director, School of Culture, History and Language

Professor Brij Lal, OF BA USP, MA *UBC*, PhD *ANU*, FAHA

Director, School of International, Political and Strategic Studies

Professor Paul Hutchcroft, BA Macalester, MA PhD *Yale*

Director, School of Regulation, Justice and Diplomacy

Professor Veronica Taylor, BA(Hons) LLB *Monash*, LLM *Washington*

Dean of Students

Professor Penelope Oakes, BSc PhD *Brist*

Chief Finance Officer & Director, Finance and Business Services

Mr David Sturgiss, BComm *NSW*, CA, MAICD

Chief Information Officer

Mr Peter Nikolettatos, BBus MEdSt *Newcastle*, GradDipLaw *SCU*, FAIPM, MAICD, AIMM, MACS (from 27.2.12)

Director, Communications and External Liaison Office

Ms Catriona Jackson, BA GradDipHum *LaT*

Director, Facilities and Services

Mr Mick Serena, MDesSc *Syd*

Director, Human Resources

Mr Ron Watts, BCom *WAI/T*, MCom *Melb*, GradDip(BusMgt) *Monash*, FAHRI

Director, Information Services

Ms Anne Kealley, DipTeach *WASTC*, BBus *ECU*, GradCert O&G Engineering *UWA*, MAICD, AIMM, ATEMM, MAHRI (Acting to 26.1.12)

Director, Marketing Office

Ms Tracy Chalk, BA *UNSW*

Director, North America Liaison Office

Ms Jane O'Dwyer, BA *Curtin*, MJourn *W'gong*

Director, Research Services

Dr John Wellard, BAppSc *LaT*, GradDipSci PhD *ANU*

Director, Residential and Campus Communities

Mr Luce Buitlier Andrews BA *UWS*, GradDipAppPsych *UCan*

Director, Risk Management and Audit Office

Mrs Leslie Hyland

Director, Scholarly Information Services and University Librarian

Ms Maggie Shapley, MA(Hons) *Syd*, DipArchivesAdmin *UNSW* (Acting to 14.2.12)

Ms Roxanne Missingham, MPubAdmin *Canberra*, GradDipLib *CCAE*, BSc *ANU*, FALIA (from 14.2.12)

Head, Governance Office

Ms Jan O'Connor, BA *James Cook*

Registrar

Mr Timothy Beckett, MA *Dub* (to 28.9.12)

Registrar, Student Administration

Mr Mark Erickson, BSocSc *UNSW* (from 3.9.12)

Registrar, Student Services

Dr Laura-Anne Bull, BEng(Hons) PhD *Strathclyde* (from 3.9.12)

University Counsel

Mr Kenneth Grime, BEc LLB *Monash*, Barrister & Solicitor

Master, University House and Graduate House

Professor John Richards AM, BE PhD *NSW*, FIREE, FIEAust, FIEEE, FTSE, CPEng (to 13.4.12)

Professor Lawrence Cram, BSc(Hons) BE(Hons) PhD *Syd* FRAS FRIEAust (from 14.4.12)

Head, Bruce Hall

Ms Marion Stanton, BA(Hons) *ANU*

Head, Burton & Garran Hall

Mr Keith Conley, BA(Hons) *ANU*

Head, Fenner Hall

Dr Jasmine Jury, BSc(Hons) *Massey*, PhD *ANU*

Head, Toad Hall

Dr Ian Walker, BA DipEd *Syd*, MA *Macq*, PhD *UNSW*

Head, Ursula Hall

Dr Ian Walker, BA DipEd *Syd*, MA *Macq*, PhD *UNSW*

Officers for Ceremonial Occasions

Marshal

Mr Selwyn Harcourt Cornish AM, BEc *WAust*

Dr Royston Gustavson, BA(Hons) *Qld*, MBA PhD *Melb*, FAICD (Alternate)

Esquire Bedel

Mrs Julie Gorrell, BA *ANU*

Dr Ian Walker, BA DipEd *Syd*, MA *Macq*, PhD *UNSW* (Alternate)

Council and Council Committees

Number of meetings and Members' attendance for the period 1.1.12 to 31.12.12

Council

Number of meetings: 6	
NAME OF MEMBER	NUMBER OF ATTENDANCES
Professor G Evans AC QC (Chair)	6
Professor I Young AO*	6
Ms I Atlas	6
Professor J Close* (from 30.9.12)	1
Mr M Delaney (to 20.6.12)	2
Dr V FitzGerald	6
Dr R Gustavson* (to 29.9.12)	5
Ms F Hawes** (to 13.3.12)	1
Ms R Hughes AO	6
Mr M King*	6
Professor K Kirk* (to 29.9.12)	3
Ms M Letts	5
Professor A MacIntyre* (from 30.9.12)	0
Professor A McGrath OAM* (to 29.9.12)	5
Dr D McTaggart (from 21.6.12)	3
Ms J Melrose** (from 25.5.12)	3
Mr A Metuamate** (to 24.5.12)	3
Mr D Miles AM	6
Mr D Proctor** (from 14.3.12 to 30.11.12)	4
Mr G Samuel AC	6
Professor T Senden* (from 30.9.12)	1
Ms A Sladojevic** (from 1.12.12)	1

Audit and Risk Management Committee

Number of meetings: 5

NAME OF MEMBER	NUMBER OF ATTENDANCES
Mr G Knuckey (Chair)	5
Ms I Atlas	3
Mr M Delaney	5
Ms D Moody	3
Mr P Perkins	5
Mr G Samuel (from 1.7.12)	2
Mr M Ridley (from 25.5.12)	2

Finance Committee

Number of meetings: 5

NAME OF MEMBER	NUMBER OF ATTENDANCES
Mr M Delaney (Chair to 20.6.12)	5
Mr G Samuel AC (Chair from 1.7.12)	5 (includes 2 via videoconference; 1 via teleconference)
Professor I Young AO*	3
Professor Marnie Hughes-Warrington*	2
Ms I Atlas	3 (includes 2 via teleconference)
Mr P Carlin	4
Ms D Carlos	4
Mr M Empson	5
Mr P Gourley (to 30.6.12)	2
Mr G Knuckey	5
Mr K Lyon	5
Dr D McTaggart (from 1.7.12)	1
Mr D Miles AM (from 1.7.12)	2 (includes 1 via teleconference)

Honorary Degrees Committee

Number of meetings: 2	
NAME OF MEMBER	NUMBER OF ATTENDANCES
Professor G Evans AC QC (Chair)	2
Ms I Atlas	2
Professor I Young AO*	2
Professor M Ball* (from 30.9.12)	0
Professor L Cram* (to 31.5.12)	0
Dr V FitzGerald	2
Professor M Harding* (from 1.6.12)	0
Ms R Hughes AO	2
Professor M Hughes-Warrington* (from 8.2.12)	2
Ms M Letts	1
Ms J Melrose** (from 25.5.12)	1
Mr A Metuamate** (to 24.5.12)	1
Professor N Peterson*	1
Professor S Von Caemmerer* (to 29.9.12)	2

Committee on Conditions of Appointment of the Vice-Chancellor

Number of Meetings: Committee members conferred as required throughout 2012 regarding conditions of appointment of the Vice-Chancellor.

NAME OF MEMBER
Professor G Evans AC QC (Chair)
Ms I Atlas
Mr M Delaney (to 20.6.12)
Mr G Samuel AC (from 1.7.12)

Emergency Appointment (Vice-Chancellor) Committee

Number of meetings: 0	
NAME OF MEMBER	
Professor G Evans AC QC (Chair)	
Ms I Atlas	
Mr M Delaney (to 20.6.12)	
Mr G Samuel AC (from 1.7.12)	

* ANU staff member

** ANU student

ACADEMIC STRUCTURE OF THE UNIVERSITY

The report of operations must provide an outline of the organisational structure of the Commonwealth authority (including subsidiaries) and the location of major activities and facilities.

First and second tier academic organisational units are listed below.

- > ANU College of Arts and Social Sciences
 - > Research School of Humanities and the Arts
 - > Research School of Social Sciences
- > ANU College of Asia and the Pacific
 - > ANU Crawford School of Public Policy
 - > School of Culture, History and Language
 - > School of International, Political and Strategic Studies
 - > School of Regulation, Justice and Diplomacy
 - > Australian Centre on China in the World
- > ANU College of Business and Economics
 - > Research School of Accounting and Business Information Systems
 - > Research School of Finance, Actuarial Studies and Applied Statistics
 - > Research School of Management
 - > Research School of Economics
- > ANU College of Engineering and Computer Science
 - > Research School of Computer Science
 - > Research School of Engineering
- > ANU College of Law
 - > Faculty of Law
- > ANU College of Medicine, Biology and Environment
 - > The Fenner School of Environment and Society
 - > The John Curtin School of Medical Research
 - > Research School of Biology
 - > ANU Medical School
 - > Research School of Population Health
 - > Research School of Psychology
- > ANU College of Physical and Mathematical Sciences
 - > Mathematical Sciences Institute
 - > Research School of Astronomy and Astrophysics
 - > Research School of Chemistry
 - > Research School of Earth Sciences

- > Research School of Physics and Engineering
- > Australian National Centre for the Public Awareness of Science
- > ANU National Security College
- > National Centre for Indigenous Studies
- > National Computational Infrastructure

The University structure can be viewed at page 67 of this report or at about.anu.edu.au/governance-structure/university-structure

External locations of major activities and facilities

ANU School of Clinical Medicine

ANU College of Medicine, Biology and Environment
The Australian National University
The Canberra Hospital
Yamba Drive
Garrahan ACT 2605

Mount Stromlo Observatory

Research School of Astronomy and Astrophysics
ANU College of Physical and Mathematical Sciences
The Australian National University
Cotter Road
Weston Creek, ACT 2611

Kioloa Coastal Campus

Facilities and Services Division
The Australian National University
496 Murrumbidgee Road
Kioloa NSW 2539

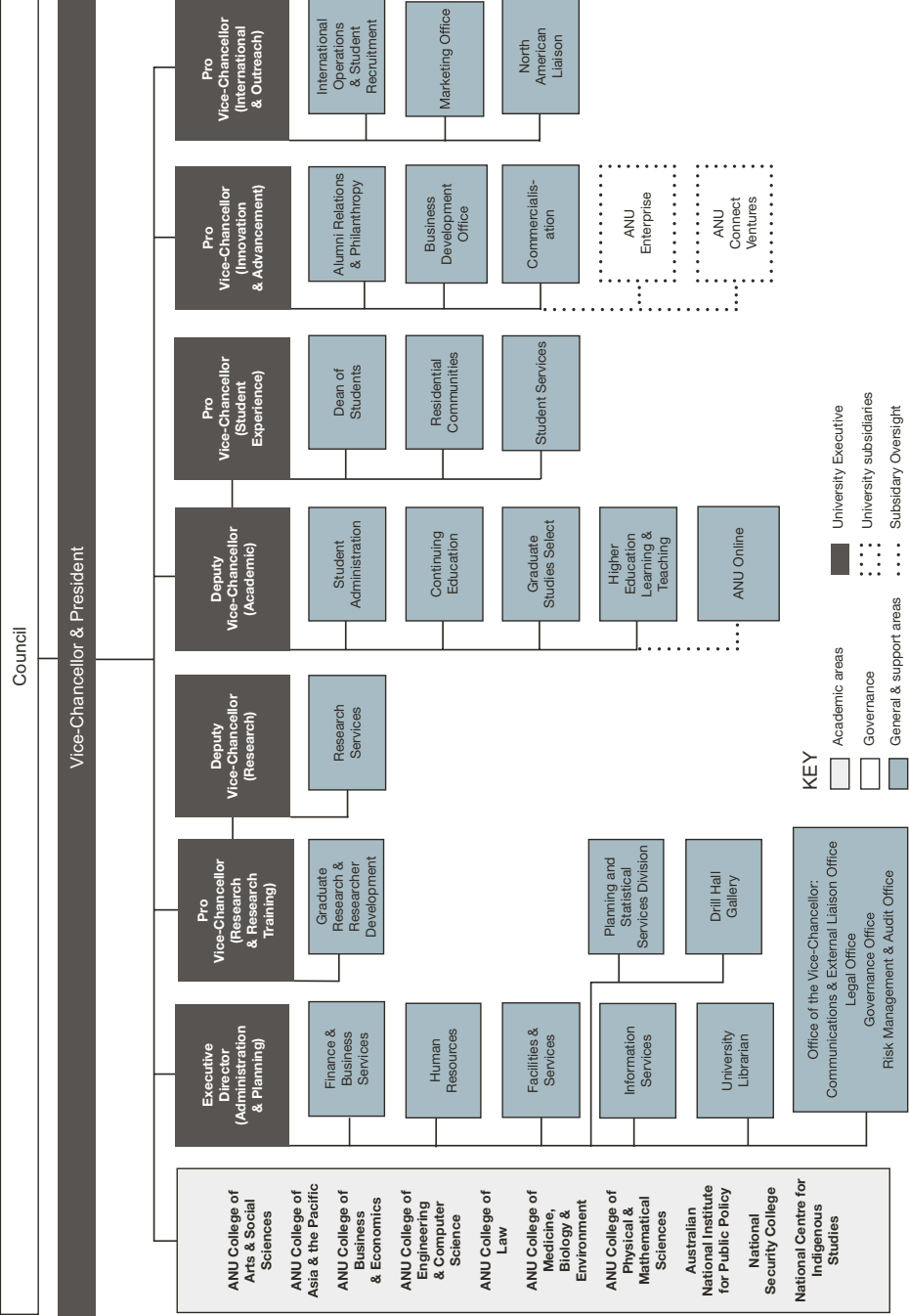
North Australia Research Unit (NARU)

Facilities and Services Division
The Australian National University
23 Ellengowan Drive
Brinkley (Darwin) NT 0810

Siding Spring Observatory

Research School of Astronomy and Astrophysics
ANU College of Physical and Mathematical Sciences
The Australian National University
National Park Road
Coonabarabran NSW 2357

ORGANISATIONAL CHART



RISK MANAGEMENT

This statement has been prepared to comply with the Requirements for Annual Reports 28 June 2012.

Risks, framed as strategic, external and operational risks, are inherent to all research, academic, administrative and business activities. Every member of the University community continuously identifies and manages risks in their day-to-day activities. To assist in this process, the University has continued to mature the enterprise-wide risk awareness framework by further integrating risk into the assurance processes. The University's potential exposure risk profile is available to all staff through the risk management and audit portal.

The aim of risk management is not to eliminate risk, but rather to manage the risks involved in all University activities, with the overall goal of maximising opportunities (ie strategic risks) and minimising adverse outcomes (ie operational risks). In periods of change, risk and uncertainty (ie external risks) are top of mind. In such times, a structured and systematic approach to managing risk is beneficial. Consequently, ANU acknowledges that the adoption of a strategic and formal approach to risk management improves decision-making, enhances outcomes and leads to greater accountability. The goal for ANU is to integrate risk management into its organisational culture by implementing the enterprise risk awareness framework thus seeking to have better performance and resiliency as the University moves towards meeting the goals of *ANU by 2020*.

Risk management through the ANU risk awareness framework

The risk awareness framework assists in the protection of the University's key assets: people, reputation, finances, infrastructure and intellectual property. The University endorses Australian and New Zealand Risk Management Standard AS/NZS ISO 31000:2009 and its application based on the following essential elements: establish the context; identify the risks; analyse the risks, including evaluation of associated controls; determine consequence and likelihood; evaluate the risks; treat the risks; communicate and consult; and monitor and review.

All staff at the University are responsible for the management of risk including the identification, assessment and reporting of potential and emerging risks to the University's key assets as noted within the University risk management policy.

The framework is supported by a robust governance structure. This includes the Audit and Risk Management Committee and the Risk Management Advisory Committee; a risk management policy and procedure that clearly articulates and assigns key roles and responsibilities; ANU risk profiles; a risk-based *Internal Audit Plan (2012–2014)*; a computer assisted audit techniques program; grant audits; a fraud control plan aligned with the Commonwealth Fraud Control Policy and Guidelines and based on a rolling risk review program; a communication strategy underpinned by the ANU risk web portal; an emergency response and business continuity planning framework; and the availability of risk management support, advice, assessment tools and training to academic and support areas in key operational risk activities including grant risk management and project risk management.

Audit and Risk Management Committee

The Audit and Risk Management Committee (ARMC) advises the University Council on the development and implementation of the risk awareness framework and practices, the quality of audits conducted and the adequacy of administrative, operating and accounting controls and compliance with relevant legislation and policies.

The Committee consists of six non-executive members, of which at least one is a member of Council. The *Commonwealth Authorities and Companies Act 1997* (the CAC Act) obliges the University to have an audit committee. The Audit and Risk Management Committee charter outlines the roles and responsibilities of the Committee, which is approved by Council and regularly reviewed through the executed programs report provided to each Council meeting.

Risk Management Advisory Committee

The Risk Management Advisory Committee is a University management committee. Its roles are to: monitor and review strategic and institutional risks; make recommendations to the Director, Risk Management and Audit, the Audit and Risk Management Committee, and the Vice-Chancellor (as appropriate) on risk management policies and procedures; assist the University to raise levels of management awareness and accountability for risk management and the development of a risk management culture; review and monitor areas' risk management, crisis management and business continuity plans; and make recommendations on the University's crisis management plans and arrangements and to review incidents as they occur.

During 2012, a risk 'heat map' was developed to inform the Committee of movements between current and residual risk identified by internal audits and highlight issues needing remedial action and further monitoring by designated risk owners.

Internal audit and management initiated reviews

Internal audit, guided by a charter, helps ANU to achieve its objectives by bringing a systematic and disciplined approach to evaluate and improve the effectiveness and efficiency of its operations (including policies, procedures and business processes), risk management, controls and governance.

The ANU *Internal Audit Plan*, which covers a three-year period, provides ANU management and the Audit and Risk Management Committee with a strategic overview of planned internal audit activity that is linked to the University's risk profile, the business environment and the directions the University is striving towards, as set out in *ANU by 2020*.

The plan incorporates a broad range of audits including compliance-based assurance audits, performance improvement audits, advisory audits and comprehensive (compliance as well as performance) internal audits. The objective of the plan is to focus on and direct the audit activity to areas of key risks and where management believes the greatest value can be added.

During 2012, seven internal audits and three management initiated reviews were undertaken with coverage in a variety of University operations, including asset management planning, data protection, investments management, accounts payable, payroll and allowances, National Health and Medical Research Council (NHMRC) grants compliance, and legislative compliance, grant management, pre-audit process for grants, and purchase usage and limits. Improvement actions are either completed and/or currently underway.

Follow-up of internal audit recommendations with audit sponsors is conducted regularly. In 2012, 31 items were progressed and 54 items were completed out of 85 recommendations.

Computer Assisted Audit Techniques Program

The Computer Assisted Audit Techniques Program provides assurance to ANU management and the Audit and Risk Management Committee in relation to key controls around finance, human resources and student services. The program is designed and implemented in cooperation with relevant stakeholders with an aim to identify opportunities to improve processes as well as to monitor University transactional activity.

Grant audits

The University is required to conduct audits of grant financial activities to comply with requirements set by the grant funding entity. The audits conducted verify whether the statement of income and expenditure accurately summarises the financial records of the grant and funds have been expended in accordance with the grant agreement. Grant acquittal financial statement reports are audited by an internal auditor or by an independent external auditor with the results and corrective action plans being forwarded to the funding body, as required in respective regulation and/or funding agreement.

During 2012, 64 internal and 21 external audits were conducted, equating to 1,080 hours of audit work to audit \$270 million of grant funds, approximately \$210 million of which were Commonwealth grants for multi-year capital constructions. This was an increase on 2011 which saw 74 internal and six external audits undertaken for \$111 million of grant funds, of which about \$55 million were capital construction grants.

Fraud risk management

The University is committed to minimising the incidence of fraud through the identification of potential fraud risks and the development, implementation and regular review of a range of fraud prevention and detection strategies. The devolved management structure adopted by ANU requires that staff take an active role in the detection, prevention and reporting of fraud. The University has a fraud control framework in place supported by a fraud control plan, risk management policy and procedure, a fraud control procedure, staff information booklet, fraud awareness training, fraud risk profiles at the College and Service Division level, fraud profiling guidance and a protected disclosures policy. Biennial updates of fraud risk profiles are done by areas and controls are reviewed by the relevant Service Division.

Business continuity planning

The immediate response to any campus disaster will be managed in accordance with the provisions of the emergency management strategy. However, once the immediate impact of any disaster has been handled and the environment is stable, there is a need to establish procedures to enable return to business operations and this is contained in the Business Continuity Plan. The University's risk management policy requires Colleges and Service Divisions to develop and maintain a business continuity plan and be responsible for ensuring that these are kept up to date.

Business continuity plans have been established for all ANU Colleges and Service Divisions. These plans are refreshed on an annual basis with periodical testing of mitigation strategies for high impact areas undertaken. These plans are reviewed externally by the Australian National Audit Office in so far as they impact the financial statements. The University also has a crisis management strategy as a part of its business continuity procedures.

INDEMNITIES

This statement has been prepared to comply with section 19 of the Commonwealth Authorities (Annual Reporting) Orders 2011.

Indemnities and insurance premiums for ANU officers

The ANU will indemnify its staff against liabilities incurred by them while carrying out their duties in good faith for ANU. It will stand behind its staff and meet the costs of actions that might be taken against them personally as though the action had been taken against the University, provided that the staff member concerned was acting in good faith.

Similar indemnities have been granted to members of the ANU Council, ANU appointments to external company boards and non-ANU employees who serve on ANU committees.

Professional indemnity insurance and other appropriate insurances, including Directors and Officers Liability Insurance, have been acquired on terms and conditions that are consistent with provisions in the *Commonwealth Authorities and Companies Act*.

ACCESS

As ANU does not report via any of the four disability reporting mechanisms, this statement has been prepared to comply with Attachment D of the Requirements for Annual Reports 28 June 2012.

ANU by 2020 clearly demonstrates the University's commitment to embedding access and equity in all its activities, and the University continues to have one of the highest rates of representation of students with disability in Australia's higher education sector. The University has a long-standing commitment to, and success in, diversity and the inclusion of people with disability in education and the work currently being driven by the Disability Services Centre (DSC) is providing access to inclusive education for students from a wide cross section of society.

In 2011, the University restructured its DSC to strengthen the nexus with the University Counselling Centre, and through 2012 this clearly improved the delivery of services to students, enhanced the student experience and increased access to mental health support for both students and staff.

The University Access and Equity Committee has responsibility for the oversight of disability strategy for research, teaching, employment and community engagement. The Committee also advises on the timely implementation and review of the ANU *Disability Action Plan 2009-2012* and on issues of compliance and best practice in meeting the University's legal requirements in this area.

Employment / Staff

ANU is a foundation member of the Australian Employers Network on Disability and is actively involved in collaboration and networking with other employers in the ACT to increase the employment and work experience of people with disability and the confidence of staff to supervise and work with people with a disability.

Access and equity policies of relevance to people with disability are widely available to staff and supervisors. These policies include equal opportunity, disability, discrimination, harassment and bullying as well as policies and procedures for handling student complaints and staff grievances. Training continues to be provided to staff with human resource responsibilities and selection panel members to ensure they are capable and confident when dealing with employment-related matters for people with disability. Completion of online training regarding discrimination, harassment and bullying is now mandatory for all new staff.

During 2012, procedures and protocols were developed and updated to help managers and supervisors manage staff with disability, and advice was provided to staff on reasonable adjustment to people employed with a disability and to staff acquiring a disability while working at ANU. A dedicated website has been established for managers to assist with managing disability in the workplace.

Education / Students

Support for students with disability is provided by ANU Colleges with the support and recommendations of the DSC. Support is guided by the Disability Standards for Education and relevant University policies. Activities of the Centre include alternative exam arrangements, note-taking assistance, the provision of participation assistants, equipment and software loans, the provision of resources in alternative format and electronic text, physical access requirements, scooter loans and advocacy for students with disability. A total of 767 students were registered with the DSC in 2012 and had access to the support on offer.

Students registered with the DSC are supported by the creation of Education Access Plans (EAPs) that provide written advice to ANU Colleges on the recommended reasonable adjustments required to minimise the impact of the student's disability in education, thus supporting the student to participate in their program of study on the same basis as other students. 2012 has seen greater collaboration between Colleges and the DSC resulting in major changes to policies and procedures including working towards an electronic process of distribution of EAPs that will begin on 1 January 2013.

The structural reorganisation of the DSC put in place in 2011 that aligned the Centre with the Counselling Service, has resulted in a strengthening of the DSC services provided and enhanced student service delivery. It has also seen the inclusion of support from the Mental Health Advisor to the DSC to assist in supporting students with complex mental health problems.

A 'Participation Assistants for Students with Asperger's Syndrome' pilot program ran successfully for the first time in 2012 with all students who participated reporting their time management skills, organisational and communication skills had improved. Students agreed to disclosure of their Asperger's Syndrome by the DSC to residential halls and colleges resulting in better understanding of the disability, acceptance and a smooth transition into living on campus. The program's aim was to transition students with Asperger's Syndrome into university studies and life, and student's surveyed and academic results showed this program was very successful.

Access and equity

ANU by 2020 reaffirms the University's commitment to access and equity through the development of additional, and the expansion of current, entry mechanisms and pathways. *ANU by 2020* states that 'ANU aims to be a world-leading university, attracting the most gifted staff and students from around the world. Opportunities for people to demonstrate their excellence must not be limited by socioeconomic background, race, religion or gender. ANU is committed to breaking down such barriers to achievement and an ANU education will open doors for a wide cross-section of society. Access and equity will be embedded in all our activities.' With this in mind the key themes for 2012 were the review of current strategies and redevelopment, where required, to ensure transparency and capacity to meet strategic outcomes.

In 2012, the following outcomes were achieved:

- > Expansion of the Principal's Recommendation Admissions Scheme. The scheme, which was trialed in a small number of schools in the surrounding regional areas of the ACT in 2011, was expanded to include additional groups of rural and low SES secondary schools. The scheme was also made available to Indigenous and Pasifika students nationwide. In 2012, approximately 30 students received offers through the scheme.
- > The implementation of the National Access Scheme. This scheme is transparent and strategically focused on the provision of access to high achieving students from all disadvantaged backgrounds, taking into account individual circumstances that may have an impact on their ATAR.
- > The development of a pilot enabling pathway program for implementation in 2013. This program will be suitable for domestic students who have experienced educational disadvantage and will be a preparatory course where successful completion will provide guaranteed entry to the Associate Degree.

- > The introduction of ANU Equity Accommodation Scholarships to support the accommodation costs of students in financial need. This new scheme resulted in 41 commencing undergraduates receiving a \$5,000 scholarship in 2012.

In addition to the above strategies, ANU has developed a comprehensive program of local, rural and regional outreach and partnership activities aimed at enhancing university aspirations and academic outcomes among rural and regional students. The following long-term programs were further developed and implemented in 2012:

- > The ANU Regional Partnerships Program expanded its program of outreach and equity activities both on-campus and in-school, with a focus on science, languages and creative arts. In 2012, the program reached an estimated 7,000 students across 15 partnership schools and their feeder primary schools.
- > A new DVD 'From Country to Campus' featuring ANU rural students discussing their experiences of transition to university, was launched and will be used to encourage regional students to study at ANU.
- > Over 500 ACT students from 11 local secondary schools and 210 students from four regional high schools took part a number of activities over the year.
- > Outreach to local Pasifika communities was significantly expanded in 2012, including the development of flexible delivery of Pacific Studies options for schools, communities and students studying at other universities. The 'Vaka Pasifika' program was introduced to provide a follow-up university experience for year 11-12 Pacific Islander students.
- > The development and implementation of the three-day residential program at ANU for a group of Indigenous year 9-11 students from ACT and regional NSW.
- > During the course of the year nearly 160 ANU student volunteers received training as Community Ambassadors and Pasifika mentors to support the University's outreach and widening participation activities, acting as critical role models and providing mentoring and academic support to over 8,000 secondary students from the ACT and NSW

Undergraduate data indicates a moderate decrease (down to 4.92 per cent from 4.96 per cent) in participation of low SES students, therefore there is still work to do in this area to ensure ANU reaches its 2015 target of 6.8 per cent. However, ANU exceeded its 2011 target for regional and remote students and was awarded reward funding in line with this achievement. Participation of rural and remote undergraduates is now at 14 per cent, up from 13.84 per cent in 2009.

Continued progress in these areas will improve low SES and rural and regional access and participation while ensuring our current levels of retention and success remain high.

Physical access

Physical access requirements are monitored by a regular working group and where significant issues are identified, they are addressed as part of the University maintenance and site infrastructure program. Several projects which will improve access and mobility in key campus areas were implemented in 2012, including external paths.

The University has finalised its *Campus Master Plan* which includes strategies for progressively improving access for all campus community members and visitors. The ANU Acton campus has also seen significant investment in new infrastructure, all of which meets current standards. These new facilities significantly improve physical access to campus infrastructure. A new asset management plan is currently being developed and from this plan, a program of work will be implemented to upgrade existing buildings to comply in the longer term. A Signage and Wayfinding Strategy is also under development for the Acton Campus which will include updates to current access signage and the implementation of new access signage.

IT access

An Assistive Technology Officer position was created in 2011 to support the systemic changes needed to provide timely and comprehensive technology support for students. This position was on a contract basis for two years – expiring in January 2013. Before the end of 2012, the University committed to creating an ongoing permanent position. The ANU Library and the DSC are now working in collaboration to ensure students with visual or learning disabilities are able to access texts in an electronic and accessible format. The DSC now employs two casual staff to assist with formatting texts into an accessible format.

The DSC Chifley Library Resource Room (an accessible space available solely for students with disability) undertook a complete refurbishment with new furniture, paint, equipment and artworks put in place. New equipment contained in the refurbishment included ergonomic equipment, a new multi-purpose scanner/printer and a TOPAZ CCTV with Open Book Software. ANU is the first university in Australia to have this TOPAZ equipment in place to assist students with low vision, blindness and learning difficulties. It allows the students to independently convert printed text into electronic text and then reads the text to the student.

The University was part of a consortium that received 2010 Australian Learning and Teaching Council funding to develop an interactive online training tool for Australian universities on the *Disability Standards for Education* 2005. Along with ANU, the consortium consists of the University of Canberra (lead institution), the Australian Association of Special Education and the Office of Human Rights and Disability Discrimination. In 2012, the training package *Heads-Up* was launched and made available for free to all Australian universities. The training package for staff of universities informs them of their obligations under the Disability Discrimination Act and Disability Standards for Education.

ANU continues to be part of the Liberated Learning Consortium Project which focuses on research and development on improving automatic speech recognition software performance in the lecture domain. The University continues to contribute to this long-term research and development project and has specifically contributed to the development of an Australian English Speech Model in partnership with Macquarie University. ANU holds council positions on the Disability Education Association NSW/ACT Inc. and the Australian Tertiary Education Network on Disability representing tertiary education in the ACT.

2012 saw the establishment of an increased print quota for students identified by the DSC as requiring greater printed text. The Information Technology Services (ITS) agreed to double the allowable print quota for students with disability from 400 to 800 at no further cost to the student.

In 2012, the DSC purchased an extended site license for DRAGON Voice Recognition Software which was made available to all students on Information Commons. This purchase of an additional 250 licenses and 20 USB headsets ensures students throughout the University colleges, libraries and residences are able to access this assistive software.

The DSC Student List Server ensures communication is available between the DSC and students registered with the service. Information forwarded to students on this server includes scholarship opportunities, important academic dates, disability social events etc.

A SAFE, HEALTHY AND SUSTAINABLE WORK ENVIRONMENT

This statement reports on work health and safety matters at ANU as per the requirements of the Work Health and Safety Act 2011 (Cth) and as mentioned in the Requirements for Annual Reports 28 June 2012.

Managing work health and safety risk forms the core of work health and safety (WHS) at ANU. The University has a broad WHS risk profile associated with its research, teaching and operations, including specific risks associated with laboratories, workshops, maintenance, chemical storage handling and use, and manual handling, including occupational overuse.

ANU is committed to providing a workplace that: is safe and healthy for all staff, students, contractors and visitors; is without risk to the environment; and complies with the *Work Health and Safety Act 2011 (Cth)* and other relevant legislation, regulations, national standards and codes of practice. The University manages work health and safety through the Human Resources Division, Work Environment Group (which has responsibility for injury prevention and injury management), ANU Wellbeing Program and support to staff with disability.

The University's *OHS Strategic Plan 2011 – 2014* provides the platform for meeting the University's work health and safety commitment. Table 11 below summarises the University's achievements in 2012 against its strategic objectives.

TABLE 11: OCCUPATIONAL HEALTH AND SAFETY STRATEGIC PLAN SUMMARY OF ACHIEVEMENTS

OBJECTIVE	ACHIEVEMENT
An integrated work health and safety management system, including effective WHS risk management strategies	<ol style="list-style-type: none"> 1. Audited and updated the online enterprise work health and safety management system. 2. Conducted extensive awareness sessions on WHS duties for officers, managers and supervisors.
Reduced impact of workplace injuries and illnesses	<ol style="list-style-type: none"> 1. Implemented early intervention rehabilitation programs, returning staff to work more quickly and at reduced cost. 2. Established a mental health network to assist in identifying, referring and managing psychological illness.
Reduced incidents by the active elimination of hazards	<ol style="list-style-type: none"> 1. Established a WHS risk database for use by all staff and students. 2. Trained 34 per cent more staff and students in managing work-related risk.
Contributed significantly to improving work health, safety and wellbeing at all levels of ANU	<ol style="list-style-type: none"> 1. Implemented fieldwork safety training for staff and students undertaking fieldwork. 2. Implemented mandatory WHS training for all new starters at ANU.

Work was undertaken in consultation with the University's designated work groups and WHS committees to develop and implement the revised structure for the University's work health and safety management system, which reflects more accurately the University's recent organisational restructure. Tailored WHS reports also give Deans and Directors greater information on their WHS performance, and enable them more effectively to revise their WHS Improvement Plans in 2013, based on identified areas for improvement. A review of the University's WHS policies and procedures, with a focus on achieving and maintaining compliance with the *Work Health and Safety Act 2011* (Cth) was also undertaken.

The University continues to monitor the University's health surveillance program. Currently there are approximately 150 staff being monitored for audiometric, confined space work, self-contained breathing apparatus, hazardous substances, pesticides, zoonoses and animal allergies.

During 2012, WHS knowledge within the University was strengthened through 131 training courses, with 2,395 staff and students being trained. This was an increase from both 2011 (1,762) and 2010 (1,410). The supervisor training course was complemented with an additional course on fieldwork safety following trials with fieldworkers. Both courses provide essential information for supervisors, managers and fieldworkers into their duties for improving the University's WHS performance through promoting a culture of safety.

The number of work-related incidents reported in 2012 was similar to 2011, and there was a slight decrease in the number of compensable claims, compared with 2011. Appropriate corrective action has been taken or is currently underway for all incidents

TABLE 12: OCCUPATIONAL HEALTH AND SAFETY INCIDENT STATISTICS 2009 – 2012

PERFORMANCE INDICATOR	2009	2010	2011	2012
Reported incidents (including injury and illness)	423	366	426	413
Number of accepted compensation claims	43	23	33	29
Number of lost time incidents	23	13	18	16
Lost time frequency for accepted claims	6.5	3.4	4.7	2.5

Incidents reported to Comcare in 2012 include:

- > 27 serious personal injuries (down from 51 in 2011 but up from 24 in 2010)
- > 23 dangerous incidents (up from 14 in 2011 and 7 in 2010).

Comcare conducted one formal investigation at ANU during 2012 and closed it with no action required. There were no Prohibition or Improvement Notices issued to the University.

In addition to Comcare, ANU provided compliance data to The Australian Radiation Protection and Nuclear Safety Agency (ARPANSA), the Australian Safeguards and Non-Proliferation Office, and the National Industrial Chemicals Notification and Assessment Scheme. During 2012, ARPANSA conducted several inspections to confirm the University's compliance with current legislation.

In measuring its WHS performance, ANU continues to benchmark itself against the Group of Eight universities and other government agencies. The University compares favourably with the Group of Eight on all measures of WHS performance. The University's WHS performance has been consistently improving over time and this is reflected in the University's Comcare premium, expressed as a percentage of payroll. The premium is calculated using a number of variables but essentially is a measure of system performance – the lower the premium rates, the better the performance. Table 13 demonstrates that ANU has performed consistently better than all other government agencies combined over the past four years.

TABLE 13: ANU COMCARE PREMIUM RATES AS A PERCENTAGE OF PAYROLL

PREMIUM RATES	2008-9	2009-10	2010-11	2011-12
ANU	0.86	0.86	0.83	0.81
All agencies combined	1.36	1.25	1.20	1.41

THE ENVIRONMENT

This statement has been prepared to comply with Section 516A of the Environment Protection and Biodiversity Conservation Act 1999 and section 12 of the Commonwealth Authorities (Annual Reporting) Orders 2011.

ANU received three ACT Sustainable Cities Awards:

- > Sustainable Buildings and Grounds (Frank Fenner Building)
- > Environmental Protection Award for sustainability features in campus master plan
- > Water Conservation award for achievement of water targets under the *Environment Management Plan* (EMP).

Activities of the University and their accordance with the principles of ecologically sustainable development (ESD)

The University has continued its long-standing commitment to sustainability, reflected by the environmental goals in the current *Environmental Management Plan 2009-2015* (www.anu.edu.au/anugreen/files/1165_ANU_EMP_09-15.pdf).

These include a 35 per cent reduction in energy use and greenhouse gas emissions by 2020, a 50 per cent reduction in potable water use by 2020 (including removing all potable water use from the landscape by 2015), a 70 per cent reduction of material waste to landfill by 2020, maximising sustainable transport by significantly increasing green commuting and minimising single-occupant vehicle trips, and offsetting all emissions generated by air travel by 2015.

In addition, strategies have been implemented to continually reduce pollution risk, protect and enhance biodiversity values, establish sustainable procurement arrangements and design environmentally efficient buildings and mechanical plant and equipment.

At an overall level, the plan promotes a comprehensive and integrated program for improving campus sustainability, with underlying aims to establish international best practice, mainstreaming environmental management into the University decision-making processes and developing an organisational culture that fosters sustainable behaviour within the campus and broader communities.

During 2012, the University continued to implement various initiatives to improve its environmental performance, including:

- > the progressive enhancement of plant and equipment, along with site and landscape infrastructure to improve environmental performance, particularly in energy use and potable water consumption;
- > the installation of one new 28.5KW solar PV array on the Lena Karmel Lodge builds the campus total to 87KW with a potential generation of 143,000kWh per year or an offset of approximately 127 tonnes of Co2e. Another array of 35-40 KW planned and approved for the School of Music will take the on-site capacity to above 100KW.

Water data available up to the 3rd Quarter for 2012 indicates a reduction of 11 per cent or 41 million litres compared to the same period in 2011. Overall, this has now seen a reduction of 300 million litres on the base year of 2006.

Significant progress was made in the areas of heritage and biodiversity conservation in 2012 in line with the obligations of the *Environment Protection and Biodiversity Conservation Act 1999 Commonwealth* (EPBC Act). Among the key achievements was the completion of the Heritage Study of Acton Campus, which addresses the EPBC Act requirement to identify and assess places under its ownership for potential heritage values. This study was developed as two separate volumes. Volume 1 comprises an assessment of the historic, natural and Indigenous heritage values of the Acton Campus as a whole against the Commonwealth Heritage criteria of the EPBC Act and provides recommendations for the ongoing management and interpretation of these values. Volume 2 contains 66 individual inventories – covering all buildings and recreation spaces on campus and significant natural spaces on the Acton Campus, including Sullivans Creek and the native grasslands. Each inventory features a historical summary, physical description and assessment of the significance of the building/s or area against the Commonwealth Heritage criteria. Inventories also provide a ranking/grading of the site's significance and brief recommendations for management, including a designation on how much change each element could tolerate. The completion of this study and its submission to the Department of Sustainability, Environment, Water, Population and Communities (SEWPAC) was a step for the University in meeting its obligations under the EPBC Act and moving forward in the identification, conservation and management of ANU heritage places.

A program of events and activities to highlight the significance of ANU in the early and later development of Canberra as the National Capital has been developed to celebrate the Centenary of Canberra in March 2013. Themed heritage tours have been developed that will run during the Centenary period. The four themes are: the Acton Conservation Area; the Landscape of ANU; the Architecture of ANU; and Political History of ANU. A number of other heritage showcases were planned in 2012 for release during the centenary. These include:

- > 'Thinking Space', an outdoor exhibition which will feature digital projections of historic, archival images of the University on the walls of five campus buildings;
- > exhibitions and events at Mount Stromlo Observatory;
- > celebrations for the 50th birthday of the Menzies Library which will feature an open day, tours and public lectures; and
- > the 'Buggy Shed' is located at the rear of 16 Constables Cottage on Lennox Crossing on the ANU Acton Campus. Both buildings are heritage listed, however the Buggy Shed has deteriorated significantly over the years. It is being restored, in accordance with the Burra Charter and heritage guidelines, in time for the Centenary of Canberra activities in March/April 2013.

These and other outreach activities ensure ANU continues to promote and communicate the rich and diverse heritage of its campuses.

From a planning perspective, ANU has moved forward with the ongoing integration of heritage into planning and development projects on all campuses. Heritage considerations have been integrated into all stages and levels of design and facilities planning on the campuses.

Biodiversity conservation remained a key subject area of the University's *Environmental Management Plan*. The University aims to conserve and enhance the biodiversity on all its campuses, in particular several rare and endangered species of flora and fauna. 2012 was a successful year for the biodiversity program, with the completion of a *Biodiversity Management Plan* which has been in development for a couple of years. The plan, which meets the University's obligations under the EPBC Act, identifies, assesses and provides rigorous management requirements for campus biodiversity and proposes future opportunities for enhancing biodiversity across all ANU campuses.

A number of practical conservations were coordinated in 2012 which resulted in significant progress towards the protection and rehabilitation of several highly-significant and rare campus landscapes, such as the remnant Box-Gum Grassy Woodlands (White Box/Yellow Box/Blakeley's Red Gum Grassy Woodland and Derived Native Grasslands). Actions included weed eradication, extension and reconnection of remnant patches of grassland and replanting of native species. Ongoing identification, assessment and monitoring activities were also undertaken throughout the year, including regular water quality assessments of Sullivans Creek, frog watch, bird watch and biota surveys and assessments. Many of these activities were supported by volunteers from ANU and the community, adding to the community understanding of local biodiversity values and threats. A dedicated staff member was engaged to provide ongoing maintenance of the grasslands and an ACT Government Weeds of National Significance (WONS) grant was awarded to ANU in 2012, both of which further enhance the University's capacity to manage and protect native landscapes and biodiversity.

Community engagement and collaboration remained a key element of the University's environmental program in 2012, with a number of initiatives aimed at informing, empowering and harnessing the knowledge and energy of staff and students towards campus sustainability. This included providing students with opportunities to contribute to environmental management through sustainability internships, coursework and volunteer groups, such as the ANU Sustainability Learning Community. Academic collaboration also extended to other universities, both domestic and international, through networks such as the Group of Eight and the International Alliance of Research Universities (IARU), where ongoing collaboration is contributing to the development of best-practice models for campus sustainability. The University hosted the IARU Sustainability Manager's workshop in April. This event provided an opportunity to highlight sustainability initiatives at ANU to the international tertiary community and learn from the successes or failures of other university environmental programs.

Advancing sustainability

During 2012, the University continued to implement various initiatives to improve its environmental performance, including:

- > The development and introduction of a set of University Sustainability Specifications, which outline a set of minimum requirements for the planning and delivery of all infrastructure projects, maintenance and landscape design. The specifications are divided into a range of subject areas, including project and facility management, energy efficiency, water, waste and materials. With the introduction of these standards, it is hoped that all construction and refurbishment projects will improve energy efficiency and contribute to greater campus sustainability.
- > The procurement and delivery of a training program for key staff on carbon management and energy efficiency, which resulted in 33 staff completing the training. An ACTsmart Energy assessor from the ACT Government, whose role includes energy and water assessments for ACT government sites, also completed the course. This training has enabled staff to readily identify energy efficiency projects within their own areas.

- > Procuring and commencing the rollout of a 'sustainability dashboard' system which will provide real-time information to building custodians and occupants about electricity, gas and water consumption and waste volumes. This information will allow building custodians to assess building performance and identify opportunities to work with staff to improve efficiency.
- > Completion of the ANU Green Precincts Project, which invested \$1,032,980 of a Federal Government grant, matched by \$2,216,365 of ANU funds to implement a number of water, energy and community outreach initiatives. This included the conversion of a major sports ground to synthetic turf eliminating the need for irrigation, the installation of a 500,000 litre underground water tank and the extension of the existing black water irrigation system. Combined, these initiatives will result in ongoing annual savings of up to 40ML of potable water.
- > Two new bike storage facilities will provide 148 additional secure bike storage spaces on campus.

Activity for the 2012 period included the completion of the Lena Karmel Lodge student accommodation and the National Computational Infrastructure (High Performance Computer facility). Both of these facilities demonstrated a commitment to sustainable operation in their design. The National Computational Infrastructure facility has been able to deliver significant reductions in energy consumption via the use of free cooling from cooling towers and increased internal temperature bandwidth. The design for Lena Karmel Lodge included a 28.5 KW solar Photovoltaic Buggy array, along with a rooftop garden for the use of residents. The development also saw the introduction of the sustainability dashboard system, which displays real time information on energy and water consumption within the building, to inform residents of their environmental performance.

Development of a new Energy Strategy commenced in 2012. This will serve as a critical new supplement to the *Environmental Management Plan*. The strategy has four key focus areas: on-site energy generation; low-carbon energy sources; improving energy efficiency; and metering and monitoring. The strategy incorporates a range of initiatives to reduce energy where possible through energy-efficiency programs and initiatives such as Building Management System tune-ups, and ensures that all new capital works result in fit-for-purpose energy efficient infrastructure. The ability to generate low carbon energy on site to reduce the environmental and financial impact of the University's operations will further complement these actions.

Implementation of the Energy Strategy is underway with a series of cogeneration and tri-generation projects, totalling 7 megawatts (MW) of installed capacity, currently at the Detailed Design Stage. Project completion is projected for July 2014 and 2016 for 3MW and 4MW units, respectively. This project provides the backbone for addressing three of the key focus areas in the Energy Strategy: on-site generation, low-carbon energy sources and improved energy efficiency.

The impact of the University's activities on the environment

The size of the campus, the scale and complexity of activities conduct impact on the environment, particularly in the areas of direct or indirect production of greenhouse emissions, water consumption, waste generation, procurement and development. The full details of this impact are published in reports to the Vice-Chancellor.

The structure of the University's *Environmental Management Plan* promotes a strategic approach to environmental best practice through initiatives focused in four areas: people (community); place (campus); performance (management); and integration (of operational and academic activities). The

projects emerging from the Plan progressively reduce environmental impact through the introduction of better engineered solutions and more environmentally conscious behaviour. In regard to the latter, a number of informal and formal education programs have been established to build environmental awareness within the campus community. Additionally, a number of education and research programs also provide both undergraduate and graduate students with an understanding of the need to integrate the ecological, economic and social dimensions into decision making. The cumulative effect of this approach is to establish environmental sustainable practices by individuals and personal values characterised by sensitivity to environmental issues which will translate into the broader community.

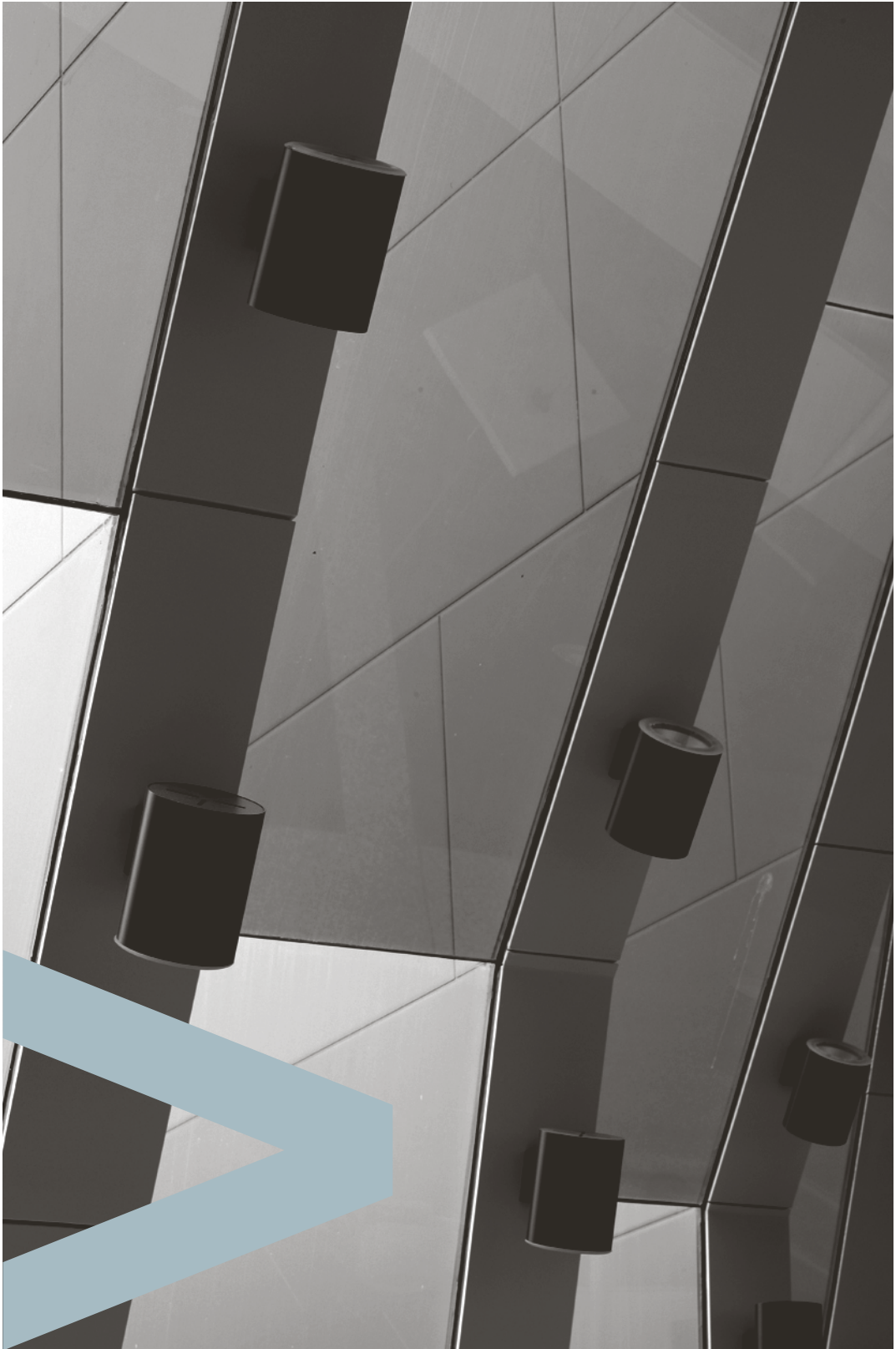
Reporting and review of effectiveness

The University contributes information annually to the National Pollutant Index and submits reports under the terms of the *National Greenhouse Emissions Reporting Act*. A mid-term report assessing and summarising progress towards the 2009-15 *Environmental Management Plan* has been compiled and is currently being reviewed and finalised. This report outlines progress towards the 2015 targets and some of the challenges which will need to be overcome in order to meet the objectives on time. When finished, the report will be circulated to the campus community and made available for public review on the University website.



The new Frank Fenner Building features a range of sustainable design features, including a bio swale, which naturally filters run-off rainwater before it enters the nearby Sullivans Creek.





FINANCIAL INFORMATION

AUDIT REPORT



INDEPENDENT AUDITOR'S REPORT

To the Minister for Tertiary Education, Skills, Science and Research

I have audited the accompanying financial statements of Australian National University (the University) and the consolidated entity for the year ended 31 December 2012, which comprise: the Statement by the Council, Chief Executive and Chief Financial Officer; Income Statements; the Statements of Comprehensive Income; Balance Sheets; Statements of Changes in Equity; Statements of Cash Flows; Schedules of Commitments; Schedules of Contingencies; and Notes to and forming part of the Account comprising a Summary of Significant Accounting Policies and other explanatory information. The consolidated entity comprises the University and the entities it controlled at the year's end or from time to time during the financial year.

University Council's Responsibility for the Financial Statements

The members of the University Council Authority are responsible for the preparation of the financial statements that give a true and fair view in accordance with the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997*, including the Australian Accounting Standards, and for such internal control as is necessary to enable the preparation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on the financial statements based on my audit. I have conducted my audit in accordance with the Australian National Audit Office Auditing Standards, which incorporate Australian Auditing Standards. These auditing standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the University's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

GPO Box 707 CANBERRA ACT 2601
19 National Circuit BARTON ACT
Phone (02) 6203 7300 Fax (02) 6203 7777

Independence

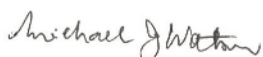
In conducting my audit, I have followed the independence requirements of the Australian National Audit Office, which incorporate the requirements of the Australian accounting profession.

Opinion

In my opinion, the financial statements of the Australian National University and the consolidated entity:

- (a) have been prepared in accordance with the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997*, including the Australian Accounting Standards; and
- (b) give a true and fair view of the matters required by the Finance Minister's Orders including the Australian National University's and the consolidated entity's financial positions as at 31 December 2012 and of their financial performance and cash flows for the year then ended.

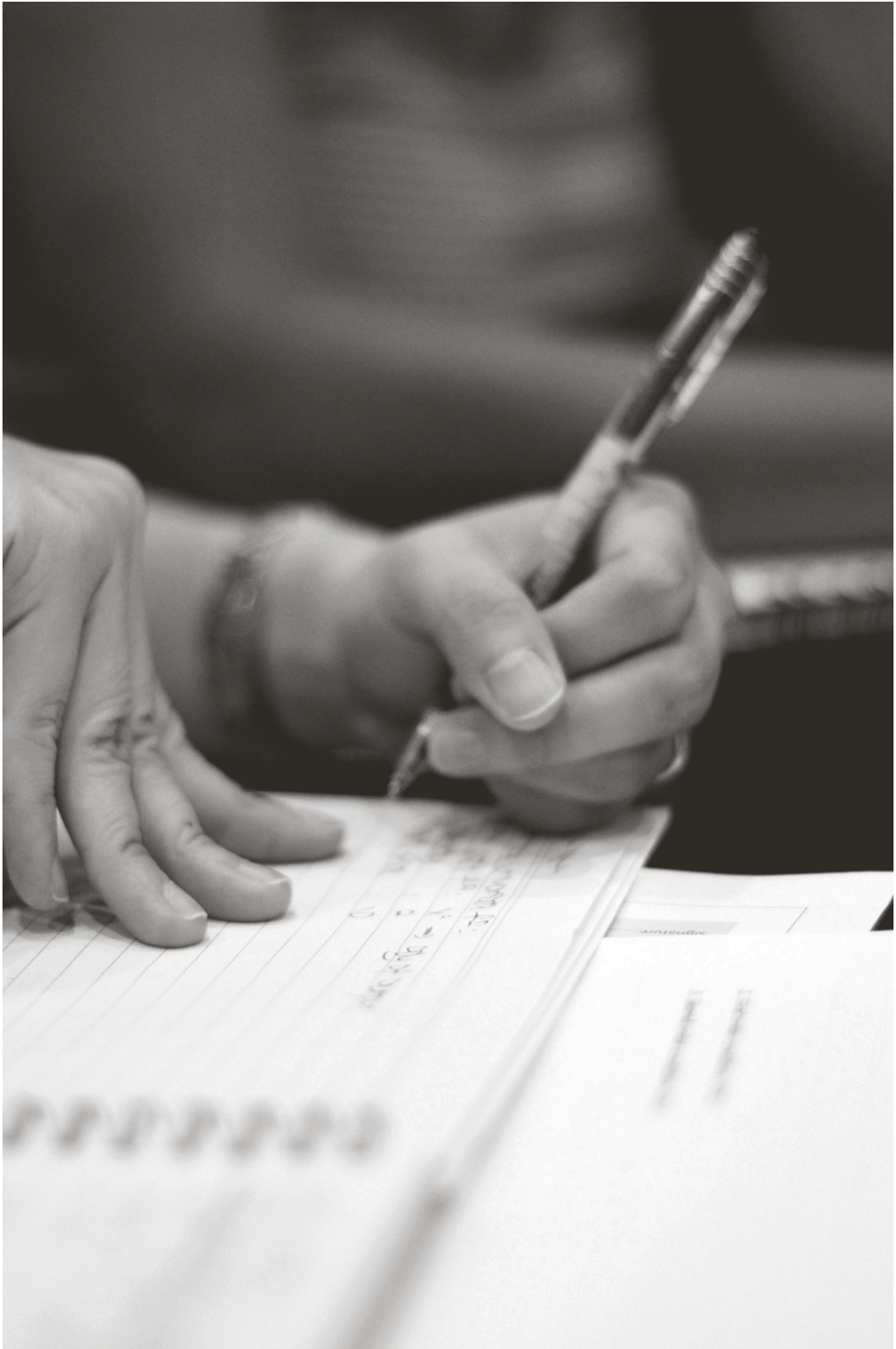
Australian National Audit Office



Michael J Watson
Group Executive Director

Delegate of the Auditor-General

Canberra
28 March 2013



STATEMENT BY THE COUNCIL



PROFESSOR THE HON GARETH EVANS AC QC
Chancellor

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**CONSOLIDATED FINANCIAL STATEMENTS FOR YEAR ENDED
31 DECEMBER 2012
STATEMENT BY THE COUNCIL, CHIEF EXECUTIVE AND CHIEF FINANCE OFFICER**

In our opinion, the attached financial statements for the year ended 31 December 2012 are based on properly maintained financial records and give a true and fair view of the matters required by the Finance Minister's Orders made under the *Commonwealth Authorities and Companies Act 1997*, as amended.

In our opinion, at the date of this statement, there are reasonable grounds to believe that The Australian National University will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Council.

A handwritten signature in black ink, appearing to read "G J Evans".

G J EVANS AC QC
Chancellor

28 March 2013

A handwritten signature in black ink, appearing to read "I R Young".

I R YOUNG AO
Vice-Chancellor

A handwritten signature in black ink, appearing to read "D N Sturgiess".

D N STURGISS
Chief Finance Officer

FINANCIAL STATEMENTS

THE AUSTRALIAN NATIONAL UNIVERSITY

INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2012

		Consolidated		University	
	Notes	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
INCOME					
Revenue					
Australian Government financial assistance	2	605,919	598,500	605,919	598,500
Australian Government grants HELP					
Government Payments	2	54,613	48,750	54,613	48,750
HECS-HELP - Student payments		11,422	10,977	11,422	10,977
State Government financial assistance	3	2,421	2,068	2,421	2,068
Fees and charges	4	179,746	161,070	160,662	144,717
Investment revenue	5	57,823	82,245	62,510	86,069
Consultancy and contracts	6	60,627	66,391	49,847	55,545
Construction contract revenue	7	699	726	-	-
Other revenue	8	40,059	39,095	34,064	36,728
Total Revenue		1,013,329	1,009,822	981,458	983,354
Other Income					
Investment income	9	7,062	5,706	12,375	8,305
Gains/(losses) on revaluation	9	1,982	9,238	1,028	11,151
Total Other Income		9,044	14,944	13,403	19,456
TOTAL INCOME		1,022,373	1,024,766	994,861	1,002,810
EXPENSES					
Employees	10	507,848	487,131	502,300	481,216
Services	11	337,867	327,062	319,090	310,804
Depreciation and amortisation	12	70,663	61,575	69,951	60,815
Write-down and impairment of assets	13	27,431	47,748	24,113	47,748
Finance cost	14	21,695	19,378	14,963	14,566
Losses on disposal of assets	15	2,004	2,957	2,004	2,957
Construction expenses	16	147	859	-	-
TOTAL EXPENSES		967,655	946,710	932,441	918,126
Operating result before income tax		54,718	78,056	62,420	84,684
Income tax benefit/(expense)	17	2,037	3,459	-	-
OPERATING RESULT		56,755	81,515	62,420	84,684

The above statement should be read in conjunction with the accompanying notes.

THE AUSTRALIAN NATIONAL UNIVERSITY

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2012

		Consolidated		University	
	Notes	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Other Comprehensive Income					
Operating result for the period		56,755	81,515	62,420	84,684
Revaluation of property, plant and equipment	32	107,917	839	107,355	1,266
Net change in fair value of available-for-sale (AFS) financial assets	32	48,081	69,281	47,729	68,483
Reclassifications to income - impairment and derecognition of AFS financial assets	32	(1,159)	(104,364)	(1,159)	(104,384)
Defined benefit plan actuarial gains/(losses)		(41,759)	(147,363)	(41,759)	(147,363)
Share of other comprehensive income of associates and joint ventures accounted for using the equity method		-	-	-	-
Other movements		(127)	-	(127)	-
Change in fair value of cash flow hedging instruments	32	(6,573)	(13,428)	(4,064)	(8,942)
Total other comprehensive income before income tax		108,380	(195,055)	107,975	(190,940)
Income tax on other comprehensive income		-	-	-	-
Total comprehensive income/(loss) for the period		163,135	(113,540)	170,395	(106,258)

The above statement should be read in conjunction with the accompanying notes.

THE AUSTRALIAN NATIONAL UNIVERSITY

STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2012

31 DECEMBER 2012

		Consolidated		University	
		2012	2011	2012	2011
	Notes	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial Assets					
Cash and cash equivalents	18	135,251	71,329	122,046	60,766
Loans and receivables	19	55,676	51,350	73,361	70,105
Investments	20	907,663	943,723	918,920	953,423
Investments accounted for using the equity method	21	16,316	17,644	17,150	18,098
Other financial assets	22	-	-	-	-
Total Financial Assets		1,114,906	1,084,046	1,131,477	1,100,392
Non-Financial Assets					
Land, buildings and infrastructure	23	1,701,202	1,536,921	1,669,652	1,525,651
Plant and equipment	23	100,102	162,591	178,881	161,114
Investment property	24	128,258	127,475	18,600	18,250
Intangibles	25	29,213	29,403	-	-
Inventories	26	2,008	3,606	1,313	918
Other non-financial assets	27	34,893	26,661	23,090	18,247
Total Non-Financial Assets		2,075,676	1,886,657	1,911,536	1,724,180
TOTAL ASSETS		3,190,582	2,970,703	3,043,013	2,824,572
LIABILITIES					
Payables					
Suppliers	28	50,288	46,560	46,140	43,329
Other payables	29	37,206	32,266	29,289	24,514
Total Payables		87,493	78,826	75,429	67,903
Financial Liabilities					
Interest bearing liabilities	30	300,320	314,792	198,557	212,191
Other financial liabilities	22	45,960	33,518	12,649	8,586
Total Financial Liabilities		346,300	348,310	211,206	220,777
Provisions					
Employee benefits	31	856,177	806,134	855,357	805,267
Total Provisions		856,177	806,134	855,357	805,267
TOTAL LIABILITIES		1,289,970	1,233,270	1,141,992	1,093,947
NET ASSETS		1,900,612	1,737,433	1,901,021	1,730,625
EQUITY					
PARENT ENTITY INTEREST					
Reserves	32	1,029,942	877,910	1,029,858	876,331
Retained surpluses		870,770	859,523	871,163	854,294
TOTAL EQUITY		1,900,612	1,737,433	1,901,021	1,730,625
CURRENT ASSETS		408,167	379,105	374,621	349,087
NON-CURRENT ASSETS		2,782,395	2,591,518	2,668,392	2,475,485
CURRENT LIABILITIES		257,029	233,687	243,243	221,148
NON-CURRENT LIABILITIES		1,032,941	999,583	898,749	872,799

The above statement should be read in conjunction with the accompanying notes

STATEMENT OF CHANGES IN EQUITY

Consolidated	Accumulated Results		Total Asset Revaluation Surplus		Total Special Reserves		Total Equity	
	2012	2011	2012	2011	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance								
Balance carried forward from previous period	859,523	929,420	837,772	885,464	40,138	38,363	1,737,433	1,853,247
Adjustment for changes in accounting policies	-	-	-	-	-	-	-	-
Unadjusted balance from prior year	43	-	-	-	-	-	43	-
Adjustment for prior losses of equity accounted investments	-	(2,274)	-	-	-	-	-	(2,274)
Adjusted opening balance	859,566	927,146	837,772	885,464	40,138	38,363	1,737,476	1,850,973
Comprehensive income								
Operating surplus/(deficit) from ordinary activities	56,755	81,515	-	-	-	-	56,755	81,515
Net revaluation increase	-	-	149,425	56,692	-	-	149,425	56,692
Adjustment direct to equity - actuarial gains/(losses) on employee superannuation liability	(41,759)	(147,383)	-	-	-	-	(41,759)	(147,383)
Adjustment direct to equity - income tax	-	-	-	-	-	-	-	-
Other movements	(127)	-	-	-	-	-	(127)	-
Transfers to/(from) reserves	(3,665)	(1,775)	(1,159)	(104,384)	3,666	1,775	(1,158)	(104,384)
Total comprehensive income	11,204	(67,623)	148,266	(47,692)	3,666	1,775	163,136	(113,540)
Total equity at the end of the financial year	870,770	859,523	986,038	837,772	43,804	40,138	1,900,612	1,737,433

University	Accumulated Results		Total Asset Revaluation Surplus		Total Special Reserves		Total Equity	
	2012	2011	2012	2011	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance								
Balance carried forward from previous period	854,294	916,748	836,193	879,770	40,138	38,363	1,730,625	1,836,881
Adjustment for changes in accounting policies	-	-	-	-	-	-	-	-
Adjusted opening balance	854,294	916,748	836,193	879,770	40,138	38,363	1,730,625	1,836,881
Comprehensive income								
Operating surplus/(deficit) from ordinary activities	62,420	64,684	-	-	-	-	62,420	64,684
Net revaluation increase	-	-	151,020	50,857	-	-	151,020	50,857
Adjustment direct to equity - actuarial gains/(losses) on employee superannuation liability	(41,759)	(147,383)	-	-	-	-	(41,759)	(147,383)
Adjustment direct to equity - income tax	-	-	-	-	-	-	-	-
Other movements	(127)	-	-	-	-	-	(127)	-
Transfers to/(from) reserves	(3,665)	(1,775)	(1,159)	(104,384)	3,666	1,775	(1,158)	(104,384)
Total comprehensive income	16,869	(64,454)	149,861	(43,527)	3,666	1,775	170,396	(106,256)
Total equity at the end of the financial year	871,163	854,294	986,054	836,243	43,804	40,138	1,901,021	1,730,625

The above statement should be read in conjunction with the accompanying notes.

THE AUSTRALIAN NATIONAL UNIVERSITY

STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 31 DECEMBER 2012

Notes	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
OPERATING ACTIVITIES				
Cash received				
Australian Government financial assistance	652,884	639,837	652,884	639,837
State Government financial assistance	2,444	1,983	2,444	1,983
HECS-HELP - student payments	11,422	10,977	11,422	10,977
Fees and charges	188,094	178,030	165,793	145,050
Consultancy and contracts	49,891	54,504	50,509	54,504
Interest and other investment earnings	36,439	30,602	35,660	29,280
Dividends received	28,415	44,956	33,804	51,493
Other receipts	66,331	89,978	60,926	86,965
Total cash received	1,045,700	1,050,867	1,013,222	1,020,089
Cash used				
Payments to employees and pensioners	501,853	468,454	496,258	462,554
Direct investment expenses	804	827	804	827
Borrowing expenses	21,694	21,269	14,983	14,586
Payments to services	363,289	363,909	345,968	340,613
Income taxes	1,027	2,125	-	-
Total cash used	888,667	858,584	858,011	818,580
NET CASH FROM OPERATING ACTIVITIES	157,033	194,283	155,211	201,509
33				
INVESTING ACTIVITIES				
Cash received				
Proceeds from sales of property, plant and equipment	782	998	782	998
Proceeds from sale and maturity of investments	791,705	588,120	786,944	581,620
Cash acquired on acquisition	-	5,224	-	-
Dividends received	-	-	-	-
Total cash received	792,487	594,342	787,706	582,618
Cash used				
Purchase of property, plant and equipment	155,085	270,465	154,910	269,995
Intangibles expenditure - development costs	(259)	(141)	-	-
Purchase of investments	724,463	624,802	721,276	622,427
Total cash used	879,289	895,126	876,186	892,422
NET CASH FROM INVESTING ACTIVITIES	(86,822)	(300,784)	(88,480)	(309,804)
FINANCING ACTIVITIES				
Proceeds from borrowings	-	28,000	-	28,000
Repayments of borrowings	(6,289)	(1,297)	(5,451)	(638)
NET CASH FROM FINANCING ACTIVITIES	(6,289)	26,703	(5,451)	27,362
NET INCREASE (DECREASE) IN CASH HELD				
Cash and cash equivalents at 1 January	63,922	(79,798)	61,280	(80,933)
18	71,329	151,127	60,766	141,699
CASH AND CASH EQUIVALENTS AT 31 DECEMBER	135,251	71,329	122,046	60,766
18				

The above statement should be read in conjunction with the accompanying notes.

SCHEDULE OF COMMITMENTS
AS AT 31 DECEMBER 2012

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
BY TYPE				
Capital Commitments				
Property, plant and equipment	82,079	127,741	82,079	127,741
Total Capital Commitments	82,079	127,741	82,079	127,741
Other Commitments				
Operating leases	5,073	6,095	4,837	5,812
Other commitments	18,367	36,103	18,367	36,103
Total Other Commitments	23,440	42,198	23,204	41,915
Commitments Receivable	(9,571)	(15,423)	(9,571)	(16,423)
Net Commitments by Type	95,948	154,516	95,712	154,233
BY MATURITY				
All net commitments				
One year or less	89,928	133,463	89,843	133,370
From one to five years	6,020	21,053	5,869	20,863
Greater than five years	-	-	-	-
Net Commitments by Maturity	95,948	154,516	95,712	154,233
Operating lease commitments				
One year or less	1,384	1,108	1,299	1,015
From one to five years	3,689	4,987	3,538	4,797
Greater than five years	-	-	-	-
Total Operating Lease Commitments Payable	5,073	6,095	4,837	5,812
Commitments Receivable	(440)	(528)	(440)	(528)
Net Operating Lease Commitments Payable	4,633	5,567	4,397	5,284

NB: Commitments are GST inclusive where relevant

SCHEDULE OF CONTINGENCIES
AS AT 31 DECEMBER 2012

	Notes	Consolidated		University	
		2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
CONTINGENT ASSETS					
Claims for damages/costs		-	-	-	-
TOTAL CONTINGENT ASSETS	34	-	-	-	-
CONTINGENT LIABILITIES					
Guarantees		15,838	10,402	9,565	9,567
Claims for damages/costs		-	-	-	-
TOTAL CONTINGENT LIABILITIES	35	15,838	10,402	9,565	9,567

The above schedule should be read in conjunction with the accompanying notes.

NOTES TO AND FORMING PART OF THE ACCOUNTS

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NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all years presented, unless otherwise stated. The financial report includes separate financial statements for The Australian National University ("the University") as an individual entity and the consolidated entity consisting of the University and its subsidiaries. The term "the University" in this context covers all aspects of total operations of the University excluding subsidiaries (see Note 48), and includes funds from a number of sources that can only be applied to restricted purposes. These funds are separately identified at Note 20 (a).

1.1 Basis of preparation of the Financial Statements

The financial statements are required by Section 9 of the Commonwealth Authorities and Companies Act 1997 and are general purpose financial statements.

The statements have been prepared in accordance with the Finance Minister's Orders for Financial Reporting (or FMO's, being the Requirements and Guidance for the Preparation of Financial Reports of Australian Government Entities for the reporting period ending on or after 01 July 2011), Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that apply for the reporting period and Financial Statements Guidelines for Higher Education Providers for 2012 issued in accordance with Section 19 (10)(2)(a) of the Higher Education Support Act issued by the Department of Industry, Innovation, Science, Research and Tertiary Education.

The Income Statement, Statement of Comprehensive Income and Balance Sheet have been prepared on an accrual basis and are in accordance with historical cost convention, except for certain assets and liabilities, which as noted, are at fair value. Except where stated, no allowance is made for the effect of changing prices on the results or the financial position.

The Financial Statements have been authorised for issue on 22 March 2013.

Compliance with International Financial Reporting Standards

The Financial Statements and notes of the University comply with Australian Accounting Standards, including the Interpretations, some of which contain requirements specific to not-for-profit (NFP) entities that are inconsistent with IFRS requirements. The main NFP entity provisions, adopted by the parent entity, are in respect of the following:

- Accounting for Government grants: AASB 1004 Contributions requires contributions received or receivable to be recognised immediately as revenue when the entity obtains control of the contribution or the right to receive the contribution; it is probable that the economic benefits comprising the contribution will flow to the entity; and the amount of the contribution can be measured reliably.
- Impairment of assets: Under AASB 136 Impairment of Assets, a NFP entity is entitled to recognise any impairment loss on a revalued asset directly against the available revaluation reserve in respect of the same class of asset.
- Assets received at nil or nominal value: Under AASB 102 Inventories, AASB 138 Intangible Assets, AASB 140 Investment Properties, and AASB 116 Property, Plant and Equipment, a NFP entity is entitled to recognise an asset, acquired at no cost or nominal cost, at its fair value as at the date of acquisition.

Future Australian Accounting Standard requirements

Adoption of New Australian Accounting Standards

The following new standards, amendments to standards or interpretations, considered to be applicable to the University, came into effect for the first time in the current financial year. All relevant standards and interpretations have been adopted by the University. None of these have resulted in changes in accounting policies for the current period.

AASB 2010-6 – Amendments to Australian Accounting Standards - Disclosures of Transfers of Financial Assets [AASB 1 & AASB 7]

AASB 2011-6 – Amendments to Australian Accounting Standards - Extending Relief from Consolidation, the Equity Method and Proportional Consolidation [AASB 127, 128 & 131]

AASB 1040 – Interpretation of Standards

AASB 1054 – Australian Additional Disclosures/AASB 124 – Related Party Disclosures

Future Accounting Standards

The following new standards, amendments to standards or interpretations, considered to be applicable to the University, have been issued by the Australian Accounting Standards Board but are effective for future reporting periods. It is estimated that the impact of adopting these pronouncements when effective will have no material financial impact on future reporting periods.

AASB 2009-11 – Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 106, 112, 110, 121, 127, 128, 131, 132, 138, 1023 and Interpretations 10 & 12]

AASB 2010-2 – Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements [AASB 1, 2, 3, 5, 7, 8, 101, 102, 107, 108, 110, 111, 112, 116, 117, 119, 121, 123, 124, 127, 128, 131, 133, 134, 136, 137, 138, 140, 141, 1050 & 1052 and Interpretations 2, 4, 5, 15, 17, 127, 128 & 1052]

AASB 2010-7 – Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 138, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127]

AASB 2011-4 – Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements [AASB 124]

AASB 2011-6 – Amendments to Australian Accounting Standards - Extending Relief from Consolidation, the Equity Method and Proportional Consolidation [AASB 127, 128 & 131]

AASB 2011-7 – Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards [AASB 1, 2, 3, 5, 7, 9, 2009-11, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 139, 1023 & 1038 and Interpretations 5, 8, 16, 17]

AASB 2011-8 – Amendments to Australian Accounting Standards arising from AASB 13 [AASB 1, 2, 3, 4, 5, 7, 9, 2009-11, 2010-7, 101, 102, 108, 110, 116, 117, 118, 119, 120, 121, 128, 131, 132, 133, 134, 136, 138, 139, 140, 141, 1004, 1023 & 1039 and Interpretations 2, 4, 12, 13, 14, 17, 19, 131 & 132]

AASB 2011-9 – Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income [AASB 1, 5, 7, 101, 112, 120, 121, 132, 133, 134, 1039 & 1049]

AASB 2011-10 – Amendments to Australian Accounting Standards arising from AASB 119 (September 2011) [AASB 1, AASB 8, AASB 101, AASB 124, AASB 134, AASB 1049 & AASB 2011-6 and Interpretation 14]

AASB 2011-11 – Amendments to AASB 119 (September 2011) arising from Reduced Disclosure Requirements

AASB 2012-1 – Amendments to Australian Accounting Standards - Fair Value Measurement - Reduced Disclosure Requirements [AASB 3, AASB 7, AASB 13, AASB 140 & AASB 141]

AASB 2012-2 – Amendments to Australian Accounting Standards - Disclosures - Offsetting Financial Assets and Financial Liabilities [AASB 7 & AASB 132]

AASB 2012-3 – Amendments to Australian Accounting Standards – Offsetting Financial Assets and Financial Liabilities [AASB 132]

AASB 2012-4 – Amendments to Australian Accounting Standards – Government Loans [AASB 1]

AASB 2012-5 – Amendments to Australian Accounting Standards arising from Annual Improvements 2008–2011 Cycle [AASB 1, AASB 101, AASB 116, AASB 132 & AASB 134 and Interpretation 2]

AASB 2012-6 – Amendments to Australian Accounting Standards - Mandatory Effective Date of AASB 9 and Transition Disclosures [AASB 9, AASB 2009-11, AASB 2010-7, AASB 2011-7 & AASB 2011-8]

AASB 2012-7 – Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements [AASB 7, AASB 12, AASB 101 & AASB 127]

AASB 9 – Financial Instruments

AASB 10 – Consolidated Financial Statements

AASB 11 – Joint Arrangements

AASB 12 – Disclosure of Interests in Other Entities

AASB 13 – Fair Value Measurement

AASB 119 – Employee Benefits

AASB 127 – Separate Financial Statements

AASB 128 – Investments in Associates and Joint Ventures

AASB 1053 – Application of Tiers of Australian Accounting Standards

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.1 Basis of preparation of the Financial Statements continued

Critical accounting estimates and judgements

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the University's accounting policies. Critical accounting estimates and judgements have been exercised in a number of circumstances as detailed below.

Impairment of financial assets

An assessment is made at each balance date as to whether there is objective evidence that a financial asset or group of financial assets is impaired.

Collectability of trade receivables is reviewed on an ongoing basis. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the income statement within 'write down of assets' and 'other expenses'. A provision for impairment of receivables is established when there is objective evidence that the entity will not be able to collect all amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. Cash flows relating to short-term receivable are not discounted if the effect of discounting is immaterial. When a receivable is uncollectable, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited against other expense in the Income Statement.

If there is objective evidence that the cost may not be recovered, an available-for-sale investment is considered to be impaired. For available-for-sale equity instruments, objective evidence that the cost may not be recovered, in addition to qualitative impairment criteria, includes a significant or prolonged decline in the fair value below cost. The University's policy considers a significant decline to be one in which the fair value is below the cost by more than 20% and a prolonged decline to be one in which the fair value is below the cost for greater than 12 months.

If an available for sale investment is impaired based on the entity's qualitative or quantitative impairment criteria, any further declines in the fair value at subsequent reporting dates are recognised as impairments. Therefore, at each reporting period, for an available-for-sale investment that is determined to be impaired based upon the entity's impairment criteria, an impairment is recognised for the difference between the fair value and the original cost basis, less any previously recognised impairment.

For debt instruments, where there is a decrease in the impairment loss in a subsequent period which can be related objectively to an event after recognition of the impairment, the previous impairment loss is reversed through the Income Statement. Impairment losses on investments in equity instruments are reversed through equity.

Functional and presentation currency

The financial report is presented in Australian dollars.

Foreign currency transactions

Transactions denominated in a foreign currency are converted at the rate of exchange prevailing at the date of the transaction. At balance date, amounts receivable and payable in a foreign currency are translated at the exchange rate prevailing at that date and any exchange differences are brought to account in the Income Statement.

Rounding of amounts

Amounts in the financial report have been rounded off to the nearest thousand dollars, or in certain cases, the nearest dollar.

Comparative figures

Where necessary, comparative figures have been adjusted to conform with changes in presentation in these financial statements.

Consolidation

The consolidated financial report is prepared in accordance with AASB 127 Consolidated and Separate Financial Statements. The financial report includes the accounts of the parent entity, The Australian National University, and the accounts of the wholly and beneficially owned subsidiary companies ANU Enterprise Pty Ltd incorporated in Australia (including its wholly owned subsidiary Australian Scientific Instruments Pty Ltd), ANU Section 68 Pty Limited incorporated in Australia, ANU (UK) Foundation incorporated in England and Wales, BRU Holdings Pty Ltd incorporated in Australia (including its wholly owned subsidiary BRU Project Pty Ltd) and SA2 Holdings Pty Ltd incorporated in Australia (including its wholly owned subsidiary SA2 Project Pty Ltd).

The balances and effects of transactions between controlled entities included in the consolidated financial report have been eliminated.

Separate financial reports are also prepared by the University's controlled entities and are audited by the Australian National Audit Office (except for the ANU UK Foundation). The financial report for ANU Section 68 Pty Limited has been prepared on a non-going concern basis (details of this are outlined in Note 48).

The ANU UK Foundation is incorporated in the United Kingdom and is entitled to an exemption from the requirement to have an audit in the United Kingdom under the provisions of Section 476 of the Companies Act (UK) 2006. The financial report of the Foundation has been prepared in accordance with the Special Provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act (UK) 2006. The accounts of the Foundation are not audited by the Auditor-General as the Foundation is not an Australian based entity.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.2 Accounting Policies, Changes in Accounting Estimates and Errors

There have been no errors or changes in accounting policies and accounting estimates in 2012.

1.3 Revenue Recognition

The University's operating revenue consists of Australian Government Financial Assistance including Higher Education Funding Act (HEFA), Higher Education Support Act (HESA), Higher Education Contribution Scheme (HECS), Higher Education Loan Programmes (HELP), Australian Research Council grants, ACT Government Financial Assistance, fees and charges, consultancy and contract research, investment income, and sales of goods and services.

The University treats operating grants, research and other income received from Australian Government entities and other funding bodies as income in the year of receipt.

Fees and charges are recognised as income in the year of receipt, except to the extent that fees and charges relate to courses to be held in future periods. Such income is treated as income in advance. Fees and charges relating to debtors are recognised as revenue in the year to which the prescribed course relates.

Interest income is recognised on a time proportionate basis that takes into account the effective yield on the relevant asset.

Dividend income is recognised as it is received.

Other investment revenue is recognised as it is received, with the exception of unrealised gains and losses which arise from the year end valuation process as described in Note 1.12.

Revenue from sales of goods and services is recognised as it is received.

1.4 Gains

Gains from disposal of non-current assets are recognised when control of the asset has passed to the buyer.

1.5 Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the item of expense. Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Balance Sheet. Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

1.6 Income Tax

The University is exempt from income tax under Commonwealth legislation whilst the controlled entities, ANU Enterprise Pty Ltd, ANU Section 68 Pty Ltd, BRU Holdings Pty Ltd and SA2 Holdings Pty Ltd address taxation in the following way:

ANU Enterprise Pty Ltd has self-assessed as complying with the requirements to be regarded as a Charitable Institution for taxation purposes and as such has made no provision for income tax.

ANU Section 68 Pty Ltd, Australian Scientific Instruments Pty Ltd (a subsidiary of ANU Enterprise Pty Ltd), BRU Holdings Pty Ltd, BRU Project Pty Ltd (a subsidiary of BRU Holdings Pty Ltd), SA2 Holdings Pty Ltd and SA2 Project Pty Ltd (a subsidiary of SA2 Holdings Pty Ltd) are not exempt from income tax. The income tax expense for the period is the tax payable on the current period's taxable income based on the notional income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences between the tax bases of the assets and liabilities and their carrying amounts in the financial statements, and to unused tax losses. Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities are settled, based on those tax rates which are enacted. The relevant tax rates are applied to the cumulative amounts of deductible and taxable temporary differences to measure the deferred tax asset or liability.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.7 Borrowing Expenses

All borrowing costs are expensed as incurred.

1.8 Research and Development Costs

Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognised in the Income Statement when incurred.

Development activities involve a plan or design for the production of new or substantially improved products or processes. Development expenditure is capitalised only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the University and/or its related entities intends to and has sufficient resources to complete development and to use or sell the asset. The expenditure capitalised includes the cost of materials, direct labour and overhead costs that are directly attributable to preparing the asset for its intended use. Other development expenditure is recognised in the Income Statement when incurred.

Capitalised development expenditure is measured at cost less accumulated amortisation and accumulated impairment losses.

1.9 Leases

A distinction is made between finance leases and operating leases. Finance leases effectively transfer from the lessor to the lessee substantially all the risks and rewards incidental to ownership of leased non-current assets. An operating lease is a lease that is not a finance lease. In operating leases, the lessor effectively retains substantially all such risks and benefits.

Operating lease payments are expensed on a straight line basis which is representative of the pattern of benefits derived from the leased assets.

1.10 Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments with original maturities of three months or less, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

1.11 Financial Assets

University Funds are invested in accordance with Section 6(2) of the Australian National University Act 1991 (as amended) using guidelines approved by the Council of the University.

The University classifies its financial assets in the following categories:

- Financial assets as 'at fair value through profit or loss';
- 'Available-for-sale' financial assets; and
- 'Loans and receivables'.

They are included in non-current assets unless management intends to dispose of the asset within twelve months of the balance sheet date.

The categorisation of financial assets depends on the nature and purpose of the financial asset and is determined at the time of initial recognition in accordance with AASB 139 Financial Instruments: Recognition and Measurement.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.11 Financial Assets continued

Financial assets are recognised and derecognised upon 'trade date'.

The following classes have been identified by the University in accordance with AASB 7 Financial Instrument Disclosure:

Available-for-sale financial assets

Australian cash deposits and short term securities
Overseas denominated cash deposits and short term securities
Investments – Interest bearing securities
Investments – Domestic shares and listed securities
Investments – Domestic unlisted securities
Investments – Overseas managed funds

Loans and receivables

Loans and receivables

Financial assets at fair value through profit or loss

Receivables – Derivative instruments

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset, or, where appropriate, a shorter period. Income is recognised on an effective interest rate basis.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the asset within 12 months of the balance sheet date.

Available-for-sale financial assets are initially recognised at fair value plus transaction costs.

Available-for-sale financial assets are recorded at fair value. Gains and losses arising from changes in fair value are recognised directly in the reserves (equity) with the exception of impairment losses. Interest is calculated using the effective interest method and foreign exchange gains and losses on monetary assets are recognised directly in profit or loss. Where the asset is disposed of or is determined to be impaired, part or all of the cumulative gain or loss previously recognised in the reserve is included in profit for the period.

Investments in Available-for-sale equity instruments which do not have a quoted market price in an active market and where fair value cannot be reliably measured are measured at cost.

Financial assets at fair value through profit or loss

Financial assets are classified as financial assets at fair value through profit or loss where the financial assets are a derivative that is not designated and effective as a hedging instrument.

Assets in this category are classified as current assets.

Financial assets at fair value through profit or loss are stated at fair value, with any resultant gain or loss recognised in the profit or loss. The net gain or loss recognised in profit or loss incorporates any interest earned on the financial asset.

Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables' and are included in current assets. Loans and receivables with maturities greater than 12 months after the balance sheet date are classified as non-current assets.

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Trade receivables are due for settlement in no more than 30 days.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.11 Financial Assets continued

Cash flow hedge

The University has entered into financial instruments (derivatives) to manage balance sheet interest rate risk. The derivatives held are interest rate swaps. A swap is an agreement to exchange cash flows in the future in accordance with a pre-arranged formula. Interest rate swap contracts generally involve exchange of fixed and floating interest payment obligations without the exchange of underlying principal amounts.

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the Income Statement within other income or other expense.

Amounts that have been recognised in other comprehensive income are reclassified from equity to profit or loss as a reclassification adjustment in the periods when the hedged item affects profit or loss (for instance when the forecast sale that is hedged takes place). The gain or loss relating to the effective portion of interest rate swaps hedging variable rate borrowings is recognised in the Income Statement within 'finance costs'. The gain or loss relating to the effective portion of forward foreign exchange contracts hedging export sales is recognised in the Income Statement within 'sales'.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss that has been recognised in other comprehensive income from the period when the hedge was effective shall remain separately in equity until the forecast transaction occurs. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was recognised in other comprehensive income shall be reclassified to profit or loss as a reclassification adjustment.

Derivatives that do not qualify for hedge accounting

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in the Income Statement and are included in other income or other expenses.

1.12 Investments - Fair Value of Financial Assets

Investment assets of the University are stated at market value. Market value in relation to investments have been determined as:

-Shares in public companies, stapled securities and convertible notes - the official market quotation bid price as listed by the Australian Stock Exchange at the close of business on 31 December 2012;

Fixed interest securities, such as semi government bonds are calculated from yields provided by UBS Investment Bank Rate Sheet as at 31 December 2012;

-Managed investment funds and overseas managed investment funds - unit valuation supplied by the fund management groups as at 31 December 2012; and

-Derivative contracts are determined by reference to the spot rate of the relevant currency as at 31 December 2012.

1.13 Property, Plant and Equipment

1.13.1 Asset Recognition Threshold

Purchases of property, plant and equipment are recognised initially at cost in the Balance Sheet, except for purchases costing less than \$5,000, which are expensed in the year of acquisition (other than where they form part of similar items which are significant in total).

1.13.2 Depreciation

Depreciable property, plant and equipment assets are written off to their estimated residual value over their estimated remaining useful lives to the University using, in all cases, the straight line method of depreciation. Depreciation of property, plant and equipment commences when the asset is available for use.

Depreciation rates applying to each class of depreciable asset are based on the following useful lives:

	<u>At Acquisition</u>	<u>At Revaluation</u>
	<u>Years</u>	<u>Years</u>
Buildings, Dwellings & Infrastructure	40	1 to 79
Plant and Equipment		
Motor vehicles	7	2 to 30
Computing equipment	5	1 to 17
Research / teaching equipment	7	1 to 44
Other	10	1 to 50

Heritage, cultural assets and works of art are assessed as having an indefinite useful life and are not depreciated. The aggregate amount of depreciation allocated for each class of assets during the reporting period is disclosed in Note 12.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.13.3 Valuation

Land as identified in Note 41, has been brought to account. Substantially all of the land in the Australian Capital Territory and the Northern Territory was revalued in 2010. The valuation was completed by independent valuers, the Australian Valuation Office. The valuation was on the basis of Fair Value for financial reporting purposes, in accordance with the requirements of AASB 116 and the Finance Minister's Orders issued by the Department of Finance and Deregulation. These sites are provided free of charge by lease in perpetuity and the resultant valuation increment has been credited directly to the asset revaluation reserve.

Substantially all of the campus buildings and dwellings were revalued in 2012. The valuations were completed by independent valuers, Asset Val Pty Ltd. The Depreciated Replacement Cost approach was used to establish the Market Value for the Existing Use of the properties. The net revaluation increment was credited directly to the asset revaluation reserve. Campus buildings completed subsequent to the valuation are disclosed at cost. These assets are revalued every three years.

The initial costs of developing major administrative systems were initially captured and recognised within plant and equipment and are being amortised. Ongoing maintenance and development costs are expensed as incurred.

Rare library materials were revalued in 2010. The basis of the valuation was based on research of recent records of Australian and international sales, purchases and other forms of acquisition. The valuation was completed by an independent qualified valuer, The Antique Bookshop and Curios (Peter Tinsley).

Works of art were revalued in 2011. The valuation was completed by independent qualified valuers, RHAS Chartered Valuers & Brokers. Works of art purchased subsequent to the valuation are disclosed at cost.

1.13.4 Derecognition and disposal

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the year the asset is derecognised.

1.14 Investment Property

Investment property, which is property held to earn rentals and/or for capital appreciation, is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is measured at fair value, which is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the property. If this information is not available, the valuer uses alternative valuation methods such as recent prices in less active markets or discounted cash flow projections. Gains or losses arising from changes in the fair value of investment property are included in the profit or loss in the period in which they arise.

The University revalued investment land and buildings as at 31 December 2012 in accordance with the valuation conducted by Blek Box Pty Ltd trading as Knight Frank Valuations Canberra. The valuation assessment addresses the market value of the property subject to the existing tenancy arrangements with valuation calculations including rental growth assumptions throughout a defined cashflow period. These assumptions have been based on prevailing economic and market conditions as at the date of valuation.

1.15 Intangible Assets

Goodwill in relation to ANU Enterprise Pty Limited, BRU Holdings Pty Limited and SA2 Holdings Pty Limited relates to goodwill arising on the acquisition of a subsidiary and represents the excess of the cost of the investment over the fair value of the net assets acquired at the date of the exchange. Goodwill is measured at cost less accumulated impairment losses. Goodwill is tested for impairment on an annual basis.

Intellectual property developed internally has not been brought to account as it cannot be reliably measured.

1.16 Inventories

Inventories held for resale are valued at the lower of cost or net realisable value. Inventories held for distribution are valued at cost, adjusted for any loss of service potential. Costs are assigned to inventories using last purchase cost including costs incurred in bringing each product to its present location and condition. Equipment being constructed for onsale to third parties is held as work in progress at the cost of construction as at balance date.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.17 Impairment of Assets

The University assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the University makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of its fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets and the asset's value in use cannot be estimated to be close to its fair value. In such cases the asset is tested for impairment as part of the cash-generating unit to which it belongs. When the carrying amount of an asset or cash-generating unit exceeds the recoverable amount, the asset or cash-generating unit is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses relating to continuing operations are recognised in the Income Statement in Impairment Loss expense unless the asset is carried at revalued amount (in which case the impairment loss is treated as a revaluation decrease).

1.18 Reversals of Impairment

An assessment is also made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case the carrying amount of the asset is increased to its recoverable amount.

The increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the Income Statement unless the asset is carried at revalued amount, in which case the reversal is treated as a revaluation increase. After such a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over the remaining useful life.

An impairment loss recognised for Goodwill cannot be reversed in a subsequent period.

1.19 Financial Liabilities

Suppliers and other payables

Trade creditors and accruals are recognised at their nominal amounts, being amounts at which the liabilities will be settled. Liabilities are recognised to the extent that the goods or services have been received.

Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

1.20 Employee Entitlements

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at 31 December 2012. In determining the present value of the liability, probabilities of taking long service leave, attrition rates, and pay increases through promotion and inflation have been taken into account. In accordance with AASB 119 Employee Benefits, the University has adopted the market yields on the longest dated 10 year Commonwealth bonds on issue as at valuation date for the purpose of calculating present values of future cash flows. Accrued long service leave is treated as both a current and a non-current liability.

Liabilities for annual leave are recognised and measured based on staff leave entitlements at reporting date at current pay rates. Accrued annual leave is treated as a current liability.

The provision for annual leave reflects the value of total annual leave entitlements of all employees at 31 December 2012 and is recognised in accordance with AASB 119 Employee Benefits.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken by employees is less than the annual entitlement for sick leave.

Provision is also made for separation and redundancy payments in circumstances where the University has formally identified positions as excess to requirements and a reliable estimate of the amount of the payments can be determined.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.21 Pensions and Other Post-Employment Benefits

The University participates in a defined benefit plan (Commonwealth Superannuation Scheme) which requires contributions to be made to the separately administered fund. The cost of providing benefits under the defined benefit plan is determined separately using the projected unit credit actuarial valuation method. Actuarial gains and losses are recognised in retained earnings, in accordance with AASB119 Employee Benefits and FMOs, Section 44.1.

In addition the University contributes to UniSuper which is a defined benefit plan under Superannuation Law but, as a result of amendments to Clause 34 of UniSuper, a defined contribution plan under Accounting Standard AASB 119.

Details of the Scheme are outlined in Note 42.

1.22 Provisions

Provisions are recognised when the University has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the University expects some or all of the provision to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the Income Statement net of any reimbursement.

1.23 Reserves

The University has the following reserves:

Asset revaluation reserves

These reserves are used to account for the increases or decreases in the value of assets as a result of valuations.

Increases in the value of reserves are in accordance with valuation of assets policies stated in note 1.13. Decrements in reserves are either on disposal of assets where the disposed asset had previously been revalued and a reserve existed or on impairment of assets in accordance with AASB 136 Impairment of Assets where a revaluation reserve had existed for that asset class.

Special Reserves

These reserves are maintained to cover a range of special purposes:

Building – is maintained by the University, from amounts set aside out of profits primarily from the operation of University Halls of Residences and other trading activities to fund significant and unplanned maintenance requirements.

Equipment and Equipment replacement – is maintained by the University to meet unforeseen purchases of significant specialist research equipment.

Self insurance – is maintained by the University to meet the deductible component that may arise in regard to possible future claims under the University's insurance policies.

1.24 Unrecognised Financial Liabilities

Guarantees, not recognised in the Balance Sheet are disclosed in the Schedule of Contingencies. At the time of completion of the financial statements, there was no reason to believe that these guarantees would be called upon, and recognition of a liability was therefore not required.

1.25 Joint Ventures

Interest in a Jointly Controlled Asset

The University has an interest in a joint venture that involves a jointly controlled asset. A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity or use of assets that are subject to joint control. The joint venture involves the use of assets and resources of the venturers rather than establishment of a separate entity. The proportionate interests in the assets of the joint venture have been incorporated in the financial report under the appropriate headings. Details of the interest in the joint venture are set out in Note 50.

Interest in Jointly Controlled Entity

The University's investments in jointly controlled entities are accounted for using the equity method of accounting.

Under the equity method, the investment in the entity is carried in the Balance Sheet at cost plus post-acquisition changes in the University's share of net assets of the entity. After the application of the equity method, the University determines whether it is necessary to recognise any additional impairment loss with respect to the University's net investment in the entity. The Income Statement reflects the University's share of the results of operations of the entity. Details of the interest in the joint venture are set out in Note 50.

Interest in Co-operative Research Centres (CRC's)

The University also has interests in a number of CRC joint venture operations, contributions to which are expensed. Details of the CRC joint ventures are provided in Note 43.

NOTES continued

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued

1.26 Private Sector Participation in the provision of Student Accommodation

The University has entered into two agreements where, under long term lease arrangements of its land, student accommodation facilities (SAF) have been constructed and are owned by subsidiary companies, BRU Holdings Pty Ltd and SA2 Holdings Pty Ltd, and operated by UniLodge Australia Pty Ltd. The University moved to full ownership of BRU Holdings Pty Ltd and SA2 Holdings Pty Ltd on 4 April 2011. Under the terms of the project deeds, ownership in the accommodation complex reverts to the University 40 years after the opening of the SAFs. At this stage the emerging share of the asset is not material. The SAFs provide accommodation to approximately 993 students. The first facility was opened in January 2007 and the second in January 2009.

NOTES continued

2. AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE INCLUDING HIGHER EDUCATION FUNDING ACT (HEFA), HIGHER EDUCATION CONTRIBUTION SCHEME (HECS) - HELP AND OTHER AUSTRALIAN GOVERNMENT LOAN PROGRAMMES

The information provided in this note is only relevant to the University - consolidated figures are not provided.

	Notes	University	
		2012 \$'000	2011 \$'000
(a) Australian Government Grants Scheme and Other Grants	52.1		
Commonwealth Grants Scheme		70,558	65,411
Indigenous Support Programme		574	574
Disability Support Programme		67	46
National Institutes Funding		180,896	175,596
Teaching and Learning Capital Fund		-	-
Transitional Cost Programme		85	107
Higher Education Participation Programme		37	406
Higher Education Partnership Base Funding		250	356
Facilitation Funding		4,362	4,373
Promotion of Excellence in Learning and Teaching		180	-
Reward Funding		171	-
Total Australian Government Grants Scheme and Other Grants		267,180	246,869
(b) Higher Education Loan Programmes	52.2		
HECS - HEFP		36,711	35,394
FEE - HECLP		16,845	13,356
SA - HECLP		1,057	-
Total Higher Education Loan Programmes		54,613	48,750
(c) Scholarships	52.3		
National Priority Scholarships		311	284
Australian Postgraduate Awards		12,265	10,307
International Postgraduate Research Scholarships		1,106	1,048
Indigenous Access Scholarships		45	35
Commonwealth Education Costs Scholarships		55	55
Commonwealth Accommodation Scholarships		50	50
Commonwealth Indigenous Scholarships		-	-
Total Scholarships		13,832	11,779
(d) DIISRTE - Research	52.4		
Australian Scheme for Higher Education Repositories		-	354
Commercialisation Training Scheme		18,084	30,490
Education Investment Fund - Capital Funding		-	2,073
Diversity and Structural Adjustment Fund		17,633	15,890
Institutional Grants Scheme		13,866	14,140
Research Infrastructure Block Grants		34,037	32,868
Research Training Scheme		11,387	8,035
Sustainable Research Excellence		95,007	103,850
Total DIISRTE - Research Grants			
(e) Australian Research Council	52.5		
(e)(i) Discovery	52.5(a)		
Project		34,895	33,560
Fellowships		24,194	17,213
Indigenous Researchers Initiatives		339	189
Early Career Researcher Award		3,693	-
Total Discovery		63,121	50,962
(e)(ii) Linkages	52.5(b)		
Infrastructure		6,534	5,220
International Researcher Exchange		-	-
Projects		5,842	6,879
Total Linkages		12,376	12,099

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

2 AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE INCLUDING HIGHER EDUCATION FUNDING ACT (HEFA), HIGHER EDUCATION CONTRIBUTION SCHEME (HECS) - HELP AND OTHER AUSTRALIAN GOVERNMENT LOAN PROGRAMMES continued

The information provided in this note is only relevant to the University - consolidated figures are not provided.

	Notes	University	
		2012	2011
		\$'000	\$'000
(e)(iii) Networks and Centres	52.5(c)		
Centres		3,186	3,068
Total Networks and Centres		3,186	3,068
(f) Other Australian Government financial assistance:			
(f)(i) Non-Capital			
Agriculture, Fisheries and Forestry		1,331	1,617
Broadband, Communications and the Digital Economy		808	2,477
Climate Change and Energy Efficiency		1,893	2,204
Defence		3,641	2,468
Education, Employment and Workplace Relations		3,112	7,325
Sustainability, Environment, Water, Population and Communities		4,921	2,846
Families, Housing, Community Services and Indigenous Affairs		2,245	1,471
Foreign Affairs and Trade		11,464	9,032
Health and Ageing		41,016	21,717
Innovation, Industry, Science, Research and Tertiary Education		40,790	43,653
Prime Minister and Cabinet		625	713
Resources, Energy and Tourism		4,737	808
Other		15,285	14,292
(f)(ii) Capital			
Health and Ageing		8,000	24,000
Innovation, Industry, Science, Research and Tertiary Education		21,349	35,250
Total Other Australian Government financial assistance		161,217	169,873
Total Australian Government financial assistance		660,532	647,250
Reconciliation			
Australian Government grants [a+c+d+e+f]		605,919	598,500
HECS-HELP - Australian Government payments		36,711	35,394
Other Australian Government loan programmes [FEE-HELP & SA-HELP]		17,902	13,356
Total Australian Government financial assistance		660,532	647,250
(g) Australian Government Grants received - cash basis:			
CGS and Other DEEWR Grants		257,180	246,869
Higher Education Loan Programmes		54,613	48,750
Scholarships		13,832	11,779
DIISRTE Research		95,007	103,850
ARC Grants		78,683	66,129
Other Australian Government Grants		153,379	162,455
Total Australian Government Grants received - cash basis		652,694	639,832
OS-Help (Net) *		(32)	5
Total Australian Government funding received - cash basis		652,662	639,837

* OS-Help receipts from the Australian Government are not included in the Income Statement.

Capital Funding

Capital Funding is defined as non-recurring funding received by the University from Australian Government departments for special projects.

Included in Total Australian Government Financial Assistance are the following capital grants:

Health and Ageing	8,000	24,000
Innovation, Industry, Science, Research and Tertiary Education	39,433	35,250
Education, Employment and Workplace Relations	-	30,490
	47,433	89,740

NOTES continued

Notes	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
3. STATE GOVERNMENT FINANCIAL ASSISTANCE				
ACT Government grants were received by the University during the reporting period:				
Non Capital Contributions	2,421	2,068	2,421	2,068
Capital Contributions	-	-	-	-
Total state government financial assistance	2,421	2,068	2,421	2,068

4. FEES AND CHARGES

Fees and charges collected during the reporting period were:

Course fees and charges				
Continuing education & conferences	13,355	11,347	8,402	6,232
Full fee paying international students	98,905	95,092	98,905	95,092
Full fee paying domestic students ¹	8,844	9,632	8,844	9,632
Total course fees and charges	121,104	116,071	116,151	110,956
Other fees and charges				
Parking fees	2,757	2,799	2,442	2,211
Rentals and hire facilities	5,656	5,635	5,182	4,503
Land Lease Premium	117	(1,264)	117	(1,264)
Student accommodation	46,029	34,094	34,237	26,110
Student services fees from students	1,690	-	1,690	-
Other student charges and fines	2,385	3,735	835	2,201
Total other fees and charges	58,642	44,999	44,511	33,761
Total fees and charges	179,746	161,070	160,662	144,717

1. Full fee paying domestic students comprise:

Non-award Undergraduate	717	712	717	712
Postgraduate	8,127	8,920	8,127	8,920
Total full fee paying domestic students	8,844	9,632	8,844	9,632

5. INVESTMENT REVENUE

Interest	28,865	33,692	28,183	32,379
Dividends	28,040	17,537	33,429	52,674
Rentals from investment properties	1,722	1,843	1,722	1,843
Direct investment expenditure	(804)	(827)	(804)	(827)
Total other investment revenue less direct investment expenditure	57,823	52,245	62,510	86,069

6. CONSULTANCY AND CONTRACTS

Consultancy research	1,246	805	1,249	812
Contract research	42,817	44,047	43,259	44,329
Consultancy non-research	12,150	15,745	925	4,510
Contract non-research	4,414	5,794	4,414	5,794
Total consultancy and contracts	60,627	66,391	49,847	55,545

7. CONSTRUCTION CONTRACT REVENUE

Design and construction	699	726	-	-
Other	-	-	-	-
Total construction and contract revenue	699	726	-	-

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
8. OTHER REVENUE				
Sundry income	9,684	13,800	10,124	14,710
Income arising from Joint Ventures and Associates	850	879	48	51
Sales of goods and services	22,910	15,527	17,277	13,078
Workers compensation reimbursements	895	870	895	670
Scholarships and prizes	410	269	410	269
Donations and bequests	5,310	7,950	5,310	7,950
Total other revenue	40,059	39,095	34,064	36,728

9. OTHER INCOME

Investment income				
<i>Unrealised investment income</i>				
Overseas investments	679	(145)	679	(145)
Domestic shares and listed securities	-	-	-	-
Forward foreign exchange contracts	(430)	(119)	(430)	(119)
Derivative instrument	(5,313)	(5,448)	-	-
Gain on acquisition of additional interest in investment (refer Note 51 1(c))	-	2,850	-	-
<i>Realised investment income</i>				
Interest bearing securities	1,768	1,828	1,768	1,628
Overseas managed funds	272	2,101	272	2,101
Domestic unlisted investments	203	250	203	250
Domestic shares and listed securities	9,885	4,590	9,885	4,590
	7,062	5,706	12,375	8,305
Asset impairment reversal	1,232	10,151	712	10,151
Gains/(losses) on revaluation of investment property	750	(913)	316	1,000
Total other income	9,044	14,944	13,403	19,458

Asset impairment reversal of \$9,783,783.87 was recognised following the University's acquisition of BRU Holdings Pty Ltd and SA2 Holdings Pty Ltd via step acquisition in April 2011. Since becoming fully-owned subsidiaries, it is determined that these investments are no longer impaired as its value in use exceeds its carrying amount. Hence, the reversal of prior impairment losses is recognised immediately in profit and loss per AASB 136 paragraph 119. The remainder of the asset impairment reversal relates to debt securities previously impaired which has since increased in value.

10. EMPLOYEES

Academic				
Salaries	186,332	168,498	186,332	168,498
Superannuation contributions	30,929	28,337	30,929	28,337
Long service leave expense	7,581	7,711	7,581	7,711
Annual leave expense	16,688	15,300	16,688	15,380
Total academic	241,540	213,926	241,540	213,926
Non-Academic				
Salaries	166,132	178,623	161,135	173,359
Superannuation contributions	30,513	28,881	29,915	28,048
Long service leave expense	5,889	19,493	5,848	19,456
Annual leave expense	16,431	15,595	16,518	15,576
Total non-academic	239,265	242,392	233,717	236,477
<i>Commonwealth Superannuation Account</i>				
Pension payments	31,479	32,893	31,479	32,893
Employee superannuation entitlements expense	(4,436)	(2,080)	(4,436)	(2,080)
Total commonwealth superannuation account	27,043	30,813	27,043	30,813
Total employee expenses	507,848	487,131	502,300	481,216

1. Non academic staff salaries comprise:

Administrative staff	136,015	128,894	131,018	123,430
Technical staff	25,347	25,821	25,347	25,821
Research officers	16,037	15,037	16,037	15,037
Service staff including security	6,086	5,707	6,086	5,707
Librarians	673	812	673	812
Trade staff	2,274	2,552	2,274	2,552
Total non academic staff salaries	186,132	178,623	181,135	173,359

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
11. SERVICES				
Site maintenance and servicing ¹	50,110	49,978	47,825	47,722
Consumables, research and training materials	110,144	118,647	93,734	106,050
Employee related expenses	36,234	33,165	35,727	32,631
Travel, conferences and fieldwork	32,286	31,608	32,197	31,496
Project contributions	36,992	27,940	37,361	28,300
Scholarships	53,761	49,790	55,351	51,166
Miscellaneous operating expenses ²	18,040	15,934	16,895	13,439
Total cost of services	337,867	327,062	319,090	310,804
<u>1. Site maintenance and servicing includes:</u>				
Electricity and gas	15,210	11,685	14,213	10,385
Cleaning expenses	9,361	8,806	9,057	8,526
Rental expenses	3,057	5,263	3,114	5,263
Municipality charges	3,678	4,274	3,635	4,234
Total miscellaneous site expenses	31,306	30,028	30,014	28,408
Building repairs and maintenance	11,091	14,612	10,045	13,866
Grounds maintenance	1,093	1,373	1,093	1,373
Other site maintenance and servicing expenses	6,620	3,965	6,673	4,075
Total maintenance expenses	18,804	19,950	17,811	19,314
Total site maintenance and servicing	50,110	49,978	47,825	47,722
<u>2. Miscellaneous operating expenses includes:</u>				
Advertising	2,961	2,600	2,961	2,600
Management fees	4,694	2,803	2,520	1,343
Membership - professional bodies	3,910	1,165	3,893	1,122
Staff development	1,090	935	1,087	925
Audit expenses, internal and external	802	883	735	798
Patent, copyright and royalties	1,709	1,514	1,215	1,378
Legal expenses, settlements	824	972	731	890
Other miscellaneous operating expenses	2,050	5,062	3,753	4,383
Total miscellaneous operating expenses	18,040	15,934	16,895	13,439
12. DEPRECIATION AND AMORTISATION				
Property at cost	12,761	5,309	12,760	5,309
Property at valuation	26,579	28,145	26,253	27,766
Plant, equipment and motor vehicles at cost	27,927	23,938	27,542	23,557
Plant, equipment and motor vehicles at deemed cost	2,630	3,418	2,630	3,418
Leasehold improvements	744	744	744	744
Licence agreement	22	21	22	21
Total depreciation and amortisation	70,663	61,575	69,951	60,815

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000

13. WRITE-DOWN AND IMPAIRMENT OF ASSETS

Impairment losses - financial instruments				
Interest bearing securities	-	150	-	150
Domestic shares and listed securities	9,995	30,199	9,995	30,199
Domestic unlisted investments	12,560	10,978	12,560	10,978
Equity accounted associates	2,657	1,608	-	1,608
Overseas managed funds	1,306	3,797	1,306	3,797
	<u>26,518</u>	<u>46,732</u>	<u>23,861</u>	<u>46,732</u>
Expenses arising from Joint Ventures and Associates	373	531	(90)	531
Impairment losses - intangibles	171	-	-	-
Allowance for doubtful debts	72	(1,360)	72	(1,360)
Bad debts expense	297	1,845	270	1,845
	<u>27,431</u>	<u>47,748</u>	<u>24,113</u>	<u>47,748</u>

14. FINANCE COST

Borrowing cost expense - interest on loans	18,390	18,091	13,207	13,700
Borrowing cost expense - interest on swaps	3,305	1,284	1,776	883
Borrowing cost expense - other expenses	-	3	-	3
	<u>21,695</u>	<u>19,378</u>	<u>14,983</u>	<u>14,586</u>

Interest rate swap

The Consolidated Entity has interest rate swaps in place for 100% of its interest bearing debt facility. The University's and BRU Holdings Pty Ltd's swaps have effectively fixed the interest rate payable on the debt facility at 7.33% and 7.22% per annum respectively. SA2 Holdings Pty Ltd's swap has exchanged the nominal debt payments (principal and interest) for a fixed payment which increases with CPI, resulting in a debt profile which reflects an indexed annuity bond.

15. LOSSES ON DISPOSAL OF ASSETS

Loss on disposal of property, plant, equipment and motor vehicles	2,196	3,526	2,196	3,526
Gain on disposal of property, plant, equipment and motor vehicles	(192)	(569)	(192)	(569)
	<u>2,004</u>	<u>2,957</u>	<u>2,004</u>	<u>2,957</u>

16. CONSTRUCTION EXPENSES

Design and construction	74	336	-	-
Other	73	523	-	-
	<u>147</u>	<u>859</u>	<u>-</u>	<u>-</u>

17. INCOME TAX BENEFIT/(EXPENSE)

Recognised in the Income Statement

Current tax income/(expense)				
Current year	2,162	3,421	-	-
Adjustment from prior year	(4)	-	-	-
Deferred tax income/(expense)	(261)	-	-	-
Origination and reversal of temporary differences	140	38	-	-
	<u>2,037</u>	<u>3,459</u>	<u>-</u>	<u>-</u>

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
18. CASH AND CASH EQUIVALENTS				
Cash on hand	33	32	33	32
Cash at bank	22,553	17,944	15,078	11,270
Deposits at call	112,665	53,353	106,935	49,464
	<u>135,251</u>	<u>71,329</u>	<u>122,046</u>	<u>60,766</u>

18.(a) Cash on hand

This is non-interest bearing.

18.(b) Cash at Bank

Cash held at banks is held in interest bearing accounts with rates between 0.025% and 3% (2011 - 0.05% and 3.80%). These deposits are at call.

18.(c) Deposits at call

The deposits are bearing floating interest rates between 3.25% and 4.80% (2011 - 4.25% and 5.08%). These deposits have an average maturity of 85 days.

19. LOANS AND RECEIVABLES*Current receivables:*

Goods and services	42,292	36,623	37,397	33,047
Less: Allowance for doubtful debts	(2,393)	(2,066)	(2,128)	(2,066)
	<u>39,899</u>	<u>34,557</u>	<u>35,269</u>	<u>30,981</u>
Income due	7,229	6,920	7,229	6,920
Interest receivable	5,681	5,786	5,610	5,614
GST receivable	2,007	3,177	1,924	3,151
Loans	100	100	100	100
Other	60	-	-	-
Total current receivables	<u>54,976</u>	<u>50,550</u>	<u>50,132</u>	<u>46,776</u>

Non-current receivables:

Loans	700	800	700	800
Loans to related party ¹	-	-	22,529	22,529
Total non-current receivables	<u>700</u>	<u>800</u>	<u>23,229</u>	<u>23,329</u>
Total receivables	<u>55,676</u>	<u>51,350</u>	<u>73,361</u>	<u>70,105</u>

¹ Refer to Note 38 - Related Parties

Ageing of receivables (gross):

Not overdue	36,445	28,449	58,974	50,978
Less than 30 days overdue	9,619	13,236	5,877	10,994
30 to 60 days overdue	6,336	1,001	6,150	743
61 to 90 days overdue	1,104	1,150	748	760
More than 90 days	4,565	9,570	3,740	8,686
	<u>58,069</u>	<u>53,406</u>	<u>75,489</u>	<u>72,161</u>

Ageing of allowance for doubtful debts

Not overdue	11	4	11	4
Less than 30 days overdue	50	11	73	11
30 to 60 days overdue	250	53	250	53
61 to 90 days overdue	107	100	107	108
More than 90 days	1,975	1,880	1,737	1,880
	<u>2,393</u>	<u>2,056</u>	<u>2,128</u>	<u>2,056</u>

Reconciliation of allowance for doubtful debts:

Opening balance 1 January	2,056	3,416	2,056	3,416
Increase/(decrease) recognised in net surplus	337	(1,360)	72	(1,360)
Closing balance 31 December	<u>2,393</u>	<u>2,056</u>	<u>2,128</u>	<u>2,056</u>

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
20. INVESTMENTS				
<i>Current investments:</i>				
<i>Listed securities:</i>				
Interest bearing securities	9,211	9,875	9,008	8,114
Total listed securities	9,211	9,875	9,008	8,114
<i>Unlisted securities:</i>				
Interest bearing securities	172,055	217,391	169,239	214,486
Total unlisted securities	172,055	217,391	169,239	214,486
Total current investments	181,266	227,266	178,247	222,610
<i>Non-current investments:</i>				
<i>Listed securities:</i>				
Domestic shares and listed securities	325,863	280,702	325,863	280,702
Interest bearing securities	58,643	48,823	58,643	48,823
Total listed securities	382,606	337,825	382,606	337,825
<i>Unlisted securities:</i>				
Interest bearing securities	150,100	183,398	150,100	183,398
Overseas managed funds	92,068	80,014	92,068	80,014
Domestic unlisted investments	101,623	105,417	100,724	104,601
Interests in related parties	-	-	15,175	15,175
Total unlisted securities	343,781	378,829	358,067	383,188
Total non-current investments	726,387	716,454	740,673	730,813
Total investments	907,653	943,723	918,920	953,423

20(a) Restricted Funds

The University holds investments arising from donations and bequests from donors for the purpose of funding scholarships, prizes, foundations and endowments in general. As at 31 December 2012, the University held \$206,468,868 (2011 \$191,719,763) in restricted funds.

20(b) Investment in Giant Magellan Telescope

The University has contributed \$18.3 million to date (\$13.8 million in 2011) in the Giant Magellan Telescope project. Funding for this project is provided by the Commonwealth Government under the Education Investment Fund program. Total agreed funding over the life of the project is \$88.4 million with \$65.0 million of this representing the University's \$32.5 million and Astronomy Australia Limited's \$32.5m contribution to the Giant Magellan Telescope Organisation Corporation (registered in Pasadena, California) which will construct the Giant Magellan Telescope in Chile. The University, along with Astronomy Australia Limited and seven international universities have signed a Founders Agreement to undertake the construction of the project. The funds invested by the University purchases the right to viewing time on the telescope once the facility is finally constructed and available for use. This is currently expected to be in 2020. The project is currently in the design/development phase and commencement of construction is dependent on engineering stage and financial milestones being achieved. The investment made by the University to date has been fully impaired as the recoverability of future economic benefits is not considered probable at this point in time. Impairment of this investment is recognised in Note 13 (Domestic unlisted investments).

21. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

Investments in associates	20,078	19,713	17,820	18,167
Provision for impairment - interests in associates	(4,810)	(3,162)	(3,162)	(3,162)
Investments in jointly controlled entities	7,887	6,833	8,332	6,933
Provision for impairment - interests in jointly controlled entities	(6,849)	(6,840)	(6,840)	(6,840)
Total investments accounted for using the equity method	16,316	17,644	17,150	16,098

Reconciliation

Balance at 1 January	17,644	16,455	16,098	16,455
Share of profit/(loss) for the year	273	(576)	-	(2,123)
Additions	1,058	2,890	1,052	2,681
Impairments	(2,857)	(925)	-	(925)
Impairment reversal	-	2,850	-	2,850
Equity accounted investment transferred out	-	(2,850)	-	(2,850)
Balance at 31 December	16,316	17,644	17,150	16,098

In April 2011, the University acquired the remaining two thirds share in BRU Holdings Pty Ltd and SA2 Holdings Pty Ltd. Hence, these investments and the related provision for impairment have been transferred out from equity accounted investments (Note 21) into the investments in related parties category (Note 20).

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000

22. OTHER FINANCIAL ASSETS AND LIABILITIES

*Other Financial Assets**Non current asset:*

Interest rate swap contract	-	-	-	-
Total other financial assets	-	-	-	-

*Other Financial Liabilities**Non current liability:*

Interest rate swap contract	45,900	33,518	12,649	8,506
Total other financial liabilities	45,900	33,518	12,649	8,506

Interest rate swap

The Consolidated Entity has interest rate swaps in place for 100% of its interest bearing debt facility. The University's and BRU Holdings Pty Ltd's swaps have effectively fixed the interest rate payable on the debt facility at 7.33% and 7.22% per annum respectively. SA2 Holdings Pty Ltd's swap has exchanged the nominal debt payments (principal and interest) for a fixed payment which increases with CPI, resulting in a debt profile which reflects an indexed annuity bond.

23. LAND, BUILDINGS AND INFRASTRUCTURE, PLANT AND EQUIPMENT

Land, Buildings and Infrastructure

Buildings under construction	84,263	210,846	84,263	210,846
Site infrastructure at cost	-	30,331	-	30,331
Accumulated depreciation	-	(247)	-	(247)
Land at cost	-	-	-	-
Dwellings at cost	-	-	-	-
Accumulated depreciation	-	-	-	-
Campus buildings at cost	59,168	303,496	59,168	303,496
Accumulated depreciation	(1,179)	(7,561)	(1,179)	(7,561)
Land, buildings and infrastructure at cost	67,989	326,319	67,989	326,319
Site infrastructure at valuation	77,743	40,946	77,743	40,946
Accumulated depreciation	-	(4,130)	-	(4,130)
Land at valuation	81,331	81,901	80,531	80,531
Dwellings at valuation	13,683	12,203	13,683	12,203
Accumulated depreciation	-	(628)	-	(628)
Campus buildings at valuation	1,375,245	902,777	1,361,495	892,827
Accumulated depreciation	(132)	(45,937)	(132)	(45,936)
Land, buildings and infrastructure at valuation	1,547,670	987,062	1,536,320	975,813
Crown Lease at valuation	12,000	12,000	12,000	12,000
Accumulated amortisation	(4,000)	(2,000)	(4,000)	(2,000)
Amortised crown lease	8,000	10,000	8,000	10,000
Leasehold improvements at cost	3,090	3,718	3,090	3,718
Accumulated depreciation	-	(744)	-	(744)
Leasehold improvements at cost	3,090	2,974	3,090	2,974
Total land, buildings and infrastructure	1,701,202	1,536,921	1,689,662	1,626,651

Plant and Equipment

Plant and equipment under construction	23,392	6,115	23,392	6,115
Plant, equipment and motor vehicles at cost	233,272	206,035	230,302	203,182
Accumulated depreciation	(133,054)	(108,584)	(131,505)	(107,208)
Plant, equipment and motor vehicles at deemed cost	50,834	52,602	50,834	52,602
Accumulated depreciation	(38,672)	(38,621)	(39,672)	(38,621)
	111,300	111,432	110,159	109,555
Works of art at cost	268	15	268	15
Works of art at valuation	33,220	33,253	33,220	33,253
	33,488	33,268	33,488	33,268
Rare library materials at valuation	11,842	11,776	11,842	11,776
	11,842	11,776	11,842	11,776
Total plant and equipment	180,102	162,551	178,881	161,114
Total land, buildings and infrastructure, plant and equipment	1,881,304	1,699,512	1,868,533	1,686,765

NOTES continued

23. LAND, BUILDINGS AND INFRASTRUCTURE, PLANT AND EQUIPMENT continued

Table A: Reconciliation of the opening and closing balances of land, buildings and infrastructure, plant and equipment (Consolidated only)

	Land \$'000	Buildings \$'000	Infrastructure & Crown Lease \$'000	Total land, buildings and infrastructure \$'000	Plant and equipment \$'000	Total \$'000
Gross value						
As at 1 January 2012	81,901	1,432,990	83,277	1,598,168	309,796	1,907,964
Additions	-	92,825	4,718	97,543	55,444	152,987
Revaluations	(570)	434	13,248	13,112	(25)	13,087
Transfers	-	11,500	(11,500)	-	-	-
Disposals	-	(2,310)	-	(2,310)	(12,387)	(14,697)
As at 31 December 2012	81,331	1,535,439	89,743	1,706,513	352,828	2,059,341
Accumulated depreciation / amortisation						
As at 1 January 2012	-	54,870	6,377	61,247	147,205	209,452
Charge for the reporting period	-	35,120	4,964	40,084	30,557	70,841
Disposals	-	(1,160)	-	(1,160)	(5,036)	(6,196)
Transfers	-	311	(311)	-	-	-
Revaluations	-	(87,831)	(7,029)	(94,860)	-	(94,860)
As at 31 December 2012	-	1,311	4,000	5,311	172,726	178,037
Net book value as at 31 December 2012	81,331	1,534,128	85,743	1,701,202	180,102	1,881,304
1 January 2012	81,901	1,378,120	76,900	1,536,921	162,591	1,699,512

Table B: Reconciliation of the opening and closing balances of land, buildings and infrastructure, plant and equipment (University only)

	Land \$'000	Buildings \$'000	Infrastructure & Crown Lease \$'000	Total land, buildings and infrastructure \$'000	Plant and equipment \$'000	Total \$'000
Gross value						
As at 1 January 2012	80,531	1,423,089	83,277	1,586,897	306,944	1,893,841
Additions	-	92,826	4,718	97,544	55,315	152,859
Revaluations	-	(416)	13,249	12,833	(25)	12,808
Transfers	-	11,500	(11,500)	-	-	-
Disposals	-	(2,310)	-	(2,310)	(12,377)	(14,687)
As at 31 December 2012	80,531	1,524,689	89,744	1,694,964	349,857	2,044,821
Accumulated depreciation / amortisation						
As at 1 January 2012	-	54,870	6,377	61,247	145,829	207,076
Charge for the reporting period	-	34,793	4,964	39,757	30,172	69,929
Disposals	-	(1,160)	-	(1,160)	(5,024)	(6,184)
Transfers	-	311	(311)	-	-	-
Revaluations	-	(87,504)	(7,029)	(94,533)	-	(94,533)
As at 31 December 2012	-	1,310	4,001	5,311	170,977	176,288
Net book value as at 31 December 2012	80,531	1,523,379	85,743	1,689,653	178,880	1,868,533
1 January 2012	80,531	1,368,220	76,900	1,525,651	161,114	1,686,765

NOTES continued

23. LAND, BUILDINGS AND INFRASTRUCTURE, PLANT AND EQUIPMENT continued

Table C: Reconciliation of the opening and closing balances of land, buildings and infrastructure, plant and equipment at valuation (Consolidated only)

	Land \$'000	Buildings \$'000	Infrastructure & Crown Lease \$'000	Total land, buildings and infrastructure \$'000	Plant and equipment \$'000	Total \$'000
Gross value						
As at: 1 January 2012	81,901	914,930	52,946	1,049,777	45,029	1,094,806
Additions	-	475,246	23,548	498,794	58	498,852
Revaluations	(570)	1,062	13,249	13,741	(25)	13,716
Transfers	-	-	-	-	-	-
Disposals	-	(2,310)	-	(2,310)	-	(2,310)
As at: 31 December 2012	81,331	1,386,928	89,743	1,560,002	45,062	1,605,064
Accumulated depreciation / amortisation						
As at: 1 January 2012	-	46,565	6,130	52,695	-	52,695
Charge for the reporting period	-	22,213	4,040	26,253	-	26,253
Disposals	-	(1,180)	-	(1,180)	-	(1,180)
Transfers	-	-	-	-	-	-
Revaluations	-	(67,486)	(6,170)	(73,656)	-	(73,656)
As at: 31 December 2012	-	132	4,000	4,132	-	4,132
Net book value as at 31 December 2012	81,331	1,386,796	85,743	1,555,870	45,062	1,600,932
1 January 2012	81,901	868,365	46,816	897,082	45,029	1,042,111

Table D: Assets under construction (Consolidated only)

	Land \$'000	Buildings \$'000	Infrastructure & Crown Lease \$'000	Total land, buildings and infrastructure \$'000	Plant and equipment \$'000	Total \$'000
As at: 31 December 2012						
Gross value	-	84,253	-	84,253	23,392	107,645
Accumulated depreciation/amortisation	-	-	-	-	-	-
Net book value	-	84,253	-	84,253	23,392	107,645
As at: 31 December 2011						
Gross value	-	210,846	-	210,846	6,115	216,961
Accumulated depreciation/amortisation	-	-	-	-	-	-
Net book value	-	210,846	-	210,846	6,115	216,961

NOTES continued

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
24. INVESTMENT PROPERTY				
Properties at fair value	128,250	127,175	18,600	18,250
	128,258	127,475	18,600	18,250

Table A: Reconciliation of the opening and closing balances of investment property

Balance as at 1 January 2012	127,175	17,250	18,250	17,250
Additions	-	111,138	-	-
Net gain/(loss) from fair value adjustment	783	(913)	350	1,000
Disposals	-	-	-	-
Balance as at 31 December 2012	128,258	127,475	18,600	18,250

Rental and student accommodation income from the investment properties was \$19,124,415 in 2012 (2011 - \$18,955,572 08)

Operating expenses before finance costs in relation to these properties were \$2,157,521 in 2012 (2011 - \$2,281,043.95).

No indicators of impairment were found for investment properties.

25. INTANGIBLES*Non-current assets:*

Goodwill on acquisition	29,213	29,393	-	-
Impairment of goodwill	-	(180)	-	-
Instrument development costs	140	493	-	-
Impairment of development costs	(140)	(303)	-	-
Total non-current assets	29,213	29,403	-	-

Table A: Reconciliation of the opening and closing balances of Intangibles

Balance as at 1 January 2012	29,403	829	-	-
Addition of intangibles	31	29,211	-	-
Impairment recognised in the operating result	(171)	(200)	-	-
Unadjusted difference in prior year	55	(336)	-	-
Allocations made during period	(105)	(131)	-	-
Balance as at 31 December 2012	29,213	29,403	-	-

26. INVENTORIES

Inventory held for sale	393	1,323	378	142
Consumables in store	680	685	680	685
WIP equipment for sale	635	1,358	255	91
	2,008	3,606	1,313	918

27. OTHER NON-FINANCIAL ASSETS*Current assets:*

Advance payments and prepaid expenditure	23,039	18,114	22,860	17,895
Licence Agreement	232	209	232	209
Amortisation of Licence Agreement	(209)	(187)	(209)	(187)
Deferred tax asset	11,624	8,295	-	-
Total current assets	34,686	26,431	22,883	18,017

Non-current assets:

Deferred development costs	-	-	-	-
Licence Agreement	207	230	207	230
Total non-current assets	207	230	207	230
Total other non-financial assets	34,893	26,661	23,090	18,247

No indicators of impairment were found for other non-financial assets.

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
28. SUPPLIERS				
<i>Current liability:</i>				
Suppliers	50,288	46,560	46,140	43,329
Total current liabilities	50,288	46,560	46,140	43,329
<i>Non-current liability:</i>				
Suppliers	-	-	-	-
Total non-current liabilities	-	-	-	-
Total payables to suppliers	50,288	46,560	46,140	43,329

Supplier payables are current. Settlement is usually made within supplier terms of trade which is net 30 days.

29. OTHER PAYABLES

<i>Other current payables:</i>				
Income in advance	26,171	24,483	22,240	20,808
Other creditors	7,396	4,551	7,048	3,958
Income tax expense	(14)	595	-	-
Deferred tax liability	-	-	-	-
Construction project liability	3,170	1,040	-	-
Provision for warranty	172	-	-	-
Provision for research and development	31	-	-	-
Incomplete project revenue	279	817	-	-
Total other current payables	37,205	32,266	29,288	24,674
<i>Other non-current payables:</i>				
Income in advance	-	-	-	-
Total other non-current payables	-	-	-	-
Total other payables	37,205	32,266	29,288	24,674

30. INTEREST BEARING LIABILITIES

<i>Current liability:</i>				
Bank loans	5,984	3,338	5,000	2,500
Indexed Annuity Bonds	1,452	2,753	1,452	2,753
Total current liabilities	7,436	6,091	6,452	5,253
<i>Non-current liability:</i>				
Bank loans	133,770	199,763	92,500	87,500
Indexed Annuity Bonds	98,605	108,438	98,805	109,438
Total non-current liabilities	232,375	308,201	191,305	206,938
Total loans	300,320	314,792	197,757	212,191

The University has issued unsecured Indexed Annuity Bonds in October 2004 with a maturity of 25 years. The loan is repayable by quarterly instalments of principal and interest that are indexed in alignment with the Australian Consumer Price Index (CPI). The real yield payable on the Bonds is 3.255% with an effective CPI base of 30 June 2004. The carrying amount of the borrowings are denominated in Australian dollars.

31. EMPLOYEE BENEFITS

<i>Current liability:</i>				
Accrued salary and related expenses	18,910	12,404	18,910	12,404
Superannuation levy	1,833	1,586	1,833	1,586
Employee redundancy and early retirement scheme	116	278	116	278
Employee superannuation entitlements	32,778	32,019	32,778	32,019
Annual Leave entitlements	46,971	44,526	46,494	43,062
Long Service Leave entitlements	81,394	57,957	61,133	57,743
Total current liability	182,100	148,770	161,362	147,692
<i>Non-current liability:</i>				
Employee superannuation entitlements	676,333	639,767	676,333	639,767
Long Service Leave entitlements	17,744	17,597	17,862	17,508
Total non-current liability	694,077	657,364	694,195	657,275
Total provisions and payables to employees	876,177	806,134	855,557	804,967

NOTES continued

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
32. RESERVES				
<i>Asset Revaluation Surplus:</i>				
Asset revaluation - Property	859,400	751,248	853,573	745,983
Asset revaluation - Plant & Equipment	28,603	28,628	28,603	28,628
Asset revaluation - Investments	93,418	46,721	92,266	45,921
Asset revaluation - Crown Lease	15,001	15,001	15,001	15,001
Asset revaluation - Rare Library Materials	9,260	9,245	9,260	9,245
Asset revaluation - Cashflow Hedge Reserve	(19,644)	(13,071)	(12,649)	(8,585)
Total asset revaluation surplus	966,038	837,772	966,054	836,193
<i>Special Reserves:</i>				
Building	18,162	17,047	18,162	17,047
Equipment	18,364	15,773	18,364	15,773
Self insurance	7,278	7,318	7,278	7,318
Equipment replacement	-	-	-	-
Total special reserves	43,804	40,138	43,804	40,138
Total reserves	1,029,842	877,910	1,029,858	876,331
Summary of movements in reserves during the year ended 31 December 2012				
Balance at beginning of year	877,910	923,827	876,331	918,133
Transfer (to)/from income	(1,159)	(104,384)	(1,159)	(104,384)
Increments/(decrements) on revaluation	149,425	56,692	151,020	60,807
Transfer (to)/from retained surpluses	3,666	1,775	3,666	1,775
Balance at end of year	1,029,842	877,910	1,029,858	876,331
Movements in reserves				
<i>Asset revaluation - Property</i>				
Balance at beginning of year	751,248	749,640	745,983	743,948
Transfer (to)/from income	225	2,035	225	2,035
Increments/(decrements) on revaluation of				
Land	-	20	-	-
Buildings	107,927	(447)	107,365	-
Balance at end of year	859,400	751,248	853,573	745,983
<i>Asset revaluation - Plant and Equipment</i>				
Balance at beginning of year	28,628	27,373	28,628	27,373
Increments/(decrements) on revaluation	(25)	1,255	(25)	1,255
Balance at end of year	28,603	28,628	28,603	28,628
<i>Asset revaluation - Investments</i>				
Balance at beginning of year	46,721	83,859	45,921	83,857
Transfer (to)/from income	(1,384)	(106,419)	(1,384)	(106,419)
Increments/(decrements) on revaluation	48,081	69,281	47,729	68,483
Balance at end of year	93,418	46,721	92,266	45,921

NOTES continued

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
32. RESERVES continued				
<i>Asset revaluation - Crown Lease</i>				
Balance at beginning of year	15,001	15,001	15,001	15,001
Increments on revaluation	-	-	-	-
Balance at end of year	15,001	15,001	15,001	15,001
<i>Asset revaluation - Rare Library Materials</i>				
Balance at beginning of year	9,245	9,234	9,245	9,234
Increments on revaluation	15	11	15	11
Balance at end of year	9,260	9,245	9,260	9,245
<i>Cash Flow Hedge</i>				
Balance at beginning of year	(13,071)	357	(8,585)	357
Increments/(decrements) on revaluation	(6,573)	(13,428)	(4,064)	(8,942)
Balance at the end of year	(19,644)	(13,071)	(12,649)	(8,585)
<i>Special Reserve - Building</i>				
Balance at beginning of year	17,047	16,746	17,047	16,746
Transfer from retained surpluses	(4,354)	4,928	(4,354)	4,928
Transfer to retained surpluses	5,469	(4,627)	5,469	(4,627)
Balance at end of year	18,162	17,047	18,162	17,047
<i>Special Reserve - Equipment</i>				
Balance at beginning of year	15,773	13,261	15,773	13,261
Transfer from retained surpluses	(1,652)	3,370	(1,652)	3,370
Transfer to retained surpluses	4,243	(878)	4,243	(878)
Balance at end of year	18,364	15,773	18,364	15,773
<i>Special Reserve - Self insurance of dwellings and buildings</i>				
Balance at beginning of year	7,318	8,336	7,318	8,336
Transfer from retained surpluses	(378)	-	(378)	-
Transfer to retained surpluses	338	(1,018)	338	(1,018)
Balance at end of year	7,278	7,318	7,278	7,318

NOTES continued

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
33. RECONCILIATION OF OPERATING RESULT TO NET CASH FLOWS FROM OPERATIONS				
Reported net operating surplus/(deficit) from ordinary activities	56,755	81,515	62,420	84,684
Depreciation and amortisation of property, plant and equipment	70,683	61,575	69,951	60,815
Impairment losses	26,788	48,577	24,131	48,577
Net loss on disposal of assets	2,006	2,957	2,004	2,957
Net (gain) on revaluation of investment property	(750)	913	(316)	(1,000)
Net (gain) on asset impairment reversal	(712)	(10,151)	(712)	(10,151)
Expenses arising from joint venture interests	(477)	531	(138)	531
Provision for doubtful debts	72	(1,380)	72	(1,380)
Provision for income tax	(14)	113	-	-
Expenditure from life cycle reserve	58	239	-	-
Interest earned on life cycle and ramp up reserve balances	(77)	(108)	-	-
Unrealised (gain)/loss on investments	5,064	5,137	(249)	264
Realised (gain)/loss on investment sales	(12,127)	(8,570)	(12,127)	(8,570)
Acquisition (gain)/loss	-	1,272	-	-
<u>(Increase)/decrease in operating assets</u>				
Receivables	(3,329)	(10,338)	(3,328)	(8,506)
Advance payments and prepaid expenditure	(4,924)	2,029	(4,865)	2,034
Inventories	1,543	550	(395)	801
Other	(2,406)	(3,924)	-	-
<u>Increase/(decrease) in operating liabilities</u>				
Provision for employee entitlements	6,806	1,585	6,853	2,397
Employee related liabilities	1,478	13,818	1,478	14,382
Trade creditors	5,230	8,853	5,717	9,727
Other provisions and payables	5,386	(730)	4,715	3,927
Net cash flows from operating activities	157,033	194,283	155,211	201,509

34. CONTINGENT ASSETS

The University subsidiary, Section 68 Unincorporated Joint Venture (of which the company has a 50% interest) in its role as Developer, is currently in dispute with the owner of the property at 121 Marcus Clarke Street, MTAA Superannuation Fund. The Directors hold the view that this dispute has a probable outcome which will result in a payment to the Joint Venture and as such it represents a contingent asset.

The dispute relates to the terms of the 121 Marcus Clarke Street Deed which controls the release of fees earned by the Developer for the development of the property. Detailed information relating to the dispute is considered to be legally privileged and is therefore not disclosed in the accounts.

NOTES continued

35. CONTINGENT LIABILITIES

The following guarantees have been provided:

Guarantee	Purpose	Consolidated		University	
		2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
ANZ Bank	To support financing arrangements entered into by Burgmann College for building development	8,915	8,915	8,915	8,915
Credit Union of Canberra	To support financing arrangements entered into by needy students	3	5	3	5
Land Development Agency	To support financing arrangements entered into by the University for the development of Block 6 Section 21 Division of City in the ACT	647	647	647	647
National Bank	To support export projects	6,273	835	-	-
		<u>15,838</u>	<u>10,402</u>	<u>9,565</u>	<u>9,567</u>

The University is currently involved in a number of legal matters. The liability of the University in respect of these matters cannot be reliably estimated at this time.

38. REMUNERATION OF AUDITORS

	Consolidated		University	
	2012 \$	2011 \$	2012 \$	2011 \$
Remuneration to the Auditor-General for auditing the financial statements for the reporting period ¹	331,900	334,000	234,000	234,000
Total remuneration paid to the Auditor General	<u>331,900</u>	<u>334,000</u>	<u>234,000</u>	<u>234,000</u>

1. Amounts shown exclude GST paid on these services.

No other services were provided by the Auditor General during the reporting period.

37. DIRECTORS' REMUNERATION

	Consolidated		University	
	2012 Number	2011 Number	2012 Number	2011 Number
Less than \$150,000	6	8	-	-
	<u>6</u>	<u>8</u>		
Total remuneration received or due and receivable by Directors of the Consolidated Entity	<u>154,259</u>	<u>263,976</u>	<u>-</u>	<u>-</u>

Employees of the University who are members of Council do not receive remuneration for Council service.

38. RELATED PARTY DISCLOSURES

	Consolidated		University	
	2012 \$ \$'000	2011 \$ \$'000	2012 \$ \$'000	2011 \$ \$'000
A loan was made to the following Senior Executive. It was approved by the University Council.				
<i>Loan - Professor Ian Chubb AC</i>				
Loan outstanding at year-end	-	-	-	-
Loan repayments during the year		500		500
Interest revenue included in operating result from loans to senior executive				
The value of interest and fringe benefits applicable on this loan have been included in the values disclosed in Note 39.				
<i>Loans to Subsidiaries</i>				
RRU Holdings Pty Ltd	-	-	8,600	8,600
SA2 Holdings Pty Ltd			13,929	13,929
Interest revenue included in operating result from loans to subsidiary companies	-	-	1,889	879

The University enters into a number of transactions for the provision of goods and services under normal commercial terms and conditions with student organisations based on campus

39. REMUNERATION OF EXECUTIVE OFFICERS

Table A: Actual remuneration expensed during the reporting period

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
Short-term employee benefits				
Salary	8,921	7,972	8,295	7,358
Annual leave accrued	647	586	610	555
Performance bonus	50	220	5	160
Other Allowances	420	1,036	417	1,033
Total short-term employee benefits	<u>10,038</u>	<u>9,814</u>	<u>9,327</u>	<u>9,106</u>
Post-employment benefits				
Superannuation	<u>1,443</u>	<u>1,396</u>	<u>1,373</u>	<u>1,326</u>
Total post-employment benefits	<u>1,443</u>	<u>1,396</u>	<u>1,373</u>	<u>1,326</u>
Other long-term benefits				
Long service leave	<u>198</u>	<u>188</u>	<u>198</u>	<u>181</u>
Total other long-term benefits	<u>198</u>	<u>188</u>	<u>198</u>	<u>181</u>
Termination benefits	<u>1,509</u>	<u>1,144</u>	<u>1,509</u>	<u>1,144</u>
	<u>13,188</u>	<u>12,542</u>	<u>12,407</u>	<u>11,757</u>

1. Table A is prepared on an accrual basis

2. Table A excludes acting arrangements and part-year service where total remuneration expensed for a senior executive was less than \$150,000.

39. REMUNERATION OF EXECUTIVE OFFICERS

Table B: Average Annual Remuneration Packages for Substantive Senior Executives for the period ended 31 December 2012

Average Remuneration ¹ Less than \$500,000	Consolidated				
	Senior Executives No.	Reportable Salary ²	Contributed Superannuation ³	Reportable Allowances ⁴	Bonus Paid ⁵
\$ - \$50,000	5	34,164	11,317	2,236	98,360
\$50,000 - \$75,999	11	131,335	20,316	9,885	2,721
\$75,999 - \$100,000	7	152,304	25,347	14,316	714
\$100,000 - \$125,999	3	183,021	23,718	6,788	-
\$125,999 - \$150,000	4	217,469	34,500	1,725	3,750
\$150,000 - \$200,000	5	257,364	36,900	7,985	262,218
\$200,000 - \$250,000	5	269,765	43,194	6,615	-
\$250,000 - \$300,000	2	265,421	10,862	48,522	-
\$300,000 - \$350,000	1	284,514	51,290	78,307	384,706
\$350,000 - \$400,000	1	336,381	53,211	46,258	-
\$400,000 - \$450,000	1	407,587	61,387	1,245	-
\$450,000 - \$500,000	1	610,743	116,747	43,108	-
Total	46	3,263,260	507,653	217,632	7,181
					3,979,946

Senior Executives No.	University			
	Reportable Salary ²	Contributed Superannuation ³	Reportable Allowances ⁴	Bonus Paid ⁵
4	70,749	11,983	2,753	-
9	100,073	21,482	11,362	-
7	152,304	25,347	14,915	714
3	183,474	20,718	6,788	-
3	219,178	37,978	2,300	-
5	237,661	36,500	7,661	-
5	269,755	43,194	8,615	-
2	265,421	10,862	48,522	-
1	284,514	51,290	78,307	-
1	336,381	53,211	46,258	-
1	407,587	61,387	1,245	-
1	610,743	116,747	43,008	-
42	3,240,555	503,993	220,728	714
				3,968,000

Table B: Average Annual Remuneration Packages for Substantive Senior Executives for the period ended 31 December 2011

Average Remuneration ¹ Less than \$500,000	Consolidated				
	Senior Executives No.	Reportable Salary ²	Contributed Superannuation ³	Reportable Allowances ⁴	Bonus Paid ⁵
\$ - \$50,000	6	102,276	13,741	11,153	123,222
\$50,000 - \$75,999	4	122,862	19,719	13,268	3,750
\$75,999 - \$100,000	6	160,350	25,511	15,302	4,098
\$100,000 - \$125,999	1	155,384	31,767	33,973	-
\$125,999 - \$150,000	6	195,580	32,378	27,276	3,335
\$150,000 - \$200,000	6	204,420	31,800	43,728	-
\$200,000 - \$250,000	6	234,246	43,363	37,593	-
\$250,000 - \$300,000	1	183,794	33,307	108,670	336,371
\$300,000 - \$350,000	1	221,304	41,331	16,504	379,739
\$350,000 - \$400,000	1	583,278	53,751	1,183	454,212
\$400,000 - \$450,000	2	603,370	68,351	20,165	-
\$450,000 - \$500,000	1	572,351	87,349	-	-
Total	41	2,817,616	303,751	374,273	1,411,181
					3,196,731

Senior Executives No.	University			
	Reportable Salary ²	Contributed Superannuation ³	Reportable Allowances ⁴	Bonus Paid ⁵
5	95,676	10,588	13,715	-
3	118,378	21,946	17,894	-
5	154,705	20,565	18,122	-
1	155,094	31,767	33,872	-
5	185,342	34,600	27,157	-
5	214,429	33,108	43,098	-
5	234,246	43,083	37,583	-
1	183,794	39,007	108,670	-
1	221,304	41,931	16,504	-
1	583,278	59,751	1,183	-
2	603,370	68,351	20,165	-
1	572,051	87,049	-	-
37	2,807,747	303,570	337,580	430,000
				3,145,747

Notes:

1. "Table B" reports the average remuneration packages for substantive senior executives who received remuneration during the reporting period. Each row is an averaged figure based on individuals in the band.
2. "Reportable Salary" includes the following:
 - (a) gross payments (less any amounts paid, which are separated out and disclosed in the "Bonus Paid" column); and
 - (b) reportable long-term incentives (at the net amount prior to grossing up to account for tax benefits).
3. The "Contributed Superannuation" amount is the average actual superannuation contributions paid to senior executives in that reportable remuneration band during the reporting period.
4. "Reportable Allowances" is the average actual allowances paid to the "1024 Allowances" line on individuals' payment summaries.
5. "Bonus Paid" represents average actual bonuses paid during the reporting period in that reportable remuneration band.

39. REMUNERATION OF EXECUTIVE OFFICERS

Table C- Other Highly Paid Staff for the period ended 31 December 2012

Average Reportable Remuneration ¹	Total remuneration (including part-time arrangements) ²	Consolidated			
		Staff No.	Reportable Salary ³	Reportable Allowances ⁴	Bonus Paid ⁵
\$150,000 -	\$170,569	223	131,223	11,195	31
\$160,000 -	\$208,999	135	139,430	26,564	767
\$210,000 -	\$238,999	41	188,004	38,307	1,004
\$240,000 -	\$268,569	24	157,066	66,078	83
\$270,000 -	\$298,999	11	149,389	30,341	102,857
\$300,000 -	\$328,999	17	202,271	38,410	73,930
\$330,000 -	\$358,999	8	268,063	43,214	71,035
\$360,000 -	\$388,999	1	199,650	53,999	131,339
\$390,000 -	\$418,999	1	257,306	42,621	92,863
\$420,000 -	\$448,999	1	267,777	301,813	478,873
\$450,000 -	\$478,999	1	324,263	484,049	896,066
\$870,000 -	\$898,999	1	324,263	484,049	896,066
Total		463	2,138,453	1,353,433	1,865

Table C- Other Highly Paid Staff for the period ended 31 December 2011

Average Reportable Remuneration ¹	Total remuneration (including part-time arrangements) ²	Consolidated			
		Staff No.	Reportable Salary ³	Reportable Allowances ⁴	Bonus Paid ⁵
\$150,000 -	\$170,569	205	131,889	11,694	138
\$160,000 -	\$208,999	107	136,780	26,375	1,565
\$210,000 -	\$238,999	28	143,324	53,382	1,456
\$240,000 -	\$268,569	20	167,604	62,661	143
\$270,000 -	\$298,999	14	180,581	66,890	143
\$300,000 -	\$328,999	13	236,806	36,070	-
\$330,000 -	\$358,999	3	245,215	44,277	-
\$360,000 -	\$388,999	1	192,490	130,338	375,444
\$800,000 -	\$829,569	1	337,346	209,276	676,430
Total		382	1,752,038	648,042	3,322

Notes:

1. Table C reports staff:
 - (a) who were employed by the entity during the reporting period;
 - (b) whose reportable remuneration was \$150,000 or more for the financial period; and
 - (c) were not required to be disclosed in tables A, B or director disclosures.
 Each row is an averaged figure based on headcount for individuals in the band.
2. 'Reportable Salary' includes the following:
 - (a) gross payments less any bonuses paid, which are separated out and disclosed in the 'Bonus Paid' column; and
 - (b) reportable fringe benefits (at the net amount prior to 'grossing up' to account for tax benefits).
3. The 'Contributed Superannuation' amount is the average actual superannuation contributions paid in that reportable remuneration band during the reporting period.
4. 'Reportable Allowances' are the average actual allowances paid as per the 'Total Allowances' line on individuals' payment summaries.
5. 'Bonus Paid' represents average actual bonuses paid during the reporting period in that reportable remuneration band.

Staff No.	Reportable Salary ³	University			Bonus Paid ⁵	Total
		Contributed Superannuation ⁴	Reportable Allowances ⁴			
223	131,223	23,156	11,195	31	185,605	
135	139,430	26,229	26,564	767	192,990	
41	188,004	27,681	38,307	1,004	222,496	
24	157,066	29,319	66,078	83	252,519	
11	149,389	30,341	102,857	-	282,577	
17	202,271	38,410	73,930	-	314,611	
8	268,063	43,214	71,035	-	382,312	
1	199,650	53,999	131,339	-	384,974	
1	257,306	42,621	92,863	-	392,792	
1	161,335	26,777	301,813	-	478,873	
1	324,263	87,754	484,049	-	896,066	
463	2,138,453	427,527	1,353,433	1,865	3,927,298	

Staff No.	Reportable Salary ³	University			Bonus Paid ⁵	Total
		Contributed Superannuation ⁴	Reportable Allowances ⁴			
205	131,889	22,847	11,694	138	166,568	
107	136,780	24,838	26,375	1,565	192,638	
28	143,324	25,317	53,382	1,456	223,500	
20	167,604	31,077	62,661	143	232,542	
14	180,581	34,361	66,890	143	261,908	
13	236,806	43,743	36,070	-	319,619	
3	245,215	47,767	44,277	-	337,277	
1	192,490	52,616	130,338	-	375,444	
1	337,346	68,857	209,276	-	676,430	
382	1,752,038	372,533	648,042	3,322	2,775,935	

NOTES continued

40. FINANCIAL INSTRUMENTS

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
40(a) Categories of Financial Instruments				
Financial Assets				
<i>Available-for-sale financial assets</i>				
Australian cash deposits and short term securities	129,618	63,249	116,616	54,447
Overseas denominated cash deposits and short-term securities	5,635	8,080	5,428	6,319
Interest bearing securities	358,009	467,590	384,990	462,931
Domestic shares and listed securities	325,963	290,702	325,963	290,702
Domestic unlisted investments	101,623	105,117	115,899	119,776
Overseas managed funds	92,088	80,014	92,068	80,014
<i>Loans and receivables at amortised cost</i>				
Loans and receivables	53,669	48,173	71,437	66,954
<i>Fair value through profit or loss</i>				
Receivables derivative instruments				
Carrying amount of financial assets	1,096,583	1,063,225	1,112,403	1,081,143
Financial liabilities				
<i>At amortised cost</i>				
Payables	110,135	94,319	88,076	76,489
Loans payable	300,320	314,792	198,557	212,151
<i>Fair value through profit or loss</i>				
Payables derivative instruments	23,338	18,025	-	-
Carrying amount of financial liabilities	433,793	427,136	286,635	288,640
40(b) Net income and expense from financial assets				
<i>Loans and Receivables at amortised cost</i>				
Interest revenue	-	-	-	-
Exchange gains/(loss)	-	-	-	-
Impairment	-	-	-	-
Gain/(loss) on disposal	-	-	-	-
Net gain/(loss) receivables				
<i>Fair value through profit or loss</i>				
Interest revenue	-	-	-	-
Exchange gains/(loss)	-	-	-	-
Impairment	-	-	-	-
Gain/(loss) on disposal	-	-	-	-
Net gain/(loss) fair value through profit or loss				
<i>Available-for-sale</i>				
Interest revenue	28,865	33,692	28,163	32,379
Dividend revenue	28,040	47,537	33,429	52,874
Exchange gains/(loss)	678	(145)	679	(145)
Gain/(loss) recognised in equity	48,081	69,281	47,729	68,483
Amounts reversed from equity - impairment	23,861	45,124	23,861	45,124
Gain/(loss) on disposal	12,126	8,569	12,126	8,569
Net gain/(loss) available-for-sale	141,652	204,058	145,987	207,084
Net gain/(loss) from financial assets	141,652	204,058	145,987	207,084
40(c) Net Income and expense from financial liabilities				
<i>Financial liabilities at amortised cost</i>				
Borrowing expense	(21,685)	(19,370)	(14,983)	(14,586)
Exchange gains/(loss)	-	-	-	-
Gain/(loss) on disposal	-	-	-	-
Net gain/(loss) financial liabilities at amortised cost	(21,685)	(19,378)	(14,983)	(14,586)
<i>Fair value through profit or loss</i>				
Exchange gains/(loss)	(430)	(119)	(430)	(119)
Derivatives	(5,313)	(5,449)	-	-
Net gain/(loss) financial liabilities through profit and loss	(5,743)	(5,568)	(430)	(119)
Net gain/(loss) from financial liabilities	(27,428)	(24,946)	(15,413)	(14,705)

NOTES continued

40. FINANCIAL INSTRUMENTS continued

40(d) Fair Value continued

Valuation method used for determining the fair value of financial instruments

The following table identifies for those assets and liabilities carried at fair value (above), as to whether fair value was obtained by reference to market prices (Level 1) or by valuation technique that employs observable market transactions (Level 2), or by using non-observable market inputs to determine fair value (Level 3).

University

	Valuation technique utilising			Total \$'000
	Market Values (Level 1) \$'000	Market Inputs (Level 2) \$'000	Non-Market Inputs (Level 3) \$'000	
Financial assets				
<i>Available-for-sale financial assets</i>				
Australian cash deposits and short-term securities	116,618	-	-	116,618
Overseas denominated cash deposits and short-term securities	5,428	-	-	5,428
Interest bearing securities	384,990	-	-	384,990
Domestic shares and listed securities	325,963	-	-	325,963
Domestic un listed investments	-	-	115,899	115,899
Overseas managed funds	92,068	-	-	92,068
<i>Fair value through profit or loss</i>				
Receivables derivative instruments	-	-	-	-
Total	<u>925,067</u>	<u>-</u>	<u>115,899</u>	<u>1,040,966</u>
Financial liabilities				
<i>Fair value through profit or loss</i>				
Payables derivative instruments	-	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Consolidated

	Valuation technique utilising			Total \$'000
	Market Values (Level 1) \$'000	Market Inputs (Level 2) \$'000	Non-Market Inputs (Level 3) \$'000	
Financial assets				
<i>Available-for-sale financial assets</i>				
Australian cash deposits and short-term securities	129,616	-	-	129,616
Overseas denominated cash deposits and short-term securities	5,535	-	-	5,535
Interest bearing securities	388,009	-	-	388,009
Domestic shares and listed securities	325,963	-	-	325,963
Domestic un listed investments	-	-	101,623	101,623
Overseas managed funds	92,068	-	-	92,068
<i>Fair value through profit or loss</i>				
Receivables derivative instruments	-	-	-	-
Total	<u>941,291</u>	<u>-</u>	<u>101,623</u>	<u>1,042,914</u>
Financial liabilities				
<i>Fair value through profit or loss</i>				
Payables derivative instruments	23,338	-	-	23,338
Total	<u>23,338</u>	<u>-</u>	<u>-</u>	<u>23,338</u>

NOTES continued

40. FINANCIAL INSTRUMENTS continued

40(e) Reconciliation of Financial Assets categorised as Level 3

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
Level 3 Financial Assets				
Opening balance	105,417	113,442	119,776	120,642
Total gains or losses				
Through profit or loss	(548)	6,055	(548)	6,055
Through Statement of Comprehensive Income	(2,098)	7,741	(2,098)	7,741
Purchases	3,897	9,005	3,814	9,005
Sales	(5,045)	(1,074)	(5,045)	(1,074)
Issues	-	-	-	-
Settlements	-	-	-	-
Transfers in/out of Level 3	-	(29,752)	-	(22,593)
Closing balance	101,623	105,417	115,899	119,776
Gain (loss) for assets held 31 December	(2,646)	13,796	(2,646)	13,796

40(f) Credit Risk

Credit risk is defined as "the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation."

Loans and Receivables balances are monitored on an ongoing basis with the result that the University's exposure to bad debts is not significant.

With respect to credit risk arising from the other financial assets of the University, which comprise cash and cash equivalents and available-for-sale financial investments, the University's maximum exposure to credit risk is equal to the carrying amount of these instruments.

The University is party to guarantees as identified in Note 35 'Contingent Liabilities'. The maximum exposure to credit risk, if the University was called upon to meet the obligations, is the amount disclosed in Note 35.

The University does not hold any collateral or other credit enhancement facilities against these assets or contingent liabilities.

Ageing of financial assets that are past due but not impaired:

These relate to a number of independent debtors for whom there is no recent history of default. The ageing analysis of these receivables is as follows:

	Consolidated		University	
	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000
Loans and receivables				
Carrying amount as at 31 December	55,676	51,350	73,361	70,105
of which:				
Neither impaired nor past due on the reporting date	36,434	29,445	58,963	50,974
Less than 30 days	9,569	13,225	5,854	10,983
Between 30 and 60 days	6,087	948	5,900	690
Between 61 and 90 days	997	1,042	641	652
More than 90 days	2,589	7,690	2,003	6,806
	55,676	51,350	73,361	70,105

There are no significant financial assets that have had renegotiated terms that would otherwise, without that renegotiation, have been past due or impaired.

NOTES continued

40. FINANCIAL INSTRUMENTS continued

40(g) Liquidity Risk

The following tables illustrate the maturities for financial liabilities
Consolidated

2012	On Demand \$'000	Within 1 Year \$'000	1-5 Years \$'000	Greater than 5 Years \$'000	Total \$'000
Suppliers and payables	-	133,473	-	-	133,473
Loans payable - principal	-	7,721	49,934	242,665	300,320
Loans payable - interest	-	19,805	83,073	131,552	234,430
Total	-	160,999	133,007	374,217	668,223

2011	On Demand \$'000	Within 1 Year \$'000	1-5 Years \$'000	Greater than 5 Years \$'000	Total \$'000
Suppliers and payables	-	112,344	-	-	112,344
Loans payable - principal	-	6,063	37,298	271,431	314,792
Loans payable - interest	-	19,703	82,922	172,340	274,965
Total	-	138,110	120,220	443,771	702,101

Liquidity risk is defined as the risk that the Consolidated Entity could not be able to settle or meet its obligations that are settled by delivering cash or another financial asset, on time or at a reasonable price. The University adopts an active cash management strategy.

The University's investment portfolio allocation profile is determined by the Investment Advisory Committee and is structured to ensure sufficient funds are held in investments that can be converted to cash to meet its obligations as they fall due. Equities, other Listed Securities, Cash and Short-term debt securities constitute the significant component of the Entity's financial instruments. The liquidity risk of Unlisted Securities is managed through holding a diversified portfolio of assets with known investment horizons, different expected exit dates, and ensuring the total exposure of this class is maintained at a level whereby forced sales will not be required.

The University Investment Office is responsible for liquidity funding as well as settlement management.

Sensitivity Analysis (Consolidated)40(h) Market Risk

Market risk is defined as "the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices" and includes interest rate risk, foreign currency risk and "other price risks." Other price risks are further defined as "the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market."

40(h)(i) Foreign Exchange Risk

The University derives its revenue streams principally in Australian dollars. Payments to overseas denominated currency sources for the supply of goods and services provided to the University is considered immaterial and as such foreign exchange risk in these transactions is considered insignificant.

The University holds an overseas based portfolio that is invested in most major markets and as such has exposure to the major currencies. The mix and weighting of currency holdings approximates those utilized in the Trade Weighted Index/AUD calculation and as such the Trade Weighted Index is considered an appropriate measurement for Currency Risk. The University monitors the value of the Australian dollar relative to other major currencies and when the value is considered to be out of alignment with fundamental value common risk management approaches, including forward currency contracts are adopted.

The impact of a weakening/(strengthening) of the AUD by 10% with all other variables held constant, profit for the year would have been \$8,771,000 higher/(lower) (2011: \$8,809,000), as a result of foreign gains/(losses) on translation of foreign currency bank account balances. Equity would have been \$8,771,000 higher/(lower) (2011: \$8,809,000), had the AUD weakened/(strengthened) by 10% against the Trade Weighted Index, arising from the Available-for-sale investments.

The following table, 40(h)(iv), demonstrates the sensitivity to a reasonably possible change in the AUD/Trade Weighted Index with all other variables held constant, on the Entity's Profit and Loss and the Entity's Equity.

NOTES continued

40. FINANCIAL INSTRUMENTS continued

40(h)(ii) Interest Rate Risk

Interest rate risk is the risk that the realisable value of a financial instrument will fluctuate due to the changes in market interest rates. The entity's exposure to the risk of changes in market interest relates primarily to long-term investments with floating interest rates. The University's outstanding Indexed Annuity Bonds is linked to Consumer Price Index movements.

The University's interest rate risk arises from the investment in cash, fixed and floating interest and short term money market securities. The portfolio consists of a combination of fixed coupon interest payments with repayment of principal on maturity, discounted securities with principal repaid upon maturity and floating rate notes. The portfolio is fully invested in AUD denominated securities. All counterparties are rated as investment grade.

The Consolidated Entity has interest rate swaps in place for 100% of its interest bearing debt facility. The University's and BRU Holdings Pty Ltd's swaps have effectively fixed the interest rate payable on the debt facility at 7.33% and 7.22% per annum respectively. SA2 Holdings Pty Ltd's swap has exchanged the nominal debt payments (principal and interest) for a fixed payment which increases with CPI, resulting in a debt profile which reflects an indexed annuity bond. Detail on these swaps are disclosed at Note 22: Other Financial Assets and Liabilities.

At 31 December 2012, if interest rates decreased/(increased) by 1.0%, with all other variables held constant, operating result and equity would have been \$5,232,000 higher/(lower) (2011: \$5,389,000).

The following table, 40(h)(iv), demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant.

40(h)(iii) Other Price Risk

The University Loans payable 'Indexed Annuity Bond' is repayable by quarterly instalments that are indexed in alignment with the Australian Consumer Price Index (CPI). The real yield payable on the Bonds is 3.235% with an effective CPI base of 30 June 2004. The calculation of the outstanding liability is based on the historic movement in CPI from the base period to 30 September of the reporting year (3.35% per annum).

SA2 Holdings Pty Ltd's loan payable is managed by swapping the principal and floating interest rate to a CPI linked annuity. The CPI swap exchanges the nominal debt payments (principal and interest including the margin) for a fixed payment which increases with CPI, resulting in a debt profile which reflects an indexed annuity bond.

The following table, 40(h)(v), demonstrates the sensitivity to a reasonably possible change in CPI annual rates, with all other variables held constant.

A majority of the University's equity investments are denominated in AUD, and are either publicly traded and included in the ASX300 index or not publicly traded.

The impact of an increase/(decrease) of the ASX300 Index on the University's publicly traded equity would be increase/(decrease) of \$32,596,000 (2011: \$29,070,000). The analysis is based on the assumption that the ASX300 Index increased/(decreased) by 10%, with all other variables held constant, and the University's equity portfolio moves according to the historical correlation with the index.

The impact of an increase/(decrease) of the market value of the University's non-publicly traded equity would be increase/(decrease) of \$10,162,000 (2011: \$10,542,000). The analysis is based on the assumption that the market value of the non-publicly traded equity increased/(decreased) by 10%, with all other variables held constant.

The University also has a number of equity investments denominated in foreign currencies in overseas markets. If these markets were to increase/(decrease) by 10% the impact on the Economic Entity's equity would be increase/(decrease) of \$9,207,000 (2011: \$8,001,000).

NOTES continued

10. FINANCIAL INSTRUMENTS continued

10(h)(iv) Summarised Sensitivity Analysis - University

The following table summarises the sensitivity of the Entity's financial assets and financial liabilities to interest rate risk, foreign exchange risk, and other price risk.

		Interest rate risk		Foreign exchange risk		Market risk		Australian CPI risk	
		+1.0%	-1.0%	+10.0%	-10.0%	+10.0%	-10.0%	+10.0%	-10.0%
	Carrying amount \$'000	Result Equity \$'000	Result Equity \$'000	Result Equity \$'000	Result Equity \$'000	Result Equity \$'000	Result Equity \$'000	Result Equity \$'000	Result Equity \$'000
Financial assets									
Australian cash deposits and short-term securities	116 678	(1,166)	1,166						
Overseas denominated cash deposits and short term securities	5,478	(94)	94	543	(543)				
More or less bearing securities	394 940	(3,850)	3,850						
Domestic shares and listed securities	328 963					(32,596)		32,596	
Domestic unlisted investments	115 899					(11,590)		11,590	
Overseas managed funds	39 068			9,207	(9,207)	9,207		9,207	
Financial liabilities									
Loans payable	198 657						218		(218)
Total increase/(decrease)		(5,070)	5,070	9,750	(9,750)	(63,393)	208	53,393	(208)

31 December 2011	Carrying amount \$'000	Interest rate risk		Foreign exchange risk				Market risk				Australian CPI risk	
		-1.0%	+1.0%	-10.0%	+10.0%	-10.0%	+10.0%	-10.0%	+10.0%	-10.0%	+10.0%		
		Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000
Financial assets													
Australian cash deposits and short-term securities	54,477	(544)	544										
Overseas denominated cash deposits and short-term securities	6,319	(63)	63	632	632	(632)	(632)						
Interest-bearing securities	467,931	(4,676)	4,679										
Domestic shares and listed securities	230,702												
Domestic unlisted investments	119,776						(29,070)		29,070				
Overseas managed funds	30,014						(11,576)		11,576				
Financial liabilities													
Banks payable	212,191			8,091	8,091	(8,091)	(8,091)		8,091			369	(369)
Total increase/decrease		(5,236)	5,236	8,633	8,633	(8,633)	(8,633)		8,633			389	(389)

	Carrying amount \$'000	Interest rate risk		Foreign exchange risk				Market risk		Australia CSI risk			
		1.0%		+1.0%		10.0%		+10.0%		-10.0%		10.0%	
		Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000
Financial assets													
Australian cash deposits and short-term securities	129,616	(1,296)	(1,296)	1,298	1,295								
Overseas domiciliated cash deposits and short-term securities	5,685	(56)	(56)	55	55	554	(554)						
Interest bearing securities	388,009	(3,880)	(3,880)	3,880	3,880								
Domestic shares and listed securities	325,963								(32,596)			32,596	
Domestic unlisted investments	101,623								(10,162)			10,162	
Overseas managed funds	92,968					9,207	9,207	(9,207)	(9,207)			9,207	
Financial liabilities													
Trans payable	300,320											208	208
Total increase(decrease)		5,232	(5,232)	5,232	5,232	9,771	(9,771)	(9,771)	(9,771)	-	(51,955)	51,955	(208)

	Carrying amount \$'000	Interest rate risk			Foreign exchange risk			Market risk			Australian GST risk		
		1.0%		+1.0%		10.0%		+10.0%		10.0%		+10.0%	
		Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000	Result \$'000	Equity \$'000
31 December 2011													
Financial assets													
Australian cash deposits and short-term securities	63,249	(632)	632										
Overseas dominated cash deposits and short-term securities	8,080	(81)	81	808	808	(808)	(808)						
Interest bearing securities	467,980	14,616	14,616										
Domestic shares and listed securities	290,702									(29,070)	29,070		
Domestic unlisted investments	105,117									(10,512)	10,512		
Overseas managed funds	80,014			8,001	8,001	(8,001)	(8,001)			(8,001)	8,001		
Financial liabilities													
Loans payable	314,782											412	(412)
Total increase(decrease)		(5,389)	15,385	5,389	8,809	(8,809)	(8,809)		(47,613)	47,613	412	(412)	(412)

NOTES continued

41. LAND

Australian Capital Territory

The major teaching and research facilities of the University are located on the Acton Campus site of 148 hectares and the Mt Stromlo site of 81 hectares. These sites are provided free of charge and held on lease in perpetuity. The use of this land is restricted to Australian National University activities. The University occupies other sites of 224 hectares within the Australian Capital Territory on varying leasehold terms and conditions. The value of land in the Australian Capital Territory has been assessed and brought to account.

New South Wales

The University owns 148 hectares of freehold land at Coonabarabran on which is located the Siding Spring Observatory and a further 3 hectares is held by the University at Coonabarabran under permissive occupancy. The University owns 349 hectares of freehold land at Kioloa. The value of land in New South Wales has been assessed and brought to account.

Northern Territory

The University occupies 26,500 hectares near Tennant Creek held on lease in perpetuity on which is located the Warramunga Seismic Station. The University owns 4 hectares of freehold land at Darwin on which is located field research headquarters. The value of land in the Northern Territory has been assessed and brought to account.

42. SUPERANNUATION COMMITMENTS

42.1 Commonwealth Superannuation Account

Since 1949, the University has maintained an account, on conditions approved by the Treasurer of the Commonwealth, to meet the emerging costs of the employer's liability under the Commonwealth Superannuation Scheme - a Defined Benefit Scheme. The Commonwealth Government has now closed this Scheme.

The Commonwealth Superannuation Account maintained by the University is not a superannuation fund as defined in AASB 119, the assets supporting the liability are maintained as a component of the overall University investment portfolio and not in a separate entity. As far as practical, the University has adopted the accounting treatment and disclosure requirements of AASB 119. The University is recognising actuarial gains and losses in the period in which they occur outside the profit and loss as permitted under the Standard and the FMOs, Section 44.4, and as such they are disclosed in the Statement of Comprehensive Income - 2012 loss \$41,759,404 (2011 loss \$147,363,169) resulting in a cumulative amount of actuarial losses recognised in equity of \$275,824,321.

Transfers are made to the account each fortnight in accordance with a predetermined formula approved by Council and based on advice from ComSuper. The University's contribution rate in 2012 was 14 per cent of eligible employee superannuable salaries (equivalent to the contribution rate the University is required to make for all employees who are members of UniSuper, formerly known as the Superannuation Scheme for Australian Universities). Pensions are met on an emerging cost basis and paid to the Commonwealth Superannuation Administration.

The following have been recognised in the Income Statement in Employee expenses; Current Service Cost \$2,719,153 (2011 \$1,691,715) and Interest Cost \$24,323,988 (2011 \$29,121,360).

Section 44.2 of the FMOs requires the market yield on Government bonds be used to discount post-employment benefit obligations, in compliance with AASB 119. One consequence of this requirement is that the value of the CSS liability could be expected to fluctuate significantly from year to year as government bond rates change.

The present value of the obligations of the Commonwealth Superannuation Account has increased by \$35,745,363 in 2012 as a result of applying the 10 year Commonwealth Government bond rate at the relevant interest rate (decreased from 3.7% to 3.3%) as required by the FMOs.

The Australian Government Actuary (AGA) completed a formal review of the Account at 30 June 2011 and applied the traditional 6% interest rate when assessing obligations of the fund. The deficit at that date was \$70.7 million. The University has agreed to plan with the AGA to address the deficit over time. The next formal review is due on 30 June 2013.

The following principal actuarial assumptions have been adopted as at reporting date (values are expressed as weighted averages):

	2012	2011
Discount rate as at 31 December	3.30%	3.70%
Expected return on plan assets at 31 December	7.50%	7.50%
Future salary increases	4.00%	4.00%
Future pension increases	2.50%	2.50%

The University's Investment Office completed a review of the historical performance of its investment portfolio and the current and likely future investment environment, taking into account economic growth and inflation profiles in each of the investment sectors. The projection of 7.5% nominal annualised return is based on forecasted long term returns for assets held in the Long Term Investment Pool (LTIP).

	2012	2011	2010	2009	2008
Present Value of the Defined Benefit Obligation	709,109	671,785	526,502	513,107	616,440
Fair Value of the Plan Assets	452,325	421,358	453,833	451,193	386,925
Surplus(Deficit) of the Plan	(256,784)	(250,427)	(72,669)	(61,914)	(229,515)
Experience Adjustments Arising on					
Plan Liabilities	3,617	(7,604)	649	26,400	(34,642)
Plan Assets	14,911	(42,551)	(13,776)	35,320	(180,824)

NOTES continued

42. SUPERANNUATION COMMITMENTS continued

Reconciliation of the Present Value of the Obligation

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Previous year closing balance	671,785	526,502	671,785	526,502
Current Service cost	2,719	1,692	2,719	1,692
Interest cost	24,324	29,121	24,324	29,121
Actuarial (gains)/losses	41,760	147,363	41,760	147,363
Benefit payments	(31,479)	(32,893)	(31,479)	(32,893)
Current year closing balance	709,109	671,785	709,109	671,785

Reconciliation of the Fair Value of Plan Assets

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Opening fair value of plan assets	421,358	453,833	421,358	453,833
Expected return on plan assets	31,040	33,172	31,040	33,172
Contributions	945	1,097	945	1,097
Transfers	15,550	8,700	15,550	8,700
Benefits paid	(31,479)	(32,893)	(31,479)	(32,893)
Actuarial gain/(loss)	14,911	(42,551)	14,911	(42,551)
Current year closing balance	452,325	421,358	452,325	421,358

Reconciliation of the present value of the obligation and the fair value of the plan assets to the assets and liabilities recognised in the Balance Sheet

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Present value of funded obligation	709,109	671,785	709,109	671,785
Fair value of plan assets	452,325	421,358	452,325	421,358
Present value of unfunded obligations	-	-	-	-
Unrecognised past service cost	-	-	-	-
Net liability in Balance Sheet	256,784	250,427	256,784	250,427
Amounts in Balance Sheet				
Liabilities	709,109	671,785	709,109	671,785
Assets	452,325	421,358	452,325	421,358
Net liability in Balance Sheet	256,784	250,427	256,784	250,427

NOTES continued

42. SUPERANNUATION COMMITMENTS continued

42.2 UniSuper

New continuing staff members employed by the University since 1 April 1983 have been required to join the Superannuation Scheme for Australian Universities (SSAU) until 30 September 2000. From 1 October 2000, SSAU and the Tertiary Education Superannuation Scheme merged to become a single scheme, UniSuper. This merged scheme continues to have a defined benefits component which is managed independently of the University. The University contributes to the Scheme at the rate equivalent to 14 per cent of members' salaries. The University's contributions in 2012 were \$49,876,659 (2011 \$46,431,954).

Subsequent to changes enacted to the UniSuper Trust Deed by the Trustees during 2007 the previously described UniSuper Defined Benefit Plan (DBP) is now compliant with the requirements of AASB 119 applicable to a Defined Contribution Fund (DCF). Although the DCF is a defined contribution fund under AASB 119, it does remain a defined benefit fund for other purposes and continues to require actuarial oversight.

42.3 Public Sector Superannuation Scheme

The University has a small number of employees who are members of the Public Sector Superannuation Scheme to which the University contributes at the rate of 11.9 per cent of members' salaries. During 2012, the University's contributions amounted to \$154,603 (2011 \$135,140). This scheme is closed to new members of the University's staff.

42.4 Employee Non Contributory Productivity Superannuation Schemes

The University's contributions for employees who are contributors to the Commonwealth Superannuation and Public Sector Superannuation Schemes are paid to the Commonwealth Superannuation Administration. The University contributes to the Schemes between 2 to 3 per cent of members' salaries. During 2012, the University's contributions were \$156,283 (2011 \$176,599) and \$26,144 (2011 \$27,380) respectively.

The University paid contributions for eligible employees, other than employees who are contributors to the Commonwealth Superannuation and Public Sector Superannuation Schemes, to the Tertiary Education Superannuation Scheme until 30 September 2000, and since then to the newly established UniSuper. The new scheme continues to offer a cash accumulation component. The University contributes to the Scheme at a rate of 3 per cent of members' salaries for full-time University employees. The University's contributions in 2012 were \$10,420,058 (2011 \$9,617,542).

43. COOPERATIVE RESEARCH CENTRES

The University received Commonwealth Funding under the Cooperative Research Centres Program for the establishment of the following Cooperative Research Centres (CRC):

Advanced Automotive Technology - a cooperative research centre with participants including eight vehicle and component manufacturers, two state governments and ten research institutions including the Australian National University with a total investment of approximately \$100 million over seven years. The CRC was established in December 2005 with funding for seven years. The mission of the Centre is to deliver smarter, safer, cleaner manufacturing and vehicle technology for Australia's benefit. The University's financial contribution is \$50,000 per annum.

Forestry - a cooperative research centre with core participants including Tasmanian, Victorian and Queensland state government departments, industry representatives and research institutions. The Australian National University is a supporting partner, our financial contribution being \$50,000 per annum. The CRC for Forestry was established in 2005 and is funded for seven years. The CRC's research is focused upon supporting environmentally sustainable, cost competitive, eucalypt plantation forestry. Total investment from federal government and partner resources is expected to be approximately \$85 million over seven years.

Bushfire CRC - a cooperative research centre with the core participants including CSIRO, University of Melbourne, University of Tasmania, University of Western Australia, Bureau of Meteorology, 5 State Government departments and 7 State fire & emergency authorities. The University is an associate participant, our financial contribution being \$10,000 per annum. The Centre is to undertake research which enhances the management of the bushfire risk to the community in an economically and ecologically sustainable way. The University's in-kind contribution will be \$221,000 over seven years from July 2003. The centre operates as an incorporated management company (Bushfire Cooperative Research Centre Limited). The CRC has received a three year extension beginning 1 July 2010 operating under the name of CRC for Fire, Environment and Society. The University will be an Essential Partner during the period of extension with no cash or in-kind contributions required.

Cotton Catchment Communities - a cooperative research centre with the core participant's including CSIRO, four cotton industry representatives, NSW and Queensland state government departments and four research institutions. The CRC was established in 2006 for a period of seven years. The Australian National University is an affiliate with a financial contribution of \$50,000 per annum. The Centre is to undertake collaborative research, education and commercialisation activities to provide innovative knowledge that is adopted for the benefit of the Australian cotton industry, regional communities and the nation. The Cotton Catchment Communities CRC ceased operations on 30 June 2012.

Energy Pipelines - a cooperative research centre with the core participants being APIA Research and Standards Committee (representing 49 members across the spectrum of suppliers, constructors and operators of energy pipelines) and four research institutions including the Australian National University. The CRC was established in 2010 for a period of seven years. The Australian National University's in-kind contribution is \$1,740,000 over the life of the project. The CRC is to address key challenges facing the Australian pipeline industry by creating new technologies to safely extend the life of the existing pipeline network and facilitate construction of new networks for transmission of gas and emerging energy cycle fluids.

Young People, Technology and Wellbeing (YAW) - a cooperative research centre with seventy partner organisations across the not-for-profit, academic, government and corporate sectors including the Australian National University. The CRC was established in July 2011 for an initial period of five years. The Australian National University's cash contribution is \$250,000 and in-kind contribution is \$6,343,000 over the life of the project. The purpose of the CRC is to explore the role of technology in young people's lives and how technology can be used to improve the mental health and wellbeing of young people aged 12 to 25.

Costs for all Cooperative Research Centres are expensed as incurred except where future benefits are expected beyond reasonable doubt to exceed those costs. In 2012 all costs were expensed.

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

44. SEGMENT INFORMATION

The University operates predominantly in the Australian Capital Territory for the purpose of teaching and research.

45. ECONOMIC DEPENDENCY

The University is to a significant extent dependant on monies received pursuant to the Higher Education Funding Act 1988, the Higher Education Support Act 2003 and the Australian Research Council Act 2001 to fund its operations. In 2012, funding from these Acts (\$444,702,000) represented 44.7 per cent (2011: \$429,144,000: 43.14 per cent) of the total operating revenues.

46. EVENTS OCCURRING AFTER THE BALANCE SHEET DATE

On 13 January 2013, significant fire damage to the Siding Springs Observatory site occurred. The amount of damages cannot be reliably measured at this time. The impact will be reflected in the 2013 accounts.

47. SPECIAL ACCOUNTS

The University processes Comcare receipts and payments through a distinct location and account code combination in the ledger. The monies are not available for other purposes of the University and are not recognised in the financial statements.

	University	
	2012	2011
	\$'000	\$'000
Balance carried forward from previous year	-	82
Receipts during the year	895	668
Available for payments	895	750
Less payments made	895	750
Balance carried forward to next year	-	-

NOTES continued

48. SUBSIDIARIES

	Country of Incorporation	Ownership interest	
		2012	2011
Parent entity The Australian National University	Australia	100%	100%
Subsidiaries			
ANU Enterprise Pty Limited (ANUE) was incorporated in 1979 as a company limited by shares. The objects include the undertaking of research and experimental work and the promotion and exploitation of techniques and processes derived or developed from research and experimental work. ANUE comprises of three operational divisions: ANUE College Projects Division and Australian Scientific Instruments	Australia	100%	100%
ANU (UK) Foundation was incorporated in 2007 as a private limited company limited by guarantee with the object to facilitate the advancement of education through the establishment of a registered charity.	England and Wales	100%	100%
ANU Section 68 Pty Limited was incorporated in 2008 as a company limited by shares with the object of participating in the building development opportunity Section 68 City West, Canberra	Australia	100%	100%
BRU Holdings Pty Limited was incorporated in 2005 as a company limited by shares with the object of participating in the construction and operation of a student accommodation facility on Section 30 Block 4 of the City West Precinct	Australia	100%	33%
SA2 Holdings Pty Limited was incorporated in 2007 as a company limited by shares with the object of participating in the construction and operation of a student accommodation facility on part of Section 21 Block 4 of the City West Precinct	Australia	100%	50%
Beta Therapeutics was incorporated in 2011 as a company limited by shares with the object of establishing proprietary therapeutic compounds for use in Type 1 Diabetes (T1D), Type 2 Diabetes (T2D) therapy and islet transplant applications and commercialising the Licensed Intellectual Property.	Australia	49.99%	100%

*ANU Section 68 Pty Limited non-going concern. Current expectations of management are that the operations of the company will cease within a period of 12 months from 31 December 2012 and all liabilities will be discharged and assets sold or distributed to the shareholder within this period. Accordingly, under the non going concern basis assets are recorded at their net realizable values and liabilities are recorded at their contractual settlement amounts. In addition, all assets and liabilities have been classified as current since assets will be consumed, converted into capital or distributed to the shareholder and liabilities will be settled within 12 months after 31 December 2012.

*Beta Therapeutics Pty Limited. Share holdings reduced to 49.99%. The University does not exercise control and as such is now recognised as an associate in Note 49.

	2012 \$'000	2011 \$'000
ANU Enterprise Pty Limited		
Gross Income	23,386	20,352
Surplus/(Deficit)	3/0	(1,591)
Net Assets	16,211	15,304
ANU (UK) Foundation		
Gross Income	-	-
Surplus/(Deficit)	-	-
Net Assets	-	-
ANU Section 68 Pty Limited		
Gross Income	1,482	2,835
Surplus/(Deficit)	885	1,302
Net Assets	689	3,284
BRU Holdings Pty Limited		
Gross Income	7,328	7,097
Surplus/(Deficit)	(573)	(1,049)
Net Assets	(12,417)	(9,684)
SA2 Holdings Pty Limited		
Gross Income	8,303	7,986
Surplus/(Deficit)	(4,054)	(10,610)
Net Assets	(20,404)	(16,351)

NOTES continued

49. INVESTMENTS IN ASSOCIATES

Investments in associates are accounted for in the financial statements using the equity method of accounting. Information relating to the associates is set out below:

Name of entity	Principal activity	Ownership interest		Carrying amount	
		2012	2011	2012 \$'000	2011 \$'000
Australian Technology Park Innovations Pty Limited	To facilitate the commercialisation of start-up companies.	25%	25%	4,744	4,555
Vantage Private Equity Growth Limited	To facilitate commercialisation of start-up companies.	29%	29%	10,319	11,786
Pestat Pty Ltd	To commercialise safe, humane and effective solutions for pest control and innovative products for animal management purposes.	22%	22%	11	16
Digitacore Pty Ltd	To provide 3D high-resolution image based on core analysis and petrophysical services to the oil and gas industry.	35%	35%	194	194
Beta Therapeutics Pty Limited	To establish proprietary therapeutic compounds for use in Type 1 Diabetes (T1D), Type 2 Diabetes (T2D) therapy and islet transplant applications.	49.99%	0%	-	-
				15,268	16,551

Australian Technology Park Innovations Pty Limited is based on the audited financial statements as at 30 June 2012.

Vantage Private Equity Growth Limited is based on the audited financial statements as at 30 June 2012.

Pestat Pty Limited is based on the audited financial statements as at 30 June 2012.

Digitacore Pty Limited is based on the audited financial statements as at 30 June 2012.

Beta Therapeutics Pty Limited. No value provided as financial statements have not been prepared.

Summarised financial information in respect of associates is set out below.

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial Position				
Total assets	62,602	64,049	62,602	64,049
Total liabilities	6,570	5,055	6,570	5,055
Net assets	<u>56,032</u>	<u>58,994</u>	<u>56,032</u>	<u>58,994</u>
Share of associates' net assets	<u>15,268</u>	<u>16,551</u>	<u>15,268</u>	<u>16,551</u>
Financial Performance				
Total revenue	10,593	4,597	10,593	4,597
Profit/(loss)	1,682	603	1,682	603
Share of associates' profit/(loss)	<u>708</u>	<u>878</u>	<u>708</u>	<u>678</u>

*BRU Holdings Pty Limited & SA2 Holdings Pty Limited were fully acquired by the University on 4 April 2011.

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

50. INTERESTS IN JOINT VENTURES

Investments in jointly controlled entities are accounted for in the financial statements using the equity method of accounting. Information relating to these joint ventures are set out below:

Name of entity	Principal activity	Ownership interest		Carrying amount	
		2012	2011	2012 \$'000	2011 \$'000
Jointly Controlled Asset					
Aratura Timor Research Facility	Support the conduct of world-class research into marine and coastal ecosystems of the Aratura Timor region.	50%	50%	1 671	1 781
				1 671	1 781
Jointly Controlled Entities					
ANU MTAA Super Venture Capital Pty Limited	Provide governance and administration services to ANU MTAA Super Venture Capital Partnership, LP	50%	50%	86	1
ANU MTAA Super Venture Capital Partnership, LP	Provide investment in commercialisation, pre-seed and early stage private equity investment	50%	50%	962	1,092
				1 048	1 093

For the purposes of the University's final accounts and due to the lack of audited or published accounts.

The University's equity interest at 31 December 2012 is based on management accounts as at 31 December 2012 for:

Aratura Timor Research Facility
ANU MTAA Super Venture Capital Pty Limited
ANU MTAA Super Venture Capital Partnership, LP

City West Precinct Development Agreement

The University has previously entered in a Precinct Development Agreement with the ACT Government (City West Precinct development Agreement) to allow development of the City West Precinct for University related purposes. Subsequently, The Australian National University entered into an unincorporated joint venture with Baulderstone Hornibrook Pty Ltd (BH) in 2005 to facilitate the development of an area of land known as the City West Precinct that adjoins the University and the city area of Canberra, in the ACT, through the execution of an Umbrella Development Agreement (UDA). This agreement with BH was novated to Alba Capital Partners Limited (ACPL) in 2007, but with BH continuing as the builder of the Precinct. In September 2011, the UDA with Alba terminated but BH continues as builder. The four projects, which involved building 1,970-bed student accommodations, have been completed with Lena Karmol Lodge opening in February 2012. The first two student accommodations were built on a Build Own Operate Transfer (BOOT) basis with UniLodge as operator. A commercial office block 121 Marcus Clarke Street has also been completed.

Summarised financial information in respect of the University's joint ventures are set out below.

	Consolidated		University	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial Position				
Current assets	496	165	-	-
Non-current assets	2,811	2,198	-	-
Total assets	3,306	2,663		
Current liabilities	173	235		
Total liabilities	173	235	-	-
Net assets	3,133	2,428	-	-
Share of jointly controlled entities' net assets	1,048	1,093	-	-
Financial Performance				
Income	941	804	-	-
Expenses	2,505	1,353	-	-
Profit/(Loss)	(1,564)	(549)	-	-
Share of jointly controlled entities' profit/(loss)	(435)	(148)	-	-

NOTES continued

51. BUSINESS COMBINATION

51.1 Summary of Acquisition

On 4 April 2011, the University acquired the remaining two thirds of the issued share capital of SA2 Holdings Pty Ltd and BRU Holdings Pty Ltd it did not hold. The companies constructed and operated student accommodation on the edge of ANU campus in Canberra. The acquisition was undertaken as it will provide an acceptable rate of return and complement ANU's other student accommodation facilities.

Details of the purchase consideration, the net assets acquired and goodwill are as follows:

	BRU \$'000	SA2 \$'000
Purchase consideration (refer to 51.2 below):		
Cash paid	4,267	1,434
Cash paid (for profit share 1 Jan 2011 - completion)	187	152
Fair value of equity interest held before the business combination	2,133	717
Total purchase consideration	6,587	2,303

The assets and liabilities recognised as a result of the acquisition are as follows:

	BRU Fair Value \$'000	SA2 Fair Value \$'000
Cash	2,842	3,163
Receivables	299	329
Other current assets	71	74
Investment property	48,655	62,492
Property, plant and equipment	313	471
Deferred tax asset	1,465	2,942
Trade payables	(741)	(647)
Deposits	(707)	(436)
Borrowings	(54,852)	(73,128)
Non-current financial liabilities	(351)	(12,577)
Net identifiable assets / (liabilities) acquired	(3,006)	(17,317)
Goodwill	9,593	19,620
Net assets acquired	6,587	2,303

The goodwill is attributable to the part repayment of loan agreements and share of profit until the end of the concession period in accordance with the project deeds (as outlined in Note 1.26). It is not deductible for tax purposes.

NOTES continued

51. BUSINESS COMBINATION continued

51.1(a) Contingent Consideration

There were no contingent liabilities acquired.

51.1(b) Acquired Receivables

The fair value of acquired trade receivables is \$299,000 for BRU and \$329,000 for SA2. The gross contractual amount of trade receivables due is \$299,000 for BRU and \$329,000 for SA2, of which full collectability is expected.

51.1(c) Previously Held Equity Interest

The University recognised a gain of \$2,133,000 (BRU) and a gain of \$717,000 (SA2) as a result of measuring at fair value its equity interests held before the business combination. The net gain is included in the group's statement of comprehensive income as other income (investment revenue) for the year ended 31 December 2011.

51.1(d) Revenue and Profit Contribution

The acquired businesses contributed revenues of \$11,587,000 (BRU: \$5,539,000 & SA2: \$6,048,000) and net profit/(loss) of (\$10,987,000) (BRU: (\$773,000) and SA2: (\$10,214,000)) to the group for the period from 4 April 2011 to 31 December 2011.

If the acquisition had occurred on 1 January 2011, consolidated revenue for the year ended 31 December 2011 would have been \$15,083,000 (BRU: \$7,097,000 & SA2: \$7,986,000) and net profit/(loss) would have been (\$11,659,000) (BRU: (\$1,049,000) & SA2: (\$10,610,000)) respectively.

51.1(e) Acquisition Related Costs

Acquisition related costs of \$84,572 are included in the expense line - Services in the Income Statement and in operating cash flows in the Statements of Cashflows.

51.2 Purchase Consideration - Cash Outflow

	BRU 2011 \$'000	SA2 2011 \$'000
Outflow of cash required to acquired subsidiary, net of cash acquired:		
Cash consideration	4,454	1,586
Less: Balances acquired		
Cash	2,842	3,163
Inflow/(Outflow) of cash - investing activities	(1,612)	1,577

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

52. ACQUISITION OF AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE

52.1 DISRTE - CGS and Other DISRTE Grants

Notes		Commonwealth Grants Scheme ^d		Indigenous Support Scheme		Higher Education Participation & Partnerships Programme ^e		Disability Support Programme		Workplace Productivity Programme	
		2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
2(a)	Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the Programmes)	70,558	65,411	574	574	287	762	87	46	-	-
	Net accrual adjustments	-	-	-	-	-	-	-	-	-	-
	Revenue for the Period	70,558	65,411	574	574	287	762	87	46	-	-
	Surplus / (deficit) from the previous year	-	-	-	-	566	462	-	-	-	707
	Total revenue including accrued revenue	70,558	65,411	574	574	853	1,224	87	46	-	707
	Loss expenses including accrued expenses	70,558	65,411	574	574	853	858	87	46	-	707
	Surplus / (deficit) for reporting period	-	-	-	-	-	566	-	-	-	-

^d Includes the basic CGS grant amount, CGS-Regional Funding and CGS-Enabling Funding

^e Includes Higher Education Equity Support Programme

52.1 DISRTE - CGS and Other DISRTE Grants continued

Notes		National Institutes Funding		Teaching & Learning Capital Fund		Collaboration & Structural Reform Programme		Transitional Cost Programme		Promotion of Excellence in Learning & Teaching	
		2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
2(a)	Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the Programmes)	180,896	175,556	-	-	-	-	85	107	180	-
	Net accrual adjustments	-	-	-	-	-	-	-	-	-	-
	Revenue for the Period	180,896	175,556	-	-	-	-	85	107	180	-
	Surplus / (deficit) from the previous year	-	-	4,048	12,520	43	98	-	-	-	-
	Total revenue including accrued revenue	180,896	175,556	4,048	12,520	43	98	85	107	180	-
	Loss expenses including accrued expenses	180,896	175,556	4,048	8,474	-	53	85	107	180	-
	Surplus / (deficit) for reporting period	-	-	-	4,046	43	43	-	-	-	-

NOTES continued

52. ACQUISITION OF AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE

52.1 DIIRTE - CGS and Other DIIRTE Grants continued

Notes	Reward Funding		Facilitation Funding		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the Programmes)						
Net accrual adjustments	171	-	4,362	4,373	257,180	246,869
Revenue for the Period	171	-	4,362	4,373	257,180	246,869
Surplus / (deficit) from the previous year	-	-	-	-	4,655	13,785
Total revenue including accrued revenue	171	-	4,362	4,373	261,835	260,654
Less expenses including accrued expenses	171	-	4,362	4,373	261,792	255,999
Surplus / (deficit) for reporting period	-	-	-	-	43	4,655

52.2 Higher Education Loan Programmes

Notes	HECS - HELP		FEE-HELP		SA-HELP		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the Programmes)								
Net accrual adjustments	36,711	35,394	16,845	13,356	1,057	-	54,613	48,750
Revenue for the Period	36,711	35,394	16,845	13,356	1,057	-	54,613	48,750
Surplus / (deficit) from the previous year	-	-	-	-	-	-	-	-
Total revenue including accrued revenue	36,711	35,394	16,845	13,356	1,057	-	54,613	48,750
Less expenses including accrued expenses	36,711	35,394	16,845	13,356	1,057	-	54,613	48,750
Surplus / (deficit) for reporting period	-	-	-	-	-	-	-	-

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

52. ACQUITTAL OF AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE continued

52.3 Scholarships

Notes	National Priority Scholarships		Australian Postgraduate Awards		International Postgraduate Research Scholarships		Commonwealth Education Costs Scholarships		Commonwealth Accommodation Scholarships		Indigenous Staff Scholarships	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the programme)												
Net accrual adjustments												
Revenue for the Period	311	284	12,255	10,337	1,106	1,046	55	55	50	50	-	-
2(c)	311	284	12,255	10,337	1,106	1,046	55	55	50	50	-	-
Surplus / (deficit) from the previous year												
	277	4	1,831	1,188	(462)	(386)	111	183	210	674	18	29
Total revenue including accrued revenue	588	288	14,086	11,473	644	712	166	238	260	674	18	29
Less expenses including accrued expenses	5	1	11,883	9,642	1,437	1,174	30	127	179	454		10
Surplus / (deficit) for reporting period	583	277	2,213	1,831	(793)	(462)	136	111	81	220	19	19

52.3 Scholarships continued

Notes	Indigenous Access Scholarships		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the programme)				
Net accrual adjustments				
Revenue for the Period	45	35	13,827	11,779
2(c)	45	35	13,827	11,779
Surplus / (deficit) from the previous year				
	26	2	2,012	1,651
Total revenue including accrued revenue	71	56	15,844	13,470
Less expenses including accrued expenses	97	30	13,631	11,458
Surplus / (deficit) for reporting period	(26)	26	2,213	2,012

NOTES continued

52. ACQUISITION OF AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE continued

52.4 DISRTE Research

Notes	Joint Research Engagement Programme		Research Training Scheme		Research Infrastructure Block Grants		Commercialisation Training Scheme	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the Programmes)	17,633	15,890	34,037	32,866	13,866	14,140	-	354
Net accrual adjustments	-	-	-	-	-	-	-	-
Revenue for the Period	17,633	15,890	34,037	32,866	13,866	14,140	-	354
Surplus / (deficit) from the previous year	-	-	-	-	-	-	830	710
Total revenue including accrued revenue	17,633	15,890	34,037	32,866	13,866	14,140	830	1,064
Less expenses including accrued expenses	17,633	15,890	34,037	32,866	13,866	14,140	289	234
Surplus / (deficit) for reporting period	-	-	-	-	-	-	541	830

52.4 DISRTE Research continued

Notes	Education Investment Fund		Diversity and Structural Adjustment Fund		Sustainable Research Excellence		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (total cash received from the Commonwealth for the Programmes)	18,084	30,490	-	2,073	11,387	0,035	95,037	103,850
Net accrual adjustments	(459)	-	-	-	-	-	-	-
Revenue for the Period	18,084	30,490	-	2,073	11,387	8,035	95,037	103,850
Surplus / (deficit) from the previous year	-	-	1,304	(1,788)	-	-	1,675	6,149
Total revenue including accrued revenue	17,625	37,717	1,304	205	11,387	8,035	96,692	109,959
Less expenses including accrued expenses	19,148	38,176	314	(1,019)	11,387	8,035	96,674	108,324
Surplus / (deficit) for reporting period	(1,523)	(459)	990	1,304	-	-	8	1,675

The reported surpluses for Collaborative & Structural Reform Programme, National Priority Scholarships, Australian Postgraduate Awards, International Postgraduate Research Scholarships, Commonwealth Accommodation Scholarships, Indigenous Staff Scholarships, Indigenous Access Scholarships, Commercialisation Training Scheme, Education Investment Fund and Diversity and Structural Adjustment Fund of \$2,263 million for 2012 are expected to be rolled over for future use by DISRTE.

THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

52. ACQUITTAL OF AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE continued

52.5 Australian Research Council

(a) Discovery

Notes	Projects 2012 \$'000	2011 \$'000	Fellowships		Indigenous Research Development		Early Career Researcher Award		Total	
			2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
2(e)(i)	34,085	33,560	24,194	17,213	339	109	3,683	-	63,121	50,962
	34,895	33,580	24,194	17,213	339	189	3,693	-	63,121	50,962
	19,429	17,020	11,732	4,503	12	57	-	-	31,173	21,550
	54,324	50,580	35,926	21,716	361	246	3,693	-	94,294	72,512
	33,179	31,151	18,005	9,984	281	234	2,520	-	53,984	41,369
Surplus / (deficit) for reporting period	21,146	19,429	17,921	11,732	90	12	1,173	-	40,330	31,173

Financial assistance received in cash during the reporting period
(total cash received from the Commonwealth for the Programmes)

Net accrual adjustments

Revenue for the Period

Surplus / (deficit) from the previous year

Total revenue including accrued revenue

Less expenses including accrued expenses

Surplus / (deficit) for reporting period

52.5 Australian Research Council

(b) Linkages

Notes	Infrastructure		International Research Exchange		Projects		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
2(e)(ii)	6,534	5,220	-	-	5,942	6,879	12,378	12,069
	6,534	5,220	-	-	5,942	6,879	12,378	12,069
	1,726	1,189	114	203	5,000	4,232	6,840	5,624
	8,260	6,409	114	203	10,942	11,111	19,216	17,723
	6,343	4,683	24	89	6,556	6,111	13,025	10,883
Surplus / (deficit) for reporting period	1,917	1,726	90	114	4,184	5,000	6,131	6,840

Financial assistance received in cash during the reporting period
(total cash received from the Commonwealth for the Programmes)

Net accrual adjustments

Revenue for the Period

Surplus / (deficit) from the previous year

Total revenue including accrued revenue

Less expenses including accrued expenses

Surplus / (deficit) for reporting period

52. ACQUITTAI OF AUSTRALIAN GOVERNMENT FINANCIAL ASSISTANCE continued**52.5 Australian Research Council****(c) Networks and Centres**

Notes	Research Networks		Centres		Total	
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (Total cash received from the Commonwealth for the Programmes)	-	-	3,186	3,068	3,186	3,068
Net accrual adjustments	-	-	-	-	-	-
Revenue for the Period	-	-	3,186	3,068	3,186	3,068
Surplus / (deficit) from the previous year	-	-	1,880	984	1,880	984
Total revenue including accrued revenue	-	-	5,066	4,052	5,066	4,052
Less expenses including accrued expenses	-	-	4,109	2,202	4,109	2,202
Surplus / (deficit) for reporting period	-	-	937	1,850	937	1,850

52.6 OS-HELP

	2012 \$'000	2011 \$'000
Financial assistance received in cash during the reporting period (Total cash received from the Commonwealth for the Programmes)	604	612
Less expenses including accrued expenses	636	637
Net accrual adjustments	-	-
Surplus / (deficit) from the previous year	(32)	5
Surplus / (deficit) for reporting period	186	151
	154	186

* OS-HELP receipts from the Australian Government are not included in the Income Statement.

52.7 SA-HELP

	2012 \$'000	2011 \$'000
Unspent (overspent) revenue from previous period	-	-
SA-HELP Revenue - earned	1,057	-
Student Services Fees direct from Students	1,698	-
Total revenue expendable in period	2,755	-
Student Services expenses during period	1,981	-
Surplus / (deficit) for reporting period	774	-

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THE AUSTRALIAN NATIONAL UNIVERSITY

NOTES continued

53. PROGRAMS FUNDED BY GRANTS RECEIVED FROM UNITED STATES OF AMERICA: FEDERAL GOVERNMENT AGENCIES

Program	Agency	1-Jan \$'000	2012 Income \$'000	Expenditure \$'000	31-Dec \$'000	1-Jan \$'000	2011 Income \$'000	Expenditure \$'000	31-Dec \$'000
University of Arizona Collaborative Agreement to Search for Near Earth Objects	NASA	(112)	173	31	-	(19)	125	218	(142)
The Dynamics of Hunter-Gatherer Language Change	NSF	(37)	40	3	-	(41)	61	57	(37)
Development of an Artificial Photo-I hydrogenase	Department of Energy	(25)	27	1	1	-	10	35	(25)
Preservation of the 12th Century Royal Tombs of Longa	Department of State	-	56	55	1	-	-	-	-
Quantum Linear Systems Theory	Air Force	159	(3)	157	(1)	187	154	182	159
Detection of Nuclear Explosions Using Infrasonic Techniques	Air Force	-	-	-	-	2	-	2	-
Linear Quantum Systems: Non-Classical States and Robust Stability	Air Force	-	174	32	142	-	-	-	-
What Makes a Message Stick? The Role of Context and Context in Social Media Epidemics	Air Force	-	48	5	43	-	-	-	-
The Dynamic Personalities of Cholinesterases and Phosphotriesterases: Importance for Improving Medical Countermeasures Against Poisoning by Chemical Warfare Agents	US Defense Threat Reduction Agency	-	309	142	167	-	-	-	-
CD8+ T Cell Specificity in Mouse Models of Small Pox Vaccination and Challenge	NIH	(232)	947	715	-	12	(11)	1	(232)
Systems Approach to Immunity and Inflammation	NIH	-	163	163	-	(333)	1,156	1,055	(232)
Control Systems Governing Short vs Long Term Humoral and Cellular Immunity	NIH	-	91	91	-	-	-	-	-
Control Systems Governing Short vs Long Term Humoral and Cellular Immunity	NIH	-	12	12	-	-	-	-	-
Core A: Genomics	NIH	-	-	-	-	-	-	-	-
Control Systems Governing Short vs Long Term Humoral and Cellular Immunity Annotation Core C	NIH	(16)	25	8	1	(6)	11	21	(16)
Control of Calcium Movements in Muscle	NIH	(293)	2,062	1,415	364	(196)	1,506	1,601	(293)
TOTALS									

NOTES continued

53.1 Schedule of Expenditure of United States of America Federal Awards ^a for the Year ending 31 December 2012

Program or Cluster Title/Federal Grant/Pass through Grantor

	CFDE/Contract	Pass-through	Direct Expenditures		Pass-through Expenditures		Total Expenditures	
			AUD \$'000	USD \$'000	AUD \$'000	USD \$'000	AUD \$'000	USD \$'000
Research and Development Cluster								
National Aeronautics and Space Administration University of Arizona	NNJ3056277G	Y530580	-	-	31	32	31	32
			-	-	31	32	31	32
National Science Foundation Yale University	BGS 0902114	C08010214	-	-	3	3	3	3
			-	-	3	3	3	3
Department of Energy National Renewable Energy Laboratory	DE-AC36-06G025328	AEV-0-40810-01	-	-	1	1	1	1
			-	-	1	1	1	1
Department of State US Ambassadors Fund for Cultural Preservation	19.0255-SF J600-12-35-021		55	57	-	-	55	57
			55	57	-	-	55	57
Department of Defense Air Force Research Laboratory Air Force: Asian Office of Aerospace Research and Development Air Force: Asian Office of Aerospace Research and Development Israel Defense Industries	19.9004-A0286-00-1-4080 12.8XMFZ286-12-1-4015 12.8XMFZ286-12-1-4041 CH11-MH-DCH-M1-1-0008		157	162	-	-	157	162
			32	33	-	-	32	33
			5	6	-	-	5	6
			-	-	142	147	142	147
			134	201	142	147	336	345
Department of Health and Human Services The Scripps Research Institute The Scripps Research Institute The Scripps Research Institute The Scripps Research Institute University of Rochester	93.0556HH-SN27200700030C 93.8556U19N100527-01 5-24919 93.8556U19N100527-01 5-24921 93.8556U19N100527-01 5-24935 93.8462R01AT04463-142	6.75554 6-24919 5-24921 6-24935 5-27627	-	-	715	740	715	740
			-	-	183	189	183	189
			-	-	91	94	91	94
			-	-	12	12	12	12
			-	-	5	9	5	9
			-	-	985	1,024	985	1,024
Total Research and Development Cluster			249	258	1,165	1,207	1,415	1,465
Student Financial Aid Cluster Department of Education Direct Loan Program			523	542	-	-	523	542
			523	542	-	-	523	542
Total Student Financial Aid Cluster			523	542	-	-	523	542
Total Expenditure of United States of America Federal Awards - Year ending 31 December 2012			772	800	1,165	1,207	1,938	2,007

^a Average exchange rate for 2012 - 1.0538 - applied to AUD expenditure

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GLOSSARY

AASB	Australian Accounting Standards Board
ACT	Australian Capital Territory
AGA	Australian Government Actuary
ANCLAS	Australian National Centre for Latin American Studies
ANU	The Australian National University
ANUCES	ANU Centre for European Studies
ANUE	ANU Enterprise Pty Limited
ANU Extension	Extension program for senior secondary students
ANZIEMI	Australian and New Zealand International Election Monitors Institute
ANZSOG	Australia and New Zealand School of Government
APRU	Association of Pacific Rim Universities
ARC	Australian Research Council
ARMC	Audit and Risk Management Committee
ARPANSA	Australian Radiation Protection and Nuclear Safety Agency
ATAR	Australian Tertiary Admission Rank
AWRU	Academic World Ranking of Universities
BIT	Beijing Institute of Technology
BOOT	Build Own Operate Transfer
BURF	Better Universities Renewal Funding
CDI	Centre for Democratic Institutions
CEQ	Course Experience Questionnaire
CGS	Commonwealth Grants Scheme
CIT	Canberra Institute of Technology
CPI	Consumer Price Index
CPU	Central processing unit
CRC	Cooperative Research Centre
CSIRO	Commonwealth Scientific and Industrial Research Organisation
CSS	Commonwealth Superannuation Scheme
Cth	Commonwealth
DBP	Defined Benefit Plan
DCF	Defined Contributions Fund
DEEWR	Department of Education, Employment and Workplace Relations
DFAT	Department of Foreign Affairs and Trade
DIISRTE	Department of Industry, Innovation, Science, Research and Tertiary Education
DLP	Defects Liability Period
DSC	Disability Services Centre
EAP	Education Access Plan
EFTSL	Equivalent Full-time Student Load
EIF	Education Investment Fund
EMP	Environmental Management Plan
EPBC	Environment Protection and Biodiversity Conservation Act 1999 Cwth
ERA	Excellence in Research Australia
ESD	Ecologically Sustainable Development
FEE-HELP	Loan scheme assisting eligible fee paying students to pay all or part of tuition fees
FMO	Finance Minister's Orders

FTE	Full-time equivalent
HDR	Higher Degree by Research
HECS	Higher Education Contribution Scheme
HECS-HELP	Incentive for graduates of particular courses to take up related occupations or work in specified locations by reducing their compulsory HELP repayments
HEFA	Higher Education Funding Act
HELP	Higher Education Loan Programme
HESA	Higher Education Support Act
HESPG	Higher Education Special Purpose Grant
HHF	Health and Hospital Fund
IARU	International Alliance of Research Universities
IPS	Information Publication Scheme (replaces Freedom of Information)
ITS	Information Technology Services
JCSMR	The John Curtin School of Medical Research
LIEF	Linkage Infrastructure, Equipment and Facilities
MDB	Murray Darling Basin
MNRF	Major National Research Facilities
MOE	Ministry of Education (Taiwan)
MoU	Memorandum of Understanding
MP	Member of Parliament
MTAA	Motor Trades Association of Australia
MW	Megawatts
NALO	North American Liaison Office
NASA	National Aeronautics and Space Administration
NCI	National Computational Infrastructure
NCRIS	National Collaborative Research Infrastructure Strategy
NFP	not for profit
NHMRC	National Health and Medical Research Council
NSC	National Security College
OS-HELP	Assistance for eligible students who wish to study overseas
PKU	Peking University
PNG	Papua New Guinea
SA-HELP	Assistance for eligible students with services and amenities fees
SELT	Student Evaluation of Learning and Teaching
SEWPAC	Department of Sustainability, Environment, Water, Population and Communities
SII	Systemic Infrastructure Initiative
SSAU	Superannuation Scheme for Australian Universities
TEQSA	Tertiary Education Quality and Standards Agency
THE	Times Higher Education
T&LC	Teaching and Learning Capabilities
UDA	Umbrella Development Agreement
WHS	Work Health and Safety
WONS	Weeds of National Significance
YAW	Young People Technology and Wellbeing
Yasuni-ITT	Yasuni-Ishpingo-Tambococha-Tiputini

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